

# TOWN OF STONINGTON, CONNECTICUT



## **ADOPTED BUDGET**

For the Fiscal Year July 1, 2017 – June 30, 2018

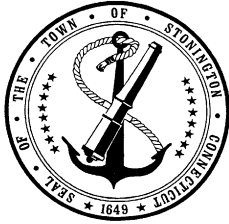
**The following was adopted by referendum vote on May 9, 2017**

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# TOWN OF STONINGTON

SELECTMAN'S OFFICE  
ROB SIMMONS  
FIRST SELECTMAN

152 Elm Street • Stonington, Connecticut 06378  
(860) 535-5050 • Fax (860) 535-1046

## 2017-2018 ANNUAL BUDGET MESSAGE

*A budget is not just a list of numbers – it is a fiscal roadmap that reflects the policy objectives and requirements of the coming fiscal year and beyond.*

In accordance with Chapter IX, Section 9-1, of the Stonington Town Charter, the First Selectman is required to present to the Board of Finance and Selectmen an itemized annual operating budget. Paragraph B-1 of the same Charter asks the First Selectman for a “***budget message*** highlighting the important features of the budget plan” including among other things any major changes from the current fiscal year in financial policies, expenditures and revenues, and the reasons for such changes.

Before getting into the details of the budget plan, it is appropriate to mention the hard work and diligence of our Board of Finance over the years. The dedication of former Chairman Glenn Frishman, current Chairman Bryan Bentz and the late Member Dudley Wheeler over the past 18 years is unprecedented. It is also worth noting that the three new members of the current Board of Finance have demonstrated a professionalism and collaboration in developing this budget which is remarkable. The Town of Stonington is lucky to have such a Board.

When we think of a budget we often get distracted by columns of figures. There is a tendency to do what we can to keep the numbers down relative to the previous year. This is a very natural response especially when times are tough. Our taxpaying constituents deserve the best we can deliver which often goes to the bottom line. But it is also true that a budget is a monetary reflection of the public policies which we embrace. We want good schools. We want good roads and bridges. We want our fellow citizens to feel safe which means we want a good police force, fire departments and emergency services. We want the best people we can find to serve our wonderful town – and all this costs money. So we have to look beyond the simple expenditures to see the policies they reflect and the return on investment which we hope will occur in the coming fiscal year.

**MAJOR CHANGES IN EXPENDITURES.** The largest and most significant changes we will encounter in the next several budget cycles are the costs of bonding relative to the renovation of the Deans Mill and West Vine Street Schools. In what is the largest bonding project in town history, we expect to spend over \$50 million town dollars. We are fortunate that the state of Connecticut has chosen to reimburse us at a 32% discount rate rather than 25% as originally anticipated. This is a very positive development considering that several neighboring towns have received lower than promised rates. But the cost of these two projects will certainly increase debt service as a portion of the budget in coming years even though our excellent AA1 bond rating will provide a favorable rate of interest.

In addition to school construction, the bond service on the \$2.2 million needed to acquire and build the Mystic River Boathouse Park will also add to the cost of debt service. Like the school project, the park project promises good things to the citizens of Stonington. They will get unique and special access to the Mystic River for passive boating recreation, picnics and eventually a privately funded boathouse for the award winning High School crew team. This is a legacy project which will provide benefits to all our citizens for generations to come.

After school construction, there will be substantial capital costs in funding new vehicles and equipment for the Highway Department and a new radio system for the Police Department, through the Capital Improvement Program appropriation. Although we have tested a new lease-to-purchase system for vehicle acquisition, the overall costs for Highway fleet scheduled replacements will still be more than \$1.8 million dollars over five years. And while the police radio system replacement appears as a \$350,000 item in the 2017-2018 Capital Improvement Program, the overall costs will be somewhere between \$1.2 and \$1.6 million dollars depending on whether other communities like Groton and Ledyard join the effort. A major variable is acquisition of an antenna site which could cost up to \$400,000.

After last year's snow storms where our aging fleet of trucks experienced some mechanical issues it is important to replace them with vehicles that can keep our roads open to emergency services during adverse weather events. With this in mind, the Department of Public Works has instituted a new 20-year plan for vehicle acquisition and replacement. As the aging fleet is replaced, new trucks will be equipped with fleet management systems and a Wi-Fi interface to ensure safe and efficient deployment of the vehicles during routine and emergency operations.

The anticipated growth of expenditures, which in recent years has averaged a little less than 4%, gives a special impetus to growing the town's grand list which has languished at less than a 1% increase over the past five years. The hiring of a Director of Planning, amendments to the Plan of Conservation and Development, proactive activities of the Economic Development Commission and the diligent work of our Planning & Zoning Commission have yielded new and exciting projects that promise to grow the grand list while maintaining the special rural character of our town. This must continue.

***MAJOR CHANGES IN FINANCIAL POLICIES.*** An important initiative of the current Board of Selectmen is the reorganization and re-alignment of Town Hall personnel and functions. Vacancies in the Planning and Human Services Departments have been filled by hiring a new Director of Planning and promoting the Human Services Manager to Director. As well, new policies are being implemented by the Department of Public Works to better manage our fleet of vehicles, schedule leaf collection and landscaping, to take the ‘politics out of paving’ with a computer based interactive road maintenance system and to provide for safer and more efficient snow plowing. In the Administrative Department, a system of evaluation for Department heads has been developed and will soon be implemented.

Regarding Human Services, we also believe that with a poor economy, joblessness, homeless individuals living in the woods of Pawcatuck and an explosion of drug use and overdoses, the Town of Stonington cannot just stand by idly. Last year’s increased costs to the Human Services Department looked substantial but have now stabilized at a little over 2.0%. We believe we have an obligation to help our fellow citizens when times are tough, and a revitalized Human Services Department, working with local non-profit providers like the Stonington Community Center, the Mystic YMCA and the Pawcatuck Neighborhood Center, are doing just that.

Last year we hired a Director of Planning with substantial experience in economic development, and dropped the position for Grant Writer in anticipation that we could do much of this in-house. To date, this decision has provided substantial returns on investment with awards requested and awarded to the Departments of Housing, Planning, Solid Waste Management and Public Works.

***MAJOR CHANGES IN REVENUES.*** A budget is more than expenses. It is revenue projections. Almost 90% of our anticipated revenue comes from the local real estate tax levy. In a good economy with a growing grand list this is a reliable source of revenue. But Stonington has had less than 1% grand list growth in recent years with total annual budget growth including capital investment projects running almost 4%.

Federal and State grants last year were 3.64% of the total but the future outlook from those sources looks bleak. The state has already cut \$250,000 from our Education Cost Sharing and Local Capital Improvements Project accounts in the middle of this fiscal year. And the upcoming state budget promises little hope for a town like Stonington. For example, the Governor’s annual budget proposal for the coming fiscal year cuts 88.9% of our state aid. While some of this will be restored by the legislature, the overall prospects are not good. This means that now, more than ever before, Stonington must address the problem of growing its own grand list and actively supporting local businesses that pay so many of our bills. As well, we must welcome new businesses which are compatible with the history, culture and character of our town.

In anticipation of the need to grow revenues locally, the Town adopted a new Plan of Conservation and Development [POCD] in 2015 which focuses on greater flexibility of our zoning regulations to encourage future investment that reflects the character of the Town. As well, a concerted effort has been made to keep the businesses we have through flexible regulations and thoughtful enforcement. Hiring a full time experienced Director of Planning is just the first step in this process and the return on investment so far has been substantial. After three years of decline, the permitting application volume has risen 11%; and the total project value under construction, approved or under consideration is estimated at \$184 million. This includes such projects as Davis-Standard Expansion, the YMCA addition, Thread Mill Housing, Prospect Place Phase II, Saint Michael's Church, Perkins Farm Campus, Masonicare Elder Care Facility, Snediker Yacht Restoration "Doris Project" and so forth.

At the same time, several dedicated members of the Town Hall staff have risen to the challenge to request or facilitate grant funds from various sources as follows:

Pawcatuck Streetscape Project for \$500,000;	
Davis-Standard grant from DECD for \$1.3 million;	
Edyth K. Richmond Housing for \$1.2 million;	
Mystic River Boathouse Park clean-up for \$200,000;	
Landfill Equipment Upgrade for \$12,000;	
Clean Energy Community Bright Idea Grant for \$10,000	
DEEP Pump Out Facility for \$3,000; and	
<u>CT Department of Housing Disaster Relief for \$150,000.</u>	
TOTAL STAFF GRANTS	\$3,375,000.

On a final note about revenues, we believe that the very excellent collection rate of 99% by the Tax Collector's Office, as well as improved motor vehicle tax collections year-over-year despite serious problems with the state Department of Motor Vehicles computer information system, is a definite bonus to the town.

**CONCLUDING REMARKS.** A budget is not just a list of numbers – it is a fiscal roadmap that reflects the policy objectives and obligations of the coming fiscal year and beyond. Some of these requirements reflect past practices and are easy to anticipate. Others involve future needs. And still others anticipate variables such as weather, uncertain economic conditions, declining reimbursements from the State and Federal Governments, and the vagaries of grant awards.

But one thing is certain. We are fortunate to have an extraordinary resource of dedicated and public spirited tax paying citizens, volunteers, employees, clerical staff, managers and elected officials who have done their best to put "Stonington First" over the

past year. Working hand in hand with our Education Department, our Fire, Police and Emergency Services personnel and the Board of Selectmen, they continue to provide a high quality of life for our town in the years to come.

This is an extraordinary budget year, due in large to the fact that the State of Connecticut has dealt 138 of our rural and suburban towns a terrible blow in reduce municipal aid. Stonington, for example, lost \$250,000 in this fiscal year; and is confronted with an additional burden of State Teacher Pension costs and a 90% loss of municipal aide in the Governor's Budget Proposal for next year.

The Hartford Courant recently published an op-ed titled "Will State Budget Sink Towns?" We believe Stonington will not "sink" but at the same time we are being swamped with new burdens from the state. The Board of Finance has worked closely and cooperatively with the Board of Selectmen, Board of Education, Police department and various other Town departments and Authorities to drastically trim our operating and capital improvements cost over five increasingly stringent versions of the 2017-2018 town budgets. We are certain that this will meet our needs, if not our desires, in what has been a very difficult year.

Respectfully submitted,

Robert R. "Rob" Simmons, First Selectman



**TOWN OF STONINGTON  
BUDGET CALENDAR  
2017-2018 FISCAL YEAR**

<b>November 2016</b>	Budget packets to submitting departments.
<b>December 16, 2016</b>	Itemization of Expenditures, Budget Commentary and Professional Services are sent to Finance Office.
<b>December 30, 2016</b>	Departmental Budget Requests are compiled by the Finance Office and sent to the First Selectman
<b>January 2017</b>	First Selectman will meet with Department Heads to review submitted budgets. First Selectman forwards his budget to the Board of Finance.
<b>February 2017 - March 2017</b>	Board of Finance review of Departmental Budgets.
<b>No later than March 1, 2017</b>	Board of Education Budget to First Selectman and Board of Finance.
<b>March 2017 - April 2017</b>	Board of Finance finalizes its recommended budget for Public Hearing.
<b>April 19, 2017</b> (Not later than the 1 <sup>st</sup> Monday in May)	Board of Finance must hold a Public Hearing on the Budget
<b>May 1, 2017</b> (No later than the 3 <sup>rd</sup> Monday in May)	Annual Town Meeting on the Budget must be held

## **THE TOWN OF STONINGTON**

The Town of Stonington is located in the southeastern corner of Connecticut, bordering Rhode Island to the east, Long Island Sound to the south, Groton, Ledyard and North Stonington to the west and north. Fishers Island and Long Island can be seen to the southwest and Block Island to the southeast. The rocky shoreline has many peninsulas, islands, coves and marshes.

Stonington boasts a rare and attractive combination of seaside and semi-rural working and living sites. The Town is within two hours or less of major research and transportation centers in Boston, Providence, New Haven, Hartford and New York. Access via I-95 is minutes away. Major airports are located nearby in Groton, Hartford, Springfield, Providence and Boston. Amtrak trains are located in the Village of Mystic located within the Town of Stonington, New London and Westerly, Rhode Island.

The Town of Stonington, covering 42.7 square miles in New London County, was settled in 1649. The 2010 census population totals 18,293, with 10% residing in the Borough. Two other concentrated areas are the Pawcatuck and Mystic sections of the Town, which have 40% and 20%, respectively, of the Town's population.

The Borough of Stonington, the oldest borough in Connecticut, was incorporated in 1801. Steeped in the history of its past as a whaling port and home of the last remaining commercial fishing fleet in the State, it includes a number of large, well maintained homes of former mariners including Nathaniel Palmer.

Pawcatuck has continued its proud heritage as the home of industrial leaders such as Davis Standard Corporation, the premier supplier of plastic extrusion systems, and Yardney Technical Products, which produces batteries involved in the Trident Submarine Program, the exploration of space and the electric automobile industry.

Mystic was developed around the shipbuilding industry. Today Mystic boasts three distinct visiting areas. Historic Downtown Mystic is rich with diverse specialty shops, Mystic Seaport, and the Museum of America and the Sea, which provides an inside, look at New England's maritime heritage. Olde Mystic Village has over sixty shops set in a New England style village and Mystic Marine Life Aquarium. Old Mystic is the original community at the head of the Mystic River and Foxwoods Resort Casino is fifteen minutes north of Mystic.

### **Organization of the Government**

The Town adopted a charter, its first, on November 7, 1989, which calls for a Town Meeting form of government. The Town Meeting acts as the legislative body. The three-member Board of Selectmen acts as the governing body for most matters with certain boards and agencies having jurisdiction over specific areas such as the Board of Finance, Water Pollution Control Authority, Board of Education, Planning and Zoning Commission and Zoning Board of Appeals. The First Selectman is the Chief Executive Officer, with an appointed Director of Administrative Services to maintain continuity of government services.

The financial administrator of the Town is the Director of Finance. The Director of Finance administers and accounts for all Town funds. The Town provides a full range of services including public safety, street maintenance and sanitation, health and human services, public parks and recreation, library, education, culture, public improvements, planning and zoning, water, sewer and general administrative services.

The Town is divided into five voting districts, and Town elections are held biennially in odd-numbered years.

### **Accounting System**

The Town's accounting system is organized and operated on a fund basis. A fund is defined as an independent fiscal and accounting entity with a self-balancing set of accounts. The types of funds utilized by the Town are as follows: general, special revenue, capital projects, internal service, enterprise, and trust and agency. The type and number of individual funds is determined by GAAP and sound financial administration. The general fund operations are maintained on a modified accrual basis, with revenue being recognized as it becomes both measurable and available and expenditures being generally recognized when the services or goods are received and liabilities incurred. Accounting records for the Town's internal service, enterprise and nonexpendable trust funds are on the accrual basis of accounting.

The Town maintains a system of internal accounting controls to provide reasonable assurance that the books and records reflect authorized transactions of the Town. Internal accounting controls involve activities that relate to authorizing, processing, recording and reporting transactions, and include controls such as the division of key duties and responsibilities among different employees and the existence and implementation of standardized operating procedures.

Controls are designed to provide reasonable, but not absolute, assurance regarding: (1) the safeguarding of assets against loss from unauthorized use; and (2) the reliability and accuracy of financial statements. The concept of reasonable assurance recognizes that the cost of internal control should not exceed the benefits likely to be derived, and that the evaluation of cost and benefits requires estimates and judgments by management. The Town believes that its internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

### **Budgetary Control**

No later than the fifteenth day of March, the First Selectman shall present to the Board of Finance and the Board of Selectmen an itemized annual operating budget, including the Board of Education budget. The Board of Finance shall hold one (1) or more public hearings no later than the first Monday of May. The Board of Finance shall have the authority to increase or decrease the budget submitted by the First Selectman. Within fifteen (15) days after holding the final such public hearing, the Board of Finance shall approve an operating budget and file the same with the Town Clerk for submission to the Annual Town Budget Meeting, which is to be held no later than the third Monday in May. If the budget has not been submitted or petitioned to a Referendum, the budget as presented may be adopted by a majority vote of those present and voting thereon. Upon approval of the Budget by vote of the Town Meeting or Referendum, said budget shall be deemed to constitute the appropriation to each Department, or sub-Department thereof, and to each Office, Board, Agency and Commission of the Town. Additional appropriations may be made during the year by the Board of Finance in an amount not to exceed \$20,000 in any one line item, or accumulative approval of additional appropriations above 0.5% of the current annual budget.

Budgetary control is maintained by an encumbrance system. All purchases require a purchase requisition and a purchase order. Funds are recorded as encumbered when the purchase order is issued and expenditures are recorded when the Town issues a check or incurs liability. All unencumbered appropriations lapse at year end; except in the Capital Projects Funds where appropriations are continued until completion of the projects. Budgetary control in the Capital Projects Funds is achieved by the constraints imposed by the project's authorization or grant awards related to these funds.

**TOWN OF STONINGTON  
ECONOMIC AND DEMOGRAPHIC INFORMATION**

**POPULATION AND DENSITY**

<i>Year</i>	<i>Actual Population</i>	<i>% Increase/ (Decrease)</i>	<i>Density</i>	<i>State of Connecticut</i>	<i>% Increase</i>
1960	13,969	-	446	2,535,234	-
1970	15,940	14.11%	509	3,032,217	19.60%
1980	16,220	1.76%	518	3,107,576	2.49%
1990	16,919	4.31%	541	3,287,116	5.78%
2000	17,906	5.83%	572	3,405,565	3.60%
2013	18,527	-0.01%	597	3,583,561	.32%
2014	18,539	0.06%	598	3,592,053	.24%
2015	18,492	-0.25%	597	3,593,222	.03%

*Source: 2011-2015 American Community Survey 5 year Estimates*

**AGE DISTRIBUTION OF THE POPULATION**

<i>Age</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Under 5 years	691	3.74%	191,445	5.33%
5 - 9 years	1,024	5.54%	214,983	5.98%
10 - 14 years	1,089	5.89%	231,075	6.43%
15 - 19 years	1,028	5.56%	255,286	7.10%
20 - 24 years	873	4.72%	237,578	6.61%
25 - 34 years	1,658	8.97%	436,678	12.15%
35 - 44 years	2,001	10.82%	448,840	12.49%
45 - 54 years	3,115	16.85%	556,454	15.49%
55 - 59 years	1,476	7.98%	259,565	7.22%
60 - 64 years	1,520	8.22%	219,040	6.10%
65 - 74 years	2,028	10.97%	291,955	8.13%
75 - 84 years	1,277	6.91%	162,332	4.52%
85 years and over	712	3.85%	87,991	2.45%
<b>Total</b>	<b>18,492</b>	<b>100.00%</b>	<b>3,593,222</b>	<b>100.00%</b>
Median Age (Years)	47.6		40.4	

*Source: 2011-2015 American Community Survey 5 year Estimates.*

## INCOME DISTRIBUTION

<i>Income</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Families</i>	<i>Percent</i>	<i>Families</i>	<i>Percent</i>
Less than \$10,000	164	3.33%	30,926	3.45%
\$10,000 to \$14,999	122	2.47%	18,063	2.02%
\$15,000 to \$24,999	164	3.33%	46,085	5.15%
\$25,000 to \$34,999	219	4.44%	55,715	6.22%
\$35,000 to \$49,999	437	8.86%	83,173	9.29%
\$50,000 to \$74,999	649	13.16%	139,724	15.60%
\$75,000 to \$99,999	787	15.96%	126,557	14.13%
\$100,000 to \$149,999	1,070	21.70%	183,030	20.44%
\$150,000 to \$199,999	610	12.37%	94,575	10.56%
\$200,000 or more	710	14.40%	117,791	13.15%
<b>Total.....</b>	<b>4,932</b>	<b>100.00%</b>	<b>895,639</b>	<b>100.00%</b>

*Source: 2011-2015 American Community Survey 5 year Estimates.*

## INCOME LEVELS

	<i>Town of Stonington</i>	<i>State of Connecticut</i>
<b>Per Capita Income, 2015</b>	<b>\$43,749</b>	<b>\$38,803</b>
Per Capita Income, 2014	\$44,599	\$38,480
Per Capita Income, 2013	\$44,787	\$37,892
Per Capita Income, 2012	\$44,483	\$37,807
Per Capita Income, 2011	\$43,505	\$37,627
Per Capita Income, 2000	\$29,653	\$35,078
Per Capita Income, 1990	\$20,808	\$28,766
<b>Median Family Income, 2015</b>	<b>\$96,007</b>	<b>\$89,031</b>
Median Family Income, 2014	\$100,521	\$88,217
Median Family Income, 2013	\$100,399	\$87,245
Median Family Income, 2012	\$100,727	\$87,182
Median Family Income, 2011	\$92,262	\$86,395
<b>Percent Below Poverty, 2015</b>	<b>6.70%</b>	<b>7.60%</b>
Percent Below Poverty, 2014	4.80%	7.50%
Percent Below Poverty, 2013	4.60%	10.20%
Percent Below Poverty, 2012	4.80%	10.00%
Percent Below Poverty, 2011	5.10%	9.50%

*2011-2015 American Community Survey 5 year Estimates*

**EDUCATIONAL ATTAINMENT**  
Years of School Completed Age 25 and Over

	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number<sup>1</sup></i>	<i>Percent</i>	<i>Number<sup>1</sup></i>	<i>Percent</i>
Less than 9th grade	320	2.32%	105,725	4.29%
9th to 12th grade, no diploma	458	3.32%	144,132	5.85%
High School graduate (includes equivalency)	3,510	25.46%	673,973	27.37%
Some college, no degree	1,972	14.30%	430,129	17.46%
Associate degree	966	7.01%	183,289	7.44%
Bachelor's degree	3,493	25.34%	516,001	20.95%
Graduate or professional degree	3,068	22.25%	409,606	16.63%
<b>Total</b>	<b>13,787</b>	<b>100.00%</b>	<b>2,462,855</b>	<b>100.00%</b>
Total high school graduate or higher (%)	94.40%		89.90%	
Total bachelor's degree or higher (%)	47.60%		37.60%	

*Source: 2011-2015 American Community Survey 5 year Estimates.*

**AGE DISTRIBUTION OF HOUSING**

<i>Year Built</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Units</i>	<i>Percent</i>	<i>Units</i>	<i>Percent</i>
2014 or later	11	0.12%	615	0.04%
2010 to 2013	45	0.48%	10,812	0.72%
2000 to 2009	884	9.52%	103,911	6.97%
1990 to 1999	856	9.22%	115,076	7.71%
1980 to 1989	1,297	13.97%	193,595	12.98%
1970 to 1979	961	10.35%	199,447	13.37%
1960 to 1969	885	9.54%	200,380	13.43%
1950 to 1959	1,015	10.94%	230,868	15.48%
1940 to 1949	366	3.94%	105,253	7.06%
1939 or earlier	2,961	31.90%	331,829	22.24%
<b>Total Housing Units, 2015</b>	<b>9,281</b>	<b>100.00%</b>	<b>1,491,786</b>	<b>100.00%</b>
Percent Owner Occupied, 2015	71.20%		67.00%	

*Source: 2011-2015 American Community Survey 5 year Estimates.*

## HOUSING INVENTORY

<i>Type</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Units</i>	<i>Percent</i>	<i>Units</i>	<i>Percent</i>
1-unit, detached	6,349	68.41%	882,941	59.19%
1-unit, attached	227	2.45%	80,636	5.41%
2 units	767	8.26%	121,410	8.14%
3 or 4 units	885	9.54%	132,512	8.88%
5 to 9 units	289	3.11%	82,727	5.55%
10 to 19 units	102	1.10%	55,826	3.74%
20 or more units	393	4.23%	123,561	8.28%
Mobile home	246	2.65%	11,898	0.80%
Boat, RV, van, etc	23	0.25%	275	0.02%
<b>Total Inventory</b>	<b>9,281</b>	<b>100.00%</b>	<b>1,491,786</b>	<b>100.00%</b>

Source: 2011-2015 American Community Survey 5 year Estimates.

## OWNER-OCCUPIED HOUSING VALUES

<i>Specified Owner-Occupied Units</i>	<i>Town of Stonington</i>		<i>State of Connecticut</i>	
	<i>Number</i>	<i>Percent</i>	<i>Number</i>	<i>Percent</i>
Less than \$50,000	288	5.22%	24,620	2.72%
\$50,000 to \$99,999	115	2.08%	28,771	3.17%
\$100,000 to \$149,999	164	2.97%	78,066	8.61%
\$150,000 to \$199,999	443	8.03%	140,544	15.51%
\$200,000 to \$299,999	1,473	26.70%	251,106	27.71%
\$300,000 to \$499,999	1,818	32.95%	235,670	26.01%
\$500,000 to \$999,999	878	15.91%	106,965	11.80%
\$1,000,000 or more	338	6.13%	40,485	4.47%
<b>Total</b>	<b>5,517</b>	<b>100.00%</b>	<b>906,227</b>	<b>100.00%</b>
 <b>Median Value</b>	 \$326,600		 \$270,500	

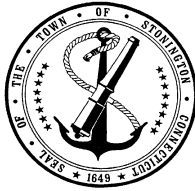
Source: 2011-2015 American Community Survey 5 year Estimates.

**TOWN OF STONINGTON**  
**BUILDING PERMITS**  
**2002 – 2016**

Fiscal Year	Residential		Commercial/Industrial		Other		Total	
	No.	Value	No.	Value	No.	Value	No.	Value
<b>2016</b>	<b>617</b>	<b>\$26,199,595</b>	<b>83</b>	<b>\$44,750,465</b>	<b>1</b>	<b>\$ 7,467</b>	<b>701</b>	<b>\$70,957,527</b>
2015	562	\$18,874,868	68	\$12,935,000	0	-	630	\$31,809,868
2014	534	\$21,792,916	82	\$ 4,239,927	0	-	616	\$26,032,843
2013	475	\$17,896,723	76	\$ 4,970,919	0	-	551	\$22,867,642
2012	483	\$20,789,608	81	\$ 6,614,614	0	-	564	\$27,404,222
2011	470	\$13,419,687	81	\$ 4,827,452	6	\$2,361,671	557	\$20,608,810
2010	458	\$19,446,637	61	\$ 2,538,975	3	\$ 57,500	522	\$22,043,112
2009	403	\$10,803,781	57	\$ 4,988,722	1	\$ 8,000	461	\$15,800,503
2008	490	\$37,575,985	76	\$17,849,322	1	\$ 50,000	567	\$55,475,307
2007	554	\$41,683,835	46	\$18,657,243	0	-	600	\$60,341,078
2006	617	\$38,404,873	59	\$ 5,204,938	0	-	676	\$43,609,811
2005	551	\$31,951,250	55	\$ 6,552,778	0	-	606	\$38,504,028
2004	512	\$27,725,619	64	\$70,858,942	1	\$ 35,000	577	\$98,619,561
2003	456	\$21,650,712	68	\$ 6,625,024	0	-	524	\$28,275,736
2002	444	\$23,770,424	71	\$ 8,413,133	2	\$ 124,000	517	\$32,307,557

Source: Town Building Department





# TOWN OF STONINGTON

## DEPARTMENT OF ASSESSMENT

152 Elm Street • Stonington, Connecticut 06378

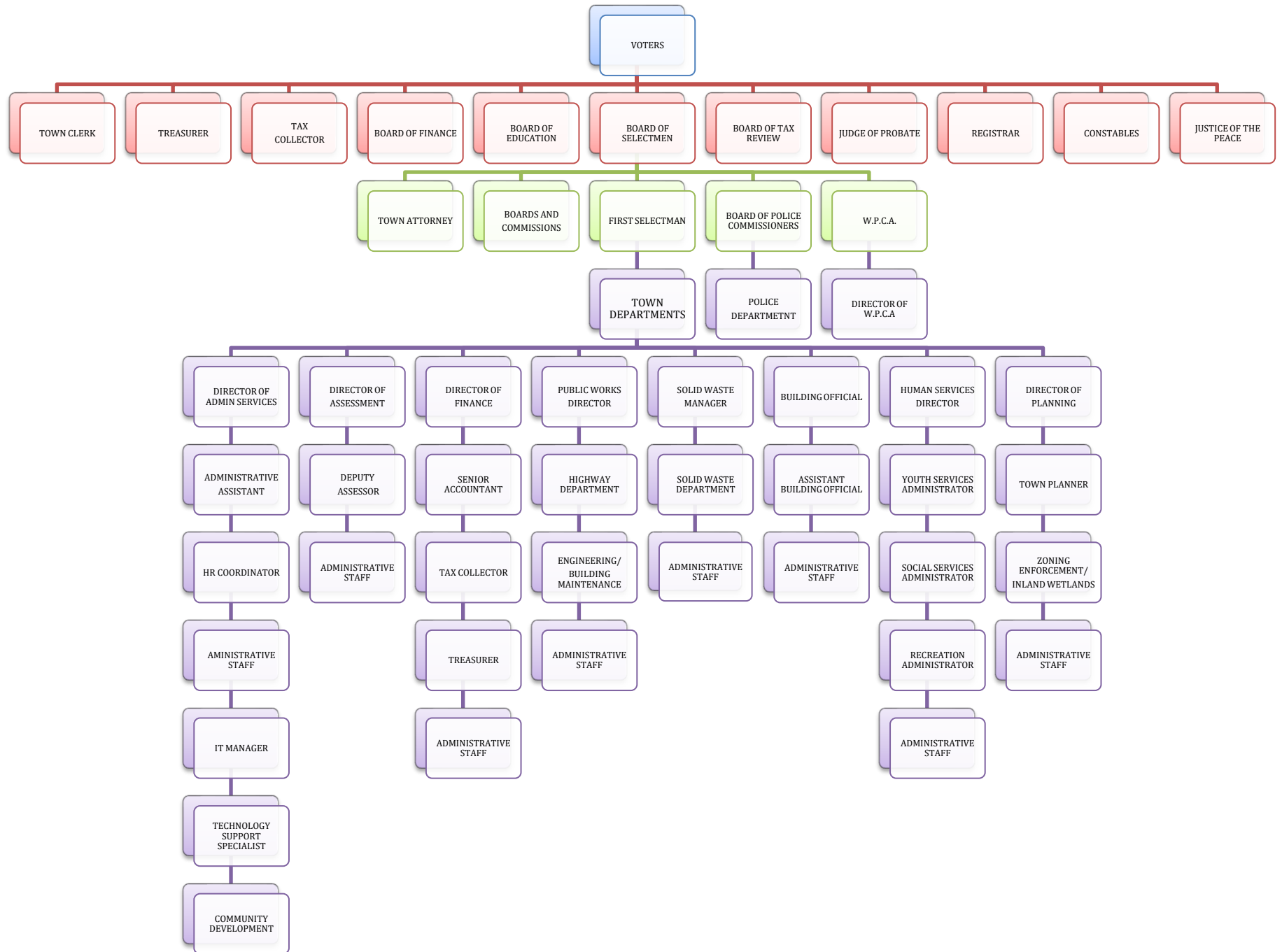
(860) 535-5098 • Fax (860) 535-5052

### ***TOP TEN TAXPAYERS***

### **OCTOBER 1, 2016 GRAND LIST**

	<u>NET ASSESSMENT</u>
1. CONNECTICUT LIGHT & POWER CO.	\$35,466,894
2. MYSTIC CT SENIOR PROPERTY LLC (Stone Ridge & ROC Seniors)	\$28,939,289
3. AQUARION WATER CO OF CT	\$15,632,506
4. MASHANTUCKET PEQUOT TRIBE	\$11,823,165
5. RESNIKOFF JOYCE O TRUSTEE (Olde Mistick Village, Mall Inc.)	\$10,824,485
6. VIII-HII-WHITEHALL AVENUE LLC (Residence Inn)	\$10,285,903
7. DDH HOTEL MYSTIC LLC (Mystic Hilton)	\$10,314,755
8. SENIOR LIVING BY MASONICARE (Pilot-General Government Mill Rate)	\$20,807,900
9. DAVIS STANDARD LLC	\$8,666,660
10. SMV MYSTIC LLC (Pendleton Nursing & Rehab, SS Mystic Operating)	\$8,657,161

## TOWN OF STONINGTON ORGANIZATIONAL CHART



**TOWN OF STONINGTON  
LIST OF PRINCIPAL OFFICIALS**

**BOARD OF SELECTMEN \***

Rob Simmons, First Selectman  
Michael Spellman  
Kate Rotella

**BOARD OF EDUCATION \***

Frank Todisco, Chairperson  
Faith Leitner, Secretary  
Craig Esposito  
Deborah Downie  
Alexa Garvey  
Candace Anderson  
Terry Stefanski

**FINANCE DEPARTMENT**

James Sullivan, CPA, Director of Finance  
Linda Camelio, Tax Collector \*  
Paul Cravinho, Treasurer \*

**TOWN DEPARTMENTS**

Vincent Pacileo, III, Director of Administrative Services  
Marsha Standish, Director of Assessment  
J. Darren Stewart, Chief of Police  
Barbara McKrell, Public Works Director  
Jason Vincent, Director of Planning  
Douglas Nettleton, Director - Water Pollution Control Authority  
Larry Stannard, Building Official  
John Phetteplace, Solid Waste Manager  
Cynthia Ladwig, Town Clerk \*  
Scot Deledda, Town Engineer  
Dr. Van W. Riley, Superintendent of Schools  
Gary Shettle, School Business Administrator

**BOARD OF FINANCE \***

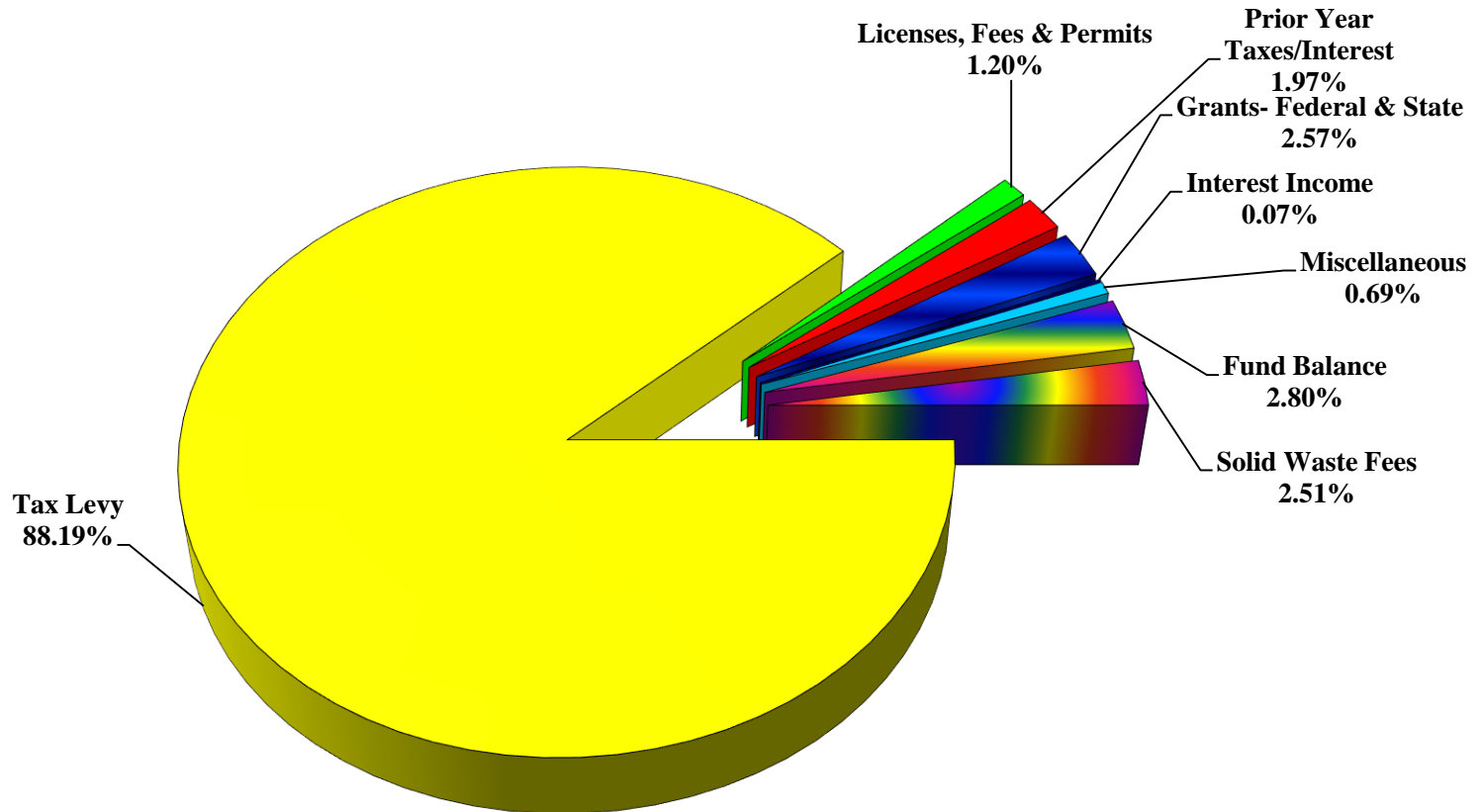
Bryan Bentz, Chairman  
June Strunk, Secretary  
Glenn Frishman  
Michael Fauerbach  
Timothy O'Brien  
Blunt White

**TOWN ATTORNEY**

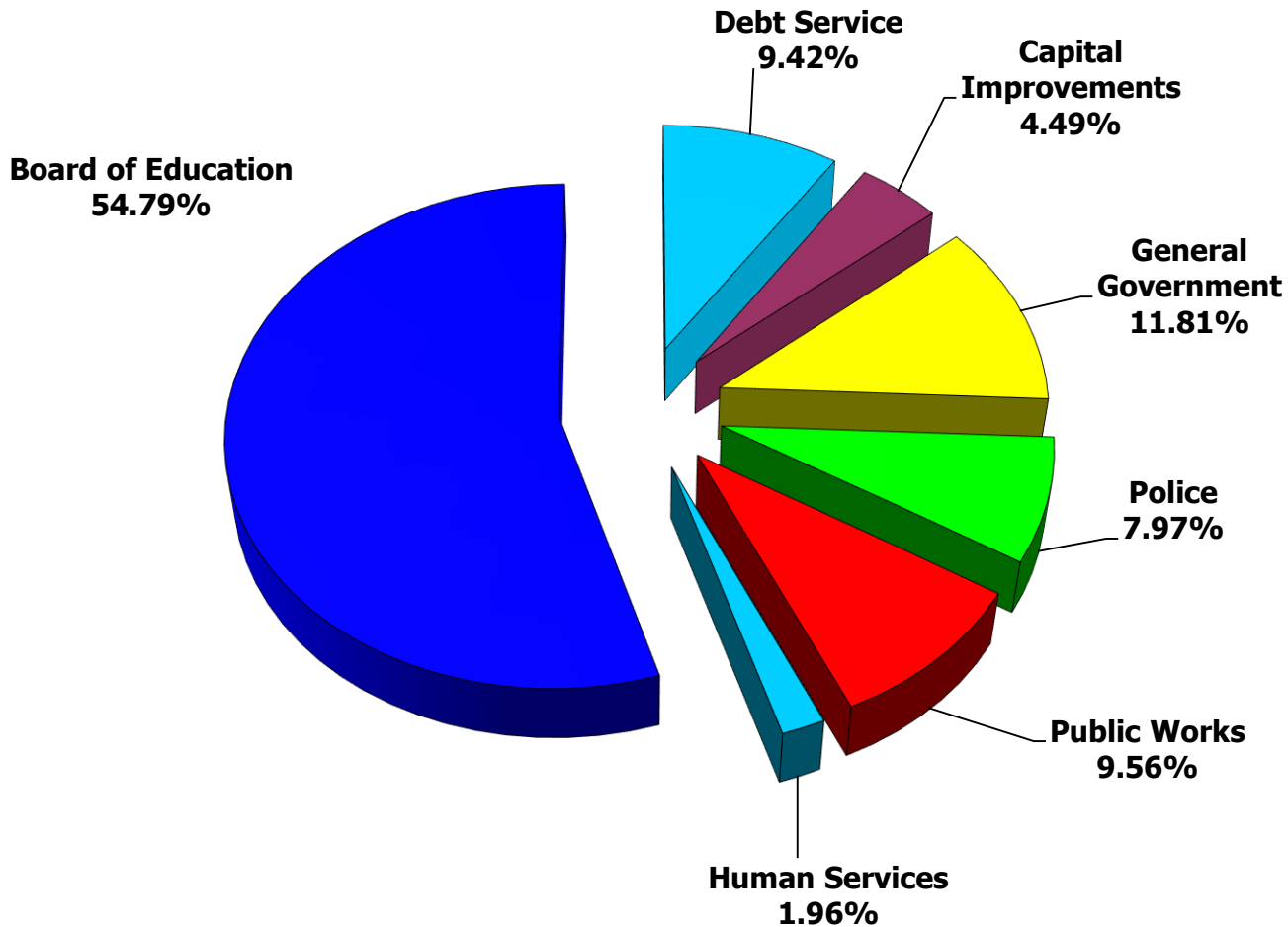
Thomas J. Londregan - General Counsel

**\*Denotes Elected Official/Position**

# Town of Stonington 2017-18 Adopted Revenue

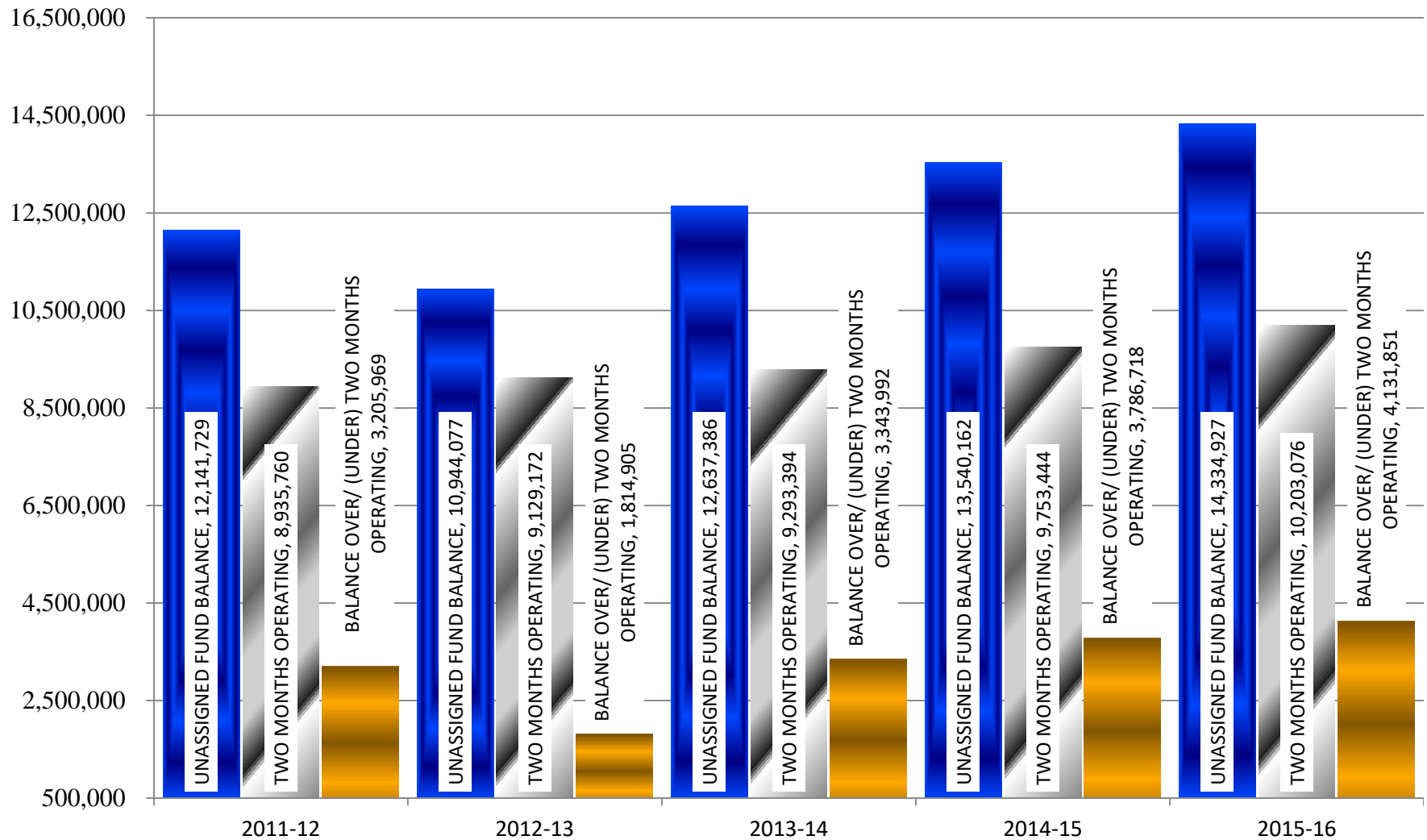


# Town of Stonington 2017-18 Adopted Expenditures



# Town of Stonington

## Unassigned Fund Balance History



**NOTE:** 2012-13 UNASSIGNED FUND BALANCE HAS BEEN REDUCED TO REFLECT THE \$1,200,000 APPROPRIATION OF FUND BALANCE APPROVED AT TOWN MEETING FOR REPLACEMENT AND REPAIRS OF ROOF AT DEANS MILL SCHOOL

**TOWN OF STONINGTON  
MIL RATE CALCULATION  
2017-18 ADOPTED BUDGET**

Net Grand List - 10/01/2016	2,647,091,691
Average Rate of Collections	<u>98%</u>
Net Grand List - Adj. For Rate of Collections	<u>2,594,149,857</u>
Value of a Mill	<u>2,594,150</u>

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**Mill Rate Calculation**

Adopted Expenditures	67,596,480
Revenue Other Than Taxes	6,089,367
Use of Fund Balance	<u>1,893,300</u>
Amount to Be Raised by Taxes	<u>59,613,813</u>
Adopted Mill Rate - 2017-18	<u>22.98</u>
Adopted Mill Rate - 2016-17	<u>22.31</u>
Increase (Decrease) From Prior Year	0.67
% Increase (Decrease) From Prior Year	3.00%

**TOWN OF STONINGTON  
MIL RATE IMPACT SUMMARY  
2017-2018 ADOPTED BUDGET**

	General Government	Education	Debt Service	Capital Improvements	Total
<b>ADOPTED EXPENDITURES</b>	<b>21,159,507</b>	<b>37,037,483</b>	<b>6,364,705</b>	<b>3,034,785</b>	<b>67,596,480</b>
<b>PERCENTAGE OF TOTAL BUDGET</b>	<b>31.30%</b>	<b>54.79%</b>	<b>9.42%</b>	<b>4.49%</b>	<b>100.00%</b>
<b>REVENUES AND OTHER FUNDING SOURCES</b>					
Revenues - Other than taxes	4,824,367	1,220,000	45,000	0	6,089,367
Use of Fund Balance	0	0	0	1,893,300	1,893,300
Taxes to be Raised	16,335,140	35,817,483	6,319,705	1,141,485	59,613,813
<b>TOTAL</b>	<b>21,159,507</b>	<b>37,037,483</b>	<b>6,364,705</b>	<b>3,034,785</b>	<b>67,596,480</b>
<b>MILL RATE COMPUTATION</b>					
Net Grand List - 10/01/16					2,647,091,691
Average Rate of Collections					98.00%
Grand List adjusted for % of Collections					2,594,149,857
<b>ADOPTED MILL RATE-2017-18</b>	<b>6.29</b>	<b>13.81</b>	<b>2.44</b>	<b>0.44</b>	<b>22.98</b>
<b>ADOPTED MILL RATE-2016-17</b>	<b>5.98</b>	<b>13.31</b>	<b>1.92</b>	<b>1.10</b>	<b>22.31</b>
<b>INCREASE/(DECREASE) IN MIL RATE OVER PRIOR YEAR</b>	<b>0.31</b>	<b>0.50</b>	<b>0.52</b>	<b>(0.66)</b>	<b>0.67</b>
<b>% INCREASE/(DECREASE) IN MILL RATE OVER PRIOR YEAR</b>	<b>5.18%</b>	<b>3.76%</b>	<b>27.08%</b>	<b>-60.00%</b>	<b>3.00%</b>
<b>INCREASE/(DECREASE) IN TAXES TO BE RAISED YEAR TO YEAR</b>					
Taxes to be Raised - 17/18	16,335,140	35,817,483	6,319,705	1,141,485	59,613,813
Taxes to be Raised - 16/17	(15,396,712)	(34,259,621)	(4,961,100)	(2,820,280)	(57,437,713)
<b>INCREASE/(DECREASE) OVER PRIOR YEAR</b>	<b>938,428</b>	<b>1,557,862</b>	<b>1,358,605</b>	<b>(1,678,795)</b>	<b>2,176,100</b>
<b>% INCREASE/(DECREASE) IN TAXES TO BE RAISED</b>	<b>6.09%</b>	<b>4.55%</b>	<b>27.39%</b>	<b>-59.53%</b>	<b>3.79%</b>



**TOWN OF STONINGTON  
GENERAL FUND REVENUE  
2017 - 2018 ADOPTED BUDGET**

LINE #	REVENUE SOURCE	2014-2015 ADOPTED BUDGET	2014-2015 REVISED BUDGET	2014-2015 ACTUAL	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL	2016-2017 ADOPTED BUDGET	2016-2017 ESTIMATE OF ACTUAL	2017-2018 ADOPTED BUDGET
	<b>TAXES</b>									
1	Current Levy	52,124,373	52,124,373	52,388,707	54,811,658	54,811,658	55,110,584	57,437,713	58,040,000	59,613,813
2	Prior Years	425,000	425,000	656,208	425,000	425,000	606,244	450,000	685,821	650,000
3	Motor Vehicle Supplement	200,000	200,000	336,120	200,000	200,000	344,450	250,000	395,000	350,000
4	Interest & Lien Fees	275,000	275,000	389,681	275,000	275,000	323,517	225,000	331,000	330,000
5	<b>TOTALS</b>	<b>53,024,373</b>	<b>53,024,373</b>	<b>53,770,716</b>	<b>55,711,658</b>	<b>55,711,658</b>	<b>56,384,795</b>	<b>58,362,713</b>	<b>59,451,821</b>	<b>60,943,813</b>
	<b>LICENSES AND PERMITS</b>									
6	Building Permits	175,000	175,000	277,393	175,000	175,000	454,001	250,000	260,000	250,000
7	Business Licenses	15,000	15,000	15,962	15,000	15,000	16,375	15,000	15,000	15,000
8	Conveyance Tax	200,000	200,000	360,728	260,000	260,000	409,954	260,000	330,000	300,000
9	Town Clerk's Fees	150,000	150,000	167,313	160,000	160,000	175,441	160,000	248,000	180,000
10	Miscellaneous Permits	3,000	3,000	5,300	3,000	3,000	4,900	3,500	3,500	3,500
11	Alarm Registrations	6,500	6,500	5,970	6,500	6,500	6,075	6,500	6,000	6,000
12	Inland Wetland Permits	2,500	2,500	3,175	2,500	2,500	1,500	2,500	1,800	1,500
13	P&Z and Zoning Board Fees	60,000	60,000	66,185	60,000	60,000	66,091	60,000	45,000	55,000
14	<b>TOTALS</b>	<b>612,000</b>	<b>612,000</b>	<b>902,026</b>	<b>682,000</b>	<b>682,000</b>	<b>1,134,337</b>	<b>757,500</b>	<b>909,300</b>	<b>811,000</b>
	<b>FINES AND FORFEITS</b>									
15	Parking Fines	4,000	4,000	5,075	4,000	4,000	4,150	4,000	5,000	4,500
16	Alarm Penalties	3,000	3,000	2,525	3,000	3,000	2,900	3,000	1,500	1,500
17	<b>TOTALS</b>	<b>7,000</b>	<b>7,000</b>	<b>7,600</b>	<b>7,000</b>	<b>7,000</b>	<b>7,050</b>	<b>7,000</b>	<b>6,500</b>	<b>6,000</b>
	<b>REVENUES - USE OF TOWN MONEY</b>									
18	Interest Income	80,000	80,000	121,332	57,000	57,000	61,580	55,000	55,000	55,000
19	Rentals	54,800	54,800	55,302	54,800	54,800	53,308	52,000	53,000	52,000
20	Loan Repayment - SNEFLA	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500	12,500
21	<b>TOTALS</b>	<b>147,300</b>	<b>147,300</b>	<b>189,134</b>	<b>124,300</b>	<b>124,300</b>	<b>127,388</b>	<b>119,500</b>	<b>120,500</b>	<b>119,500</b>
	<b>STATE GRANTS FOR EDUCATION</b>									
22	Magnet School Transportation	-	-	-	61,000	61,000	-	-	-	-
23	Education Cost Sharing Grant	2,079,928	2,079,928	1,961,943	2,079,926	2,079,926	1,927,364	1,950,000	1,649,159	-
24	<i>Special Education</i>	-	-	-	-	-	-	-	-	1,196,800
25	Transportation	25,263	25,263	22,846	26,021	26,021	22,486	22,000	-	-
26	Non-Public Services	2,814	2,814	2,592	2,992	2,992	2,755	2,500	-	-
27	Non-Public Health Services	10,000	10,000	9,569	10,000	10,000	8,940	8,000	8,061	8,000
28	<b>TOTALS</b>	<b>2,118,005</b>	<b>2,118,005</b>	<b>1,996,950</b>	<b>2,179,939</b>	<b>2,179,939</b>	<b>1,961,545</b>	<b>1,982,500</b>	<b>1,657,220</b>	<b>1,204,800</b>
	<b>STATE GRANTS FOR REIMBURSEMENT ON REVENUE LOSS</b>									
29	Reimbursement Disabled	1,700	1,700	1,689	1,982	1,982	1,713	-	1,602	1,280
30	Veteran's Exemption	16,000	16,000	17,216	17,834	17,834	16,546	16,000	15,736	12,600
31	Tax Relief for Elderly	124,000	124,000	119,407	129,155	129,155	122,437	120,000	106,761	85,400
32	PILOT - State Owned Property	20,500	20,500	21,561	20,550	20,550	-	-	-	13,883
33	Mashantucket Pequot Grant	38,547	38,547	40,283	40,733	40,733	35,302	30,000	33,057	31,251
34	Grants for Municipal Projects	94,362	94,362	94,362	100,332	100,332	100,332	95,000	100,332	-
35	Municipal Revenue Sharing	-	-	-	-	-	-	-	202,888	292,053
36	<b>TOTALS</b>	<b>295,109</b>	<b>295,109</b>	<b>294,518</b>	<b>310,586</b>	<b>310,586</b>	<b>276,330</b>	<b>261,000</b>	<b>460,376</b>	<b>436,467</b>

**TOWN OF STONINGTON  
GENERAL FUND REVENUE  
2017 - 2018 ADOPTED BUDGET**

LINE #	REVENUE SOURCE	2014-2015 ADOPTED BUDGET	2014-2015 REVISED BUDGET	2014-2015 ACTUAL	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL	2016-2017 ADOPTED BUDGET	2016-2017 ESTIMATE OF ACTUAL	2017-2018 ADOPTED BUDGET
	<b>STATE GRANTS FOR OTHER PURPOSES</b>									
37	Parking Ticket Surcharge	11,000	11,000	14,239	11,000	11,000	13,578	10,000	10,000	10,000
38	Youth Services	19,275	19,275	19,373	19,275	19,275	18,804	15,000	14,000	14,000
39	Civil Preparedness	8,000	8,000	7,621	-	-	9,257	8,000	9,200	9,000
40	Telephone Line Access	54,000	54,000	66,162	54,000	54,000	64,094	54,000	63,329	60,000
41	<b>TOTALS</b>	<b>92,275</b>	<b>92,275</b>	<b>107,395</b>	<b>84,275</b>	<b>84,275</b>	<b>105,733</b>	<b>87,000</b>	<b>96,529</b>	<b>93,000</b>
	<b>SOLID WASTE DISPOSAL FEES</b>									
42	Solid Waste Disposal Fees	1,450,000	1,450,000	1,459,711	1,450,000	1,450,000	1,477,030	1,450,000	1,465,000	1,450,000
43	SCRRA Transportation	93,000	93,000	86,929	90,000	90,000	89,453	85,000	85,000	85,000
44	Landfill Recycling	45,000	45,000	41,536	45,000	45,000	33,692	25,000	40,100	30,000
45	Landfill Tipping Fees	120,000	120,000	119,934	120,000	120,000	139,177	120,000	143,000	130,000
	<b>TOTALS</b>	<b>1,708,000</b>	<b>1,708,000</b>	<b>1,708,110</b>	<b>1,705,000</b>	<b>1,705,000</b>	<b>1,739,352</b>	<b>1,680,000</b>	<b>1,733,100</b>	<b>1,695,000</b>
	<b>MISCELLANEOUS REVENUE - EDUCATION</b>									
47	Building Rental/Miscellaneous	500	500	1,400	500	500	1,200	1,000	1,200	1,200
48	Tuition - Other Schools	29,000	29,000	13,917	24,000	24,000	14,897	24,000	14,000	14,000
49	<b>TOTALS</b>	<b>29,500</b>	<b>29,500</b>	<b>15,317</b>	<b>24,500</b>	<b>24,500</b>	<b>16,097</b>	<b>25,000</b>	<b>15,200</b>	<b>15,200</b>
	<b>MISCELLANEOUS REVENUE -POLICE DEPT</b>									
50	Vehicle Use - Outside Jobs	47,500	47,500	32,000	47,500	47,500	76,394	47,500	50,000	50,000
51	Administrative Fee/Miscellaneous Fees	11,500	11,500	7,970	11,500	11,500	14,196	11,500	9,000	12,000
52	<b>TOTALS</b>	<b>59,000</b>	<b>59,000</b>	<b>39,970</b>	<b>59,000</b>	<b>59,000</b>	<b>90,590</b>	<b>59,000</b>	<b>59,000</b>	<b>62,000</b>
	<b>MISCELLANEOUS REVENUE</b>									
53	Miscellaneous	18,000	18,000	12,245	10,000	10,000	375,679	10,000	45,000	10,000
54	Accident Reports	1,000	1,000	1,290	1,000	1,000	1,797	1,000	1,300	1,000
55	Data Processing Revenue	23,000	23,000	25,057	23,000	23,000	26,640	23,000	25,000	23,000
56	In Lieu of Taxes - Housing Authority	11,000	11,000	5,159	11,000	11,000	5,917	5,000	2,573	2,600
57	Mystic WWTP Debt Service Offset	18,600	18,600	17,201	17,000	17,000	17,058	17,000	17,000	-
58	GIS Revenue	1,000	1,000	797	800	800	702	800	500	800
59	Unliquidated Prior Year Encumbrances	8,000	8,000	65,020	8,000	8,000	17,919	8,000	8,000	8,000
60	Benefit Assessments (combined)	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000
61	Utility Billing Revenue	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
62	<i>Payment In Lieu of Taxes</i>	-	-	-	-	-	-	-	-	214,000
63	FEMA Reimbursement for Snow Storm	-	-	-	-	-	81,128	-	-	-
64	<b>TOTALS</b>	<b>137,600</b>	<b>137,600</b>	<b>183,769</b>	<b>127,800</b>	<b>127,800</b>	<b>583,840</b>	<b>121,800</b>	<b>156,373</b>	<b>316,400</b>
	<b>OTHER FUNDING SOURCES</b>									
65	Use of Fund Balance	290,500	804,261	-	202,400	757,151	-	550,000	-	-
65a	Designated Offset to Capital Improvement Fund Appropriation	-	-	-	-	-	-	-	-	1,893,300
66	Bond Premium	-	-	140,903	-	-	-	-	-	-
67	<b>TOTALS</b>	<b>290,500</b>	<b>804,261</b>	<b>140,903</b>	<b>202,400</b>	<b>757,151</b>	<b>-</b>	<b>550,000</b>	<b>-</b>	<b>1,893,300</b>
	<b>GRAND TOTAL - REVENUES AND OTHER FUNDING SOURCES</b>									
68		<b>58,520,662</b>	<b>59,034,423</b>	<b>59,356,408</b>	<b>61,218,458</b>	<b>61,773,209</b>	<b>62,427,057</b>	<b>64,013,013</b>	<b>64,665,919</b>	<b>67,596,480</b>

**TOWN OF STONINGTON**  
**GENERAL FUND EXPENDITURES - SUMMARY**  
**2017-2018 ADOPTED BUDGET**

LINE #		2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>DEPARTMENT OF FIRST SELECTMAN</b>						
1	Office of Selectman	305,282	309,282	279,300	268,282	265,136	264,315
2	Programs & Agencies	55,689	55,689	54,578	55,726	69,792	59,583
3	Waterfront Commission	1,075	1,164	1,164	1,175	1,175	1,175
4	Pawcatuck River	1,490	1,490	-	1,490	1,490	1,490
5	Shellfish Commission	50	50	-	50	50	50
6	Economic Development Commission	2,770	2,770	1,042.00	2,770	2,770	2,770
7	Emergency Management	25,371	25,371	20,723	25,371	25,744	26,128
8	Elections	130,033	133,233	100,262	130,033	130,931	123,852
9	Town Clerk	222,660	222,660	207,517	219,583	224,005	227,564
10	Town Meeting & Referenda	2,200	4,074	4,074	6,200	6,200	6,200
11	Payments to Other Civil Divisions	172,177	172,177	172,177	197,370	197,370	187,677
	<b>TOTAL - FIRST SELECTMAN</b>	<b>918,797</b>	<b>927,960</b>	<b>840,837</b>	<b>908,050</b>	<b>924,663</b>	<b>900,804</b>
	<b>DEPARTMENT OF ADMINISTRATIVE SERVICES</b>						
12	Administrative Services	311,406	340,406	340,334	322,260	330,930	329,336
13	Information Services	285,993	285,993	271,145	300,025	303,731	309,634
14	Human Resources	3,009,662	3,009,662	2,974,901	3,438,583	3,136,414	3,147,901
15	Health Officer & Sanitation	105,973	111,419	110,611	110,533	113,143	135,500
16	Community Development	15,000	15,000	-	15,000	15,000	15,000
	<b>TOTAL - ADMINISTRATIVE SERVICES</b>	<b>3,728,034</b>	<b>3,762,480</b>	<b>3,696,991</b>	<b>4,186,401</b>	<b>3,899,218</b>	<b>3,937,371</b>
	<b>DEPARTMENT OF ASSESSMENT</b>						
17	Assessor's Office	284,485	297,526	295,475	291,085	297,680	307,482
18	Board of Assessment Appeals	1,450	1,585	1,585	1,450	1,450	7,089
	<b>TOTAL - ASSESSMENT</b>	<b>285,935</b>	<b>299,111</b>	<b>297,060</b>	<b>292,535</b>	<b>299,130</b>	<b>314,571</b>
	<b>DEPARTMENT OF FINANCE</b>						
19	Finance Office	405,246	424,606	412,171	396,077	404,795	415,882
20	Treasurer	4,124	4,236	4,236	4,124	4,229	4,335
21	Tax Collector	203,496	212,443	212,386	203,417	207,798	218,066
22	Board of Finance	252,770	262,770	188,189	219,770	219,770	1,064,100
23	Risk Management	669,201	708,032	706,622	699,901	716,641	731,000
	<b>TOTAL - FINANCE</b>	<b>1,534,837</b>	<b>1,612,087</b>	<b>1,523,604</b>	<b>1,523,289</b>	<b>1,553,233</b>	<b>2,433,383</b>
24	<b>DEBT SERVICE</b>	<b>5,135,389</b>	<b>5,135,389</b>	<b>5,129,384</b>	<b>5,006,100</b>	<b>5,006,100</b>	<b>6,364,705</b>
	<b>DEPARTMENT OF PLANNING</b>						
25	Planning and Land Use	370,731	339,731	309,096	344,825	355,907	366,766
26	Boards and Commissions	40,350	40,350	20,410	41,950	41,950	33,075
	<b>TOTAL - PLANNING</b>	<b>411,081</b>	<b>380,081</b>	<b>329,506</b>	<b>386,775</b>	<b>397,857</b>	<b>399,841</b>

**TOWN OF STONINGTON**  
**GENERAL FUND EXPENDITURES - SUMMARY**  
**2017-2018 ADOPTED BUDGET**

LINE #		2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>DEPARTMENT OF PUBLIC WORKS</b>						
27	Public Works - Highway	2,436,024	2,421,023	2,362,535	2,398,140	2,438,105	2,490,069
28	Solid Waste	2,503,526	2,418,898	2,375,570	2,503,552	2,516,316	2,560,709
29	Engineering Services	96,425	98,425	93,204	119,424	121,557	122,895
30	Building Operations	662,407	652,407	616,099	656,137	685,613	685,901
31	Building Official	206,818	215,941	215,941	205,138	224,381	207,478
32	Water Pollution Control Agency (WPCA)	388,668	392,763	392,475	393,758	395,632	396,115
	<b>TOTAL - PUBLIC WORKS</b>	<b>6,293,868</b>	<b>6,199,457</b>	<b>6,055,824</b>	<b>6,276,149</b>	<b>6,381,604</b>	<b>6,463,167</b>
33	<b>DEPARTMENT OF POLICE SERVICES</b>	<b>4,964,367</b>	<b>4,964,367</b>	<b>4,909,299</b>	<b>5,061,896</b>	<b>5,210,645</b>	<b>5,387,536</b>
	<b>DEPARTMENT OF HUMAN SERVICES</b>						
34	Human Services	363,876	376,821	376,811	419,088	427,548	424,605
35	Commission on Aging	4,800	4,800	4,765	4,800	4,800	4,800
36	Recreation	95,365	96,547	96,547	98,829	100,345	114,803
37	Housing Authority	700	700	-	700	700	1
38	Libraries	319,500	319,500	319,500	329,500	329,500	330,500
39	Outside Agencies	258,501	266,501	266,500	290,500	290,500	307,125
40	Ambulances & Fire Services	97,500	282,500	282,500	141,000	141,000	141,000
	<b>TOTAL - HUMAN SERVICES</b>	<b>1,140,242</b>	<b>1,347,369</b>	<b>1,346,623</b>	<b>1,284,417</b>	<b>1,294,393</b>	<b>1,322,834</b>
41	<b>TOTAL - GENERAL GOVERNMENT</b>	<b>24,412,550</b>	<b>24,628,301</b>	<b>24,129,128</b>	<b>24,925,612</b>	<b>24,966,843</b>	<b>27,524,212</b>
42	<b>BOARD OF EDUCATION</b>	<b>35,355,347</b>	<b>35,355,347</b>	<b>35,343,536</b>	<b>36,267,121</b>	<b>36,267,121</b>	<b>37,037,483</b>
43	<b>CAPITAL IMPROVEMENTS - FUNDING REQUEST</b>	<b>1,460,561</b>	<b>1,789,561</b>	<b>1,789,561</b>	<b>2,820,280</b>	<b>2,945,559</b>	<b>3,034,785</b>
44	<b>GRAND TOTAL</b>	<b>61,228,458</b>	<b>61,773,209</b>	<b>61,262,225</b>	<b>64,013,013</b>	<b>64,179,523</b>	<b>67,596,480</b>
	<b>SUMMARY</b>						
45	General Operations	19,277,161	19,492,912	18,999,744	19,919,512	19,960,743	21,159,507
46	Education	35,355,347	35,355,347	35,343,536	36,267,121	36,267,121	37,037,483
47	Debt Service	5,135,389	5,135,389	5,129,384	5,006,100	5,006,100	6,364,705
48	Capital Improvements - Funding Request	1,460,561	1,789,561	1,789,561	2,820,280	2,945,559	3,034,785
49	<b>Grand Total</b>	<b>61,228,458</b>	<b>61,773,209</b>	<b>61,262,225</b>	<b>64,013,013</b>	<b>64,179,523</b>	<b>67,596,480</b>

## **DEPARTMENT OF FIRST SELECTMAN SHELLFISH COMMISSION**

### **FUNCTION DESCRIPTION:**

Shellfish Commission

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The revenue from the sale of shell fishing and scallop permits will allow the Stonington Shellfish Commission to maintain its financial self-sufficiency for the 2017-2018 budget year. The Commission issued approximately 600 clamming permits during CY2016. The 2016-2017 scallop season in Stonington waters is off to a poor start, so our scallop permit sales have declined significantly.

In May 2016, the Commission took delivery of a new patrol boat, which cost nearly \$34,000. The purchase was funded entirely by the Shellfish Commission, which used funds saved over the 28-year life span of the previous patrol boat. The Commission plans to sell the previous boat as excess property.

Currently, there are five active aquaculture license agreements in Town of Stonington waters. The shellfish growers who hold the licenses to conduct aquaculture on Town of Stonington shellfish grounds provide shellfish for the Town's recreational shell fishing program as payment. In CY2016 thousands of oysters and clams were transplanted into Town recreational grounds.

### **OBJECTIVES FOR THE COMING YEAR:**

The Commission does not expect any significant changes from the current recreational operations.

Where possible, we plan to continue our work with commercial organizations to enhance the shellfish populations and recreational shell fishing opportunities in Town of Stonington waters. We are also working with several individuals who are interested in starting oyster aquaculture programs in Town waters. Their applications are being reviewed by the Federal and State of Connecticut agencies.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

The purchase the new boat used a little over half of the Commission's reserve funds. However, we believe that the remaining reserves will be sufficient to cover any unanticipated expenses. We do not expect to require professional services during the 2017-2018 budget year.

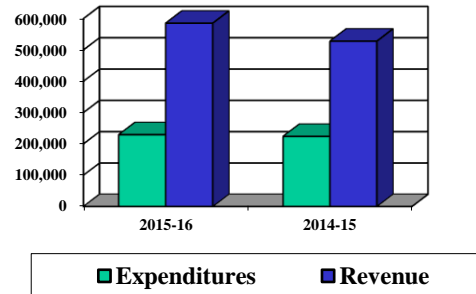
## DEPARTMENT OF THE FIRST SELECTMAN TOWN CLERK'S OFFICE

### **FUNCTION DESCRIPTION:**

In 2016 the Town Clerk's Office recorded 5,115 land record documents, maps and tradenames and 744 birth, marriage and death records. The office issued in total 1,318 absentee ballots for two Presidential Primaries, a Budget Referendum and State Election. The office issued 372 marriage licenses, 997 sporting licenses and 1,994 dog licenses. The Town Clerk also clerked four Town Meetings. The Town Clerk's Office oversees the land records and survey maps dating back to 1658 and all commission, boards and committee's minutes.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

Conveyance tax revenue collected in FY 2015-2016 was \$409,954. The office collected for the first half of FY 2016-2017, \$209,072. Town Clerk revenue continues to increase. The office collected \$175,522 for FY 2015-2016, which is an increase over the previous fiscal year.



The online records portal continues to be very successful. Stonington was one of the first Town's in Connecticut to join the portal. The online records portal system enables law firms, title searchers and our constituency to access the land records 24/7 and remotely search and print documents for a fee. The office collected through the online portal system \$13,544 in land record copy fees, which is an increase of \$2,399 over the previous fiscal year. Our land records are scanned and on the portal through 1950.

A grant was awarded to the Town Clerk's Office in the amount of \$4,000 from the CT State Library Historic Documents Preservation Program for the purposes of document preservation. The office partnered with Kofile Technologies to preserve Town survey maps. Over the past 15 years, my office, and with assistance from critical partners, has been able to leverage funds in grants totally \$70,000 for the preservation and storage of town documents.

### **OBJECTIVES FOR THE COMING YEAR:**

The office will seek more grants in partnership with the CT State Library Historic Documents Preservation Program for the purposes of preserving more of the Town's older survey maps.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

No major budget changes. The office will continue to send staff to certification classes in partnership with the Connecticut Town Clerk's Association.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>OFFICE OF SELECTMAN</b>						
1	First Selectman	97,150	91,694	91,694	87,150	89,416	91,741
2	Second Selectman	6,316	11,940	11,940	11,316	11,610	11,912
3	Third Selectman	6,316	11,940	11,940	11,316	11,610	11,912
4	Town Attorney	50,000	50,000	50,000	50,000	50,000	50,000
5	Director of Economic Development	35,000	19,208	-	-	-	-
6	Grant Writer	15,000	15,000	-	15,000	15,000	5,000
	<b>Total - Salaries</b>	<b>209,782</b>	<b>199,782</b>	<b>165,574</b>	<b>174,782</b>	<b>177,636</b>	<b>170,565</b>
7	Examination of Indices	2,500	2,500	2,500	2,500	2,500	2,500
8	Mosquito Abatement	30,000	30,000	31,473	30,000	30,000	30,000
9	Legal Services & Courts	40,000	40,000	43,692	40,000	40,000	40,000
10	Professional Associations & Publications	1,000	1,000	-	1,000	1,000	1,000
11	Furniture & Equipment	-	14,000	14,000	-	-	-
12	<i>Tree Warden Expenses</i>	-	-	-	-	-	250
	<b>Total - Expenses</b>	<b>73,500</b>	<b>87,500</b>	<b>91,665</b>	<b>73,500</b>	<b>73,500</b>	<b>73,750</b>
13	Town Wide - Technical & Professional Services	20,000	20,000	20,446	20,000	14,000	20,000
14	Economic Development Commission	2,000	2,000	1,615	-	-	-
	<b>Total - Technical &amp; Professional Services</b>	<b>22,000</b>	<b>22,000</b>	<b>22,061</b>	<b>20,000</b>	<b>14,000</b>	<b>20,000</b>
	<b>TOTAL - OFFICE OF THE FIRST SELECTMAN</b>	<b>305,282</b>	<b>309,282</b>	<b>279,300</b>	<b>268,282</b>	<b>265,136</b>	<b>264,315</b>
	<b>PROGRAMS AND AGENCIES</b>						
15	S.E.A.T.	5,256	5,256	5,256	8,793	8,793	10,000
16	SECTER	6,166	6,166	6,166	6,166	6,166	6,166
17	CT. Conference of Municipalities	12,143	12,143	12,032	12,143	12,143	12,143
18	Southeastern CT Council of Governments	9,689	9,689	9,689	9,689	9,689	9,689
19	Mystic River Park-Public Restrooms	10,609	10,609	10,609	10,609	10,609	10,609
20	CT Council of Small Towns	1,025	1,025	1,025	1,025	1,025	1,025
21	Westerly Pops Concert (moved to Dept of Human Services)	3,500	3,500	3,500	-	-	-
22	Affordable Housing Committee	1,000	1,000	-	1,000	1,000	-
23	Probate Court	6,301	6,301	6,301	6,301	6,301	6,301
24	Probate Court Occupancy Costs	-	-	-	-	14,066	3,650
	<b>TOTAL - PROGRAMS AND AGENCIES</b>	<b>55,689</b>	<b>55,689</b>	<b>54,578</b>	<b>55,726</b>	<b>69,792</b>	<b>59,583</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>WATERFRONT COMMISSION</b>						
25	Clerical Services	900	989	1,000	1,000	1,000	1,000
26	Postage	75	75	75	75	75	75
27	Consumable Supplies	25	25	14	25	25	25
28	Miscellaneous	75	75	75	75	75	75
	<b>Total - Expenses</b>	<b>175</b>	<b>175</b>	<b>164</b>	<b>175</b>	<b>175</b>	<b>175</b>
	<b>TOTAL - WATERFRONT COMMISSION</b>	<b>1,075</b>	<b>1,164</b>	<b>1,164</b>	<b>1,175</b>	<b>1,175</b>	<b>1,175</b>
	<b>PAWCATUCK RIVER HARBOR MGT</b>						
29	Clerical Services	990	990	-	990	990	990
30	Postage	100	100	-	100	100	100
31	Advertising	100	100	-	100	100	100
32	Consumable Supplies	100	100	-	100	100	100
33	Reproduction & Printing	100	100	-	100	100	100
34	Miscellaneous	100	100	-	100	100	100
	<b>Total - Expenses</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>500</b>
	<b>TOTAL PAWCATUCK RIVER HARBOR MGT.</b>	<b>1,490</b>	<b>1,490</b>	<b>-</b>	<b>1,490</b>	<b>1,490</b>	<b>1,490</b>
	<b>SHELLFISH COMMISSION</b>						
35	Expenses	50	50	-	50	50	50
	<b>TOTAL SHELLFISH COMMISSION</b>	<b>50</b>	<b>50</b>	<b>-</b>	<b>50</b>	<b>50</b>	<b>50</b>
	<b>ECONOMIC DEVELOPMENT COMMISSION</b>						
36	Postage	200	200	-	200	200	200
37	Advertising	920	920	36	920	920	500
38	Consumable Supplies	150	150	557	150	150	1,000
39	Travel	500	500	64	500	500	270
40	Professional Associations	1,000	1,000	385	1,000	1,000	800
	<b>Total - Expenses</b>	<b>2,770</b>	<b>2,770</b>	<b>1,042</b>	<b>2,770</b>	<b>2,770</b>	<b>2,770</b>
	<b>TOTAL- ECONOMIC DEVELOPMENT COMMISSION</b>	<b>2,770</b>	<b>2,770</b>	<b>1,042</b>	<b>2,770</b>	<b>2,770</b>	<b>2,770</b>
	<b>TOTAL - COMMISSIONS</b>	<b>5,385</b>	<b>5,474</b>	<b>2,206</b>	<b>5,485</b>	<b>5,485</b>	<b>5,485</b>



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>EMERGENCY MANAGEMENT</b>						
41	Emergency Management Tactical Operations Director	12,550	12,550	12,550	12,550	12,876	13,211
42	Clerical Services	1,818	1,818	1,914	1,818	1,865	1,914
	<b>Total - Salaries</b>	<b>14,368</b>	<b>14,368</b>	<b>14,464</b>	<b>14,368</b>	<b>14,741</b>	<b>15,125</b>
43	Consumable Supplies	250	250	-	250	250	250
44	Equipment	4,500	4,500	1,399	4,500	4,500	4,500
45	Development of Emergency Plan	1	1	-	1	1	1
46	Miscellaneous	100	100	-	100	100	100
47	Furniture & Equipment	750	750	-	750	750	750
	<b>Total - Expenses</b>	<b>5,601</b>	<b>5,601</b>	<b>1,399</b>	<b>5,601</b>	<b>5,601</b>	<b>5,601</b>
48	Generator Maintenance	1	1	-	1	1	1
49	Water Testing	400	400	-	400	400	400
50	Communications	1	1	-	1	1	1
51	Mass Notification System Maintenance	5,000	5,000	4,860	5,000	5,000	5,000
	<b>Total - Services</b>	<b>5,402</b>	<b>5,402</b>	<b>4,860</b>	<b>5,402</b>	<b>5,402</b>	<b>5,402</b>
	<b>TOTAL - EMERGENCY MANAGEMENT</b>	<b>25,371</b>	<b>25,371</b>	<b>20,723</b>	<b>25,371</b>	<b>25,744</b>	<b>26,128</b>
	<b>ELECTIONS</b>						
52	Registrars Salaries	34,533	34,533	36,354	34,533	35,431	36,352
53	Referenda/Election Personnel Salaries	60,000	60,000	39,215	60,000	58,400	50,000
	<b>Total - Salaries</b>	<b>94,533</b>	<b>94,533</b>	<b>75,569</b>	<b>94,533</b>	<b>93,831</b>	<b>86,352</b>
54	Postage	5,000	5,000	5,261	5,000	5,000	5,000
55	Advertising	1,000	1,000	965	1,000	1,000	1,000
56	Consumable Supplies	1,500	1,500	398	1,500	1,500	1,500
57	Telephone	4,000	4,000	2,811	4,000	4,000	3,500
58	Equipment	2,000	2,000	177	2,000	2,000	2,000
59	Reproduction & Printing	500	500	192	500	500	700
60	Professional Associations & Publications	500	500	290	500	500	500
61	Voting Canvas	1,000	1,000	153	1,000	1,000	1,200
62	Miscellaneous (increase in cost of battery back-up)	1,000	1,000	241	1,000	1,000	1,000
63	Ballot Printing / Programming	15,000	15,000	10,405	15,000	15,000	15,000
64	Furniture & Equipment	1,000	1,000	-	1,000	1,000	1,500
65	Training & Education	-	3,200	1,600	-	1,600	1,600
	<b>Total - Expenses</b>	<b>32,500</b>	<b>35,700</b>	<b>22,493</b>	<b>32,500</b>	<b>34,100</b>	<b>34,500</b>
66	Voting Machine (Optical Scan Machine Maintenance)	3,000	3,000	2,200	3,000	3,000	3,000
	<b>Total - Services</b>	<b>3,000</b>	<b>3,000</b>	<b>2,200</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
	<b>TOTAL - ELECTIONS</b>	<b>130,033</b>	<b>133,233</b>	<b>100,262</b>	<b>130,033</b>	<b>130,931</b>	<b>123,852</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FIRST SELECTMAN	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>TOWN CLERK</b>						
67	Salary of Town Clerk	70,537	74,258	74,258	75,000	76,950	78,951
68	Clerical Salaries	95,077	100,238	100,238	95,077	97,549	100,088
69	Longevity	2,760	2,760	2,760	5,220	5,220	5,400
	<b>Total - Salaries</b>	<b>168,374</b>	<b>177,256</b>	<b>177,256</b>	<b>175,297</b>	<b>179,719</b>	<b>184,439</b>
70	Postage	1,500	1,500	1,000	1,500	1,500	1,500
71	Advertising	2,211	2,211	294	4,211	4,211	3,000
72	Consumable Supplies	3,000	3,000	3,051	3,000	3,000	3,000
73	Telephone	475	475	446	475	475	475
74	Equipment	3,500	3,500	2,744	3,000	3,000	3,000
75	Professional Associations & Publications	150	150	200	150	150	200
76	Training & Education	1,000	1,000	860	1,500	1,500	1,500
	<b>Total - Expenses</b>	<b>11,836</b>	<b>11,836</b>	<b>8,595</b>	<b>13,836</b>	<b>13,836</b>	<b>12,675</b>
77	Land Records & Data Processing	42,000	33,118	21,416	30,000	30,000	30,000
78	Vital Statistics	450	450	250	450	450	450
	<b>Total - Services</b>	<b>42,450</b>	<b>33,568</b>	<b>21,666</b>	<b>30,450</b>	<b>30,450</b>	<b>30,450</b>
	<b>TOTAL - TOWN CLERK</b>	<b>222,660</b>	<b>222,660</b>	<b>207,517</b>	<b>219,583</b>	<b>224,005</b>	<b>227,564</b>
	<b>TOWN MEETING &amp; REFERENDA</b>						
79	Town Meeting Personnel	200	200		200	200	200
80	Advertising	2,000	3,874	4,074	6,000	6,000	6,000
	<b>TOTAL - TOWN MEETING &amp; REFERENDA</b>	<b>2,200</b>	<b>4,074</b>	<b>4,074</b>	<b>6,200</b>	<b>6,200</b>	<b>6,200</b>
	<b>PAYMENTS TO OTHER CIVIL DIVISIONS</b>						
81	Borough of Stonington	172,177	172,177	172,177	197,370	197,370	187,677
82	<b>TOTAL - FIRST SELECTMAN</b>	<b>918,797</b>	<b>927,960</b>	<b>840,837</b>	<b>908,050</b>	<b>924,663</b>	<b>900,804</b>

## **DEPARTMENT OF ADMINISTRATIVE SERVICES**

### **FUNCTION DESCRIPTION:**

We are responsible for the Town's Human Resources Administration (Human Resources, Labor Relations and Employees Benefits), Information Technology, Health Officer and Sanitarian, and coordination in the development of the Capital Improvement Plan. Additionally, we provide administrative support for the Office of the First Selectman and partner with the Human Services organization and Stonington Police Department (SPD) to deliver professional, strategic and operational support.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

#### **Administration**

Administration includes the operations and activities within the Selectman's and Administrative Services offices. We successfully completed labor negotiations with the Town's four (4) employee unions – Highway, Police, Administrators, and Clerical – in an accelerated manner, up to ten (10) months earlier when compared to the previous round of contract talks. We continue to adapt to the evolving reporting and regulatory requirements of the Affordable Care Act (ACA) recognizing the potential for additional changes in the future.

#### **Information Technology**

Information Technology (IT) organization provides operational and strategic support for the Town of Stonington and Stonington Police Department (SPD). Additionally, the Town collaborates with the Board of Education sharing a common server allowing them to access the Town's human resource software. The upgrading of desktop systems combined with the deployment of tablets will improve user efficiency. Working collaboratively with SPD, we continue to implement and support new technologies and maintain existing public safety systems.

#### **Health Officer and Sanitarian/Ledge Light Health District**

On April 11, 2017, the Town at a Special Town Meeting voted to join the Ledge Light Health District which will be charged with the duties of the former Health Officer and Sanitarian. The change was made necessary after both the Health Officer and Sanitarian resigned from their positions. The dominant focus of the Health District remains foodservice inspection activity relating to 155 restaurants and the growing number of food service/temporary events numbering in excess of forty (40). As a premier tourist destination, thorough and complete inspections remain critical to the economic well-being of the Town. Completion of Masonicare, lead investigation triggered review/study per poisoning and prevention regulations, continued State of CT imposed mandates and the upcoming school renovations will challenge available resources.

### **OBJECTIVES FOR THE COMING YEAR:**

Complete Network Intrusion Project to secure the Town's IT systems. Initiate a performance appraisal process for department Directors. Identify efficiencies to address changing needs or to account for changing market practices.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

Salary movement of 2.6% is driven by negotiated agreements with employee cost shares increasing to as high as 18% during the contract period. Employee benefits costs continue to be influenced by the price movement in the private and public marketplace. Increase in pension contributions driven by investment market performance for valuation period.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>ADMINISTRATION</b>						
1	Director of Administrative Services	90,000	94,731	94,731	90,000	92,340	94,741
2	Administrative Support Staff	168,080	177,249	177,249	170,380	176,710	172,825
3	Longevity	3,860	3,860	3,860	4,080	4,080	2,920
	<b>Total - Salaries</b>	<b>261,940</b>	<b>275,840</b>	<b>275,840</b>	<b>264,460</b>	<b>273,130</b>	<b>270,486</b>
4	Postage	1,000	1,000	631	1,000	1,000	1,000
5	Advertising	5,166	5,166	10,359	12,500	12,500	12,500
6	Consumable Supplies	1,400	1,400	3,479	1,700	1,700	2,000
7	Reproduction & Printing	700	700	2,223	800	800	800
8	Telephone	250	250	195	250	250	250
9	Equipment	5,400	5,400	2,376	5,400	5,400	5,400
10	Professional Associations & Publications	3,500	3,500	1,862	3,500	3,500	3,500
11	Seminars & Programs (Training & Education)	700	700	249	700	700	700
12	Database Expenses	6,900	6,900	5,287	7,500	7,500	8,250
13	Miscellaneous	700	700	228	700	700	700
14	Furniture & Equipment	1,500	1,600	2,498	1,500	1,500	1,500
15	Training & Education	2,250	2,250	590	2,250	2,250	2,250
	<b>Total - Expenses</b>	<b>29,466</b>	<b>29,566</b>	<b>29,977</b>	<b>37,800</b>	<b>37,800</b>	<b>38,850</b>
16	Admin Services - Technical & Professional Services	7,500	22,500	22,400	7,500	7,500	7,500
	<b>Total - Technical &amp; Professional Services</b>	<b>7,500</b>	<b>22,500</b>	<b>22,400</b>	<b>7,500</b>	<b>7,500</b>	<b>7,500</b>
17	Memorial Observances	7,500	7,500	7,117	7,500	7,500	7,500
18	Columbus Day Observances	5,000	5,000	5,000	5,000	5,000	5,000
	<b>Total - Services</b>	<b>12,500</b>	<b>12,500</b>	<b>12,117</b>	<b>12,500</b>	<b>12,500</b>	<b>12,500</b>
	<b>TOTAL - ADMINISTRATION</b>	<b>311,406</b>	<b>340,406</b>	<b>340,334</b>	<b>322,260</b>	<b>330,930</b>	<b>329,336</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>INFORMATION SYSTEMS</b>						
19	IT Manager	84,235	88,679	88,679	84,235	86,425	88,672
20	Technology Support Specialist	58,320	61,711	61,711	58,320	59,836	61,392
21	Longevity	550	550	550	650	650	750
	<b>Total - Salaries</b>	<b>143,105</b>	<b>150,940</b>	<b>150,940</b>	<b>143,205</b>	<b>146,911</b>	<b>150,814</b>
22	Postage	300	300	179	200	200	200
23	Consumable Supplies	1,500	1,500	1,516	1,500	1,500	1,500
24	Reproduction & Printing	50	50	43	50	50	50
25	Telephone	1,500	1,500	1,310	1,500	1,500	1,500
26	Professional Associations & Publications	250	250	185	250	250	250
27	Equipment & Licensing	30,040	30,040	30,029	46,770	46,770	46,770
28	Internet Hosting Expense	7,500	7,500	4,991	7,500	7,500	7,500
29	Miscellaneous	50	50	50	50	50	50
30	Training & Education	3,000	3,000	325	3,000	3,000	5,000
	<b>Total - Expenses</b>	<b>44,190</b>	<b>44,190</b>	<b>38,628</b>	<b>60,820</b>	<b>60,820</b>	<b>62,820</b>
31	Telecommunications	62,198	54,363	53,404	61,000	61,000	61,000
32	Technical Assistance	5,000	5,000	4,681	5,000	5,000	5,000
	<b>Total - Services</b>	<b>67,198</b>	<b>59,363</b>	<b>58,085</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>
33	<b>Geographic Information System (GIS) Expenses</b>	<b>31,500</b>	<b>31,500</b>	<b>23,492</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>
	<b>TOTAL - INFORMATION SYSTEMS</b>	<b>285,993</b>	<b>285,993</b>	<b>271,145</b>	<b>300,025</b>	<b>303,731</b>	<b>309,634</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>HUMAN RESOURCES</b>						
34	Employee Training & Education	9,000	9,000	8,151	9,000	9,000	10,000
35	Labor Negotiations	40,000	40,000	43,711	456,328	112,239	40,000
36	Labor Counsel	80,000	80,000	83,808	80,000	80,000	80,000
37	Pension Plan - Defined Benefit	583,600	583,600	588,099	475,000	490,000	508,000
38	Pension Plan - Defined Contribution 401A	-	-	-	68,000	75,024	90,000
39	Social Security	473,573	473,573	468,122	508,500	525,416	515,000
40	Unemployment	30,000	30,000	9,701	30,000	30,780	30,000
41	Heart & Hypertension	36,385	36,385	37,109	37,000	37,000	1
42	Employee Assistance Program	2,750	2,750	1,725	2,750	2,750	2,750
43	Employee Screening	1,500	1,500	2,260	1,500	1,500	1,500
44	Additional Manpower	5,000	5,000	4,500	5,000	5,000	5,000
45	Employee Travel Expense	26,000	26,000	22,107	24,000	24,000	24,000
46	Accrued Leave Pay-out	20,000	20,000	22,287	20,000	20,000	25,000
47	Retiree Health Care	82,349	82,349	66,920	85,000	87,200	74,000
48	Health Insurance	1,595,505	1,595,505	1,593,417	1,595,505	1,595,505	1,700,000
49	Life Insurance	21,000	21,000	22,247	23,000	23,000	24,650
50	RX Eyewear Reimbursement	3,000	3,000	737	3,000	3,000	3,000
	<b>Total - Expenses</b>	<b>3,009,662</b>	<b>3,009,662</b>	<b>2,974,901</b>	<b>3,423,583</b>	<b>3,121,414</b>	<b>3,132,901</b>
51	Admin Services - Professional & Technical Services	-	-	-	15,000	15,000	15,000
	<b>Total - Technical &amp; Professional Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
	<b>TOTAL- HUMAN RESOURCES</b>	<b>3,009,662</b>	<b>3,009,662</b>	<b>2,974,901</b>	<b>3,438,583</b>	<b>3,136,414</b>	<b>3,147,901</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ADMINISTRATIVE SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>HEALTH OFFICER &amp; SANITATION</b>						
52	Health Officer Salaries	25,803	27,164	27,164	25,803	26,474	-
53	Sanitarian Salaries	74,595	78,680	78,680	74,595	76,534	-
54	<i>Assistant Sanitarian</i>	-	-	-	-	-	-
55	Longevity	600	600	600	660	660	-
	<b>Total - Salaries</b>	<b>100,998</b>	<b>106,444</b>	<b>106,444</b>	<b>101,058</b>	<b>103,668</b>	<b>-</b>
56	Sanitarian Expenses	1,575	1,575	1,338	1,575	1,575	-
57	Clothing Allowance	400	400	400	400	400	-
58	Furniture & Equipment	500	500	60	500	500	-
59	Training & Education	500	500	464	500	500	-
	<b>Total - Expenses</b>	<b>2,975</b>	<b>2,975</b>	<b>2,262</b>	<b>2,975</b>	<b>2,975</b>	<b>-</b>
60	Professional Services	2,000	2,000	1,905	6,500	6,500	-
61	<i>Ledge Light Health District Membership Fees</i>	-	-	-	-	-	135,500
	<b>Total - Services</b>	<b>2,000</b>	<b>2,000</b>	<b>1,905</b>	<b>6,500</b>	<b>6,500</b>	<b>135,500</b>
	<b>TOTAL - HEALTH OFFICER &amp; SANITATION</b>	<b>105,973</b>	<b>111,419</b>	<b>110,611</b>	<b>110,533</b>	<b>113,143</b>	<b>135,500</b>
	<b>COMMUNITY DEVELOPMENT</b>						
62	Clerical Salaries	15,000	15,000	-	15,000	15,000	15,000
	<b>TOTAL - COMMUNITY DEVELOPMENT</b>	<b>15,000</b>	<b>15,000</b>	<b>-</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>
63	<b>TOTAL - ADMINISTRATIVE SERVICES</b>	<b>3,728,034</b>	<b>3,762,480</b>	<b>3,696,991</b>	<b>4,186,401</b>	<b>3,899,218</b>	<b>3,937,371</b>

## **DEPARTMENT OF ASSESSMENT ASSESSOR'S OFFICE**

### **FUNCTION DESCRIPTION:**

The Department of Assessment is responsible for balancing the \$2.6 billion-dollar grand list which is the basis for the tax levy. The Director of Assessment is the governmental official responsible for establishing the value of property for ad valorem tax purposes; for discovering, listing and valuing all taxable and tax-exempt properties; and to ensure that the individual property owner's value is proper so the owner pays no more than his/her fair share of the property tax. In the performance of these duties, assurance is made that no property escapes the assessment process or is under assessed and that no property owner received unauthorized preferential treatment. Revaluations are completed every five years in conformity with the Connecticut General Statutes and Revaluation Performance Standards. The next revaluation is scheduled to take effect for October 1, 2017. Development and updating of information is conducted on an ongoing basis, including modernization of computerized records of real estate, personal property and motor vehicles. Duties are performed in compliance with State of Connecticut mandated General Statutes.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

#### **2012 Court Appeals**

There are no appeals pending for the 2012 Revaluation

#### **2015 Special Audit Revenue**

Personal property audit revenue \$12,781, cost of audits \$3,200. The increase in assessment is carried forward to future Grand Lists. Presently there is one outstanding audit.

**Permits and Certificates of Occupancies**—Processed 1,183 permits, and miscellaneous inspections. Inspections have increased by 89 over the past year.

- 399 additions, modifications, and new construction
- 115 sheds, decks, pools, docks, and garages
- 669 fireplaces/liners, demolitions, re-shingle and or re-roofing, septic, and miscellaneous permits

#### **Pilot, Tax Agreements and Future Grand List Growth**

- Pilot for Masonicare at Mystic LLC and Senior Living by Masonicare, LLC is not included in the taxable Grand List. A pilot payment is calculated on the general government portion of the mill rate. Partial assessments of the buildings, based upon completion percentages, will be added to the October 1, 2016 Tax Exempt Grand List. A partial certificate of occupancy has been issued for Buildings G, J & K containing 80 apartment units of the anticipated 179. There will be future increased Pilot payments based upon the various stages of completion.
- Fixed Assessment Agreement for the Threadmill Partners LLC. Seven percent of the added assessment above \$569,200 will be added to the October 1, 2016 Grand List. The partial assessment on October 1 2016 will be \$879,608 as the project was not completed until after the date of assessment. This will add further to the future growth of the Grand List upon completion. There are 58 rental units of which 12 considered affordable rent and 46 at market rent.

(Continued)



- Spruce Meadows LLC a multi-family complex, anticipated completion date is January 2017 for Building B and February 2017 for Building A. There is a total of 43 units plus a caretaker's unit. Thirty-four of the units are at affordable rents and 9 units plus the caretaker unit are at market rent. Partial assessments of the buildings, based upon completion percentages, have been added to the October 1, 2016 Grand List. The October 1 2016 assessment is \$1,646,500. Upon completion of the project the value will be added to the future growth of the Grand List.
- Future anticipated projects that will continue to grow the Grand List are Davis Standard (Fixed Assessment), Spruce Ridge, Perkins Farm and the former Mystic Color Lab.

### **OBJECTIVES FOR THE COMING YEAR:**

The Department continues servicing a large volume and vast range of public inquires.

Preparation and Maintenance of the Grand List and Supplemental Motor Vehicle List

#### **2017 Revaluation and Permit Processing**

The 2017 Revaluation is underway with the inspections of properties sold during the last assessment year

#### **Personal Property Audits**

#### **Mapping and/or GIS**

Continue annual maintenance of the GIS mapping updates and review of the new aerial flight

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

#### **Consumable Supplies**

This is a self-sustaining account. During the fiscal year July through June 2015-16, copies of GIS products included \$238.00; fees for property records cards, reports, and miscellaneous copies \$1,058, for a total of \$1,296. The Department of Assessment continues to have a substantial request for copies of computer records, property summary cards and GIS maps.

#### **Database Expense, Reproduction & Printing, Publications, Legal Ads**

In 2016 Quality Data (Administrative Vendor) provided a new service to print and mail personal property declarations and related forms at an overall reduced mailing cost to the Town. The vendor was able to reduce the postage cost due to the large volume of municipalities that they service. Therefore, the Database expense has increased with the transfer of funds from postage and printing to provide for this service with the reduction to the related postage and printing accounts. The mailing process would have taken a staff member one week to accomplish, at an estimated cost of \$960. This process enabled the staff member to continue on other more demanding assignments. The estimated overall savings to the Town \$234 plus the more efficient use of staff.

Increase in equipment-maintenance for replacement of battery backups, which are no longer supported by IT, for two computers; required pricing publications; legal advertisements and fees. Vision agreement continues to cover the public terminals located in the Planning & Zoning Office and the Building Office at a cost of \$1,520.

#### **Reserve Fund for Capital and Non-Recurring Expenditures (Revaluation)**

I request that the reserve fund allocation remain at the same level to cover the cost of State-mandated revaluations.

**DEPARTMENT OF ASSESSMENT  
BOARD OF ASSESSMENT APPEALS**

**FUNCTION DESCRIPTION:**

Meet during the Months of March/April and September for purpose of hearing assessment appeals.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

**2016 Appeals for 2015 Grand List**

During the month of April, the Board of Assessment Appeals heard (32) appeals. As a result of such appeals the Board granted (14) reductions, and (18) denials causing a reduction to the Grand List in the amount of \$779,550. A second session of the Board of Assessment Appeals was held during the month of September for the sole purpose of hearing appeals on motor vehicles. Three appeals were heard and two were granted at the September session for a reduction of \$5,055.

**OBJECTIVES FOR THE COMING YEAR:**

The Board of Assessment Appeals is required to carry out its duties in accordance with the Connecticut General Statutes.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

Expenditures are anticipated to increase in the 2017 budget as a result of the previous year's appeals and the contracted clerical salary.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF ASSESSMENT	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>ASSESSOR'S OFFICE</b>						
1	Salary of Assessor	88,005	92,649	92,649	90,005	-	-
2	Assistant Assessor	67,510	70,960	70,960	67,510	-	-
3	Director of Assessment	-	-	-	-	92,345	94,746
4	Deputy Assessor	-	-	-	-	69,265	74,619
5	Clerical Salaries	92,449	97,396	97,396	96,150	98,650	100,089
6	Longevity	3,730	3,730	3,730	3,900	3,900	4,270
	<b>Total - Salaries</b>	<b>251,694</b>	<b>264,735</b>	<b>264,735</b>	<b>257,565</b>	<b>264,160</b>	<b>273,724</b>
7	Postage	2,300	2,300	2,300	2,300	2,300	1,380
8	Consumable Supplies	2,500	2,500	1,282	2,500	2,500	2,500
9	Reproduction & Printing	1,700	1,700	1,342	1,700	1,700	980
10	Telephone	250	250	81	250	250	250
11	Equipment	1,400	1,400	1,386	1,779	1,779	1,580
12	Professional Associations & Publications	2,680	2,680	3,114	2,825	2,825	2,925
13	Database Expense	14,950	14,950	14,375	15,155	15,155	17,435
14	Miscellaneous	1,400	1,400	1,306	1,400	1,400	1,017
15	Clothing Allowance	400	400	400	400	400	400
16	Furniture & Equipment	1	1	-	1	1	1
17	Training & Education	2,010	2,010	1,954	2,010	2,010	1,890
	<b>Total - Expenses</b>	<b>29,591</b>	<b>29,591</b>	<b>27,540</b>	<b>30,320</b>	<b>30,320</b>	<b>30,358</b>
18	Special Audit Personal Property	3,200	3,200	3,200	3,200	3,200	3,400
	<b>Total - Services</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>	<b>3,400</b>
	<b>TOTAL - ASSESSOR'S OFFICE</b>	<b>284,485</b>	<b>297,526</b>	<b>295,475</b>	<b>291,085</b>	<b>297,680</b>	<b>307,482</b>
19	<b>BOARD OF ASSESSMENT APPEALS</b>	<b>1,450</b>	<b>1,585</b>	<b>1,585</b>	<b>1,450</b>	<b>1,450</b>	<b>7,089</b>
20	<b>TOTAL ASSESSMENT DEPARTMENT</b>	<b>285,935</b>	<b>299,111</b>	<b>297,060</b>	<b>292,535</b>	<b>299,130</b>	<b>314,571</b>

## **DEPARTMENT OF FINANCE FINANCE OFFICE/RISK MANAGEMENT**

### **FUNCTION DESCRIPTION:**

The Finance Office is responsible for managing the Town's financial operations in accordance with established fiscal policies (GAAP, GASB, CT State Statutes and Town Charter). Primary responsibilities include budget preparation and administration, accounts payable, payroll processing, purchasing, accounting, financial reporting, revenue collection, grant administration, cash management and investments, and debt management. The Finance Office provides support to, and advises the Board of Finance in its role as the Town's budgetary and financial oversight authority and assists the First Selectman in the preparation of the recommended annual budget.

### **Risk Management:**

Identify Town wide loss exposures. Perform risk assessments. Evaluate and recommend strategies to avoid, mitigate and/or transfer risk. Develop/recommend risk management policies. Administer the Town's insurance program including Workers Compensation; Liability, Auto and Property (LAP) as well as Specialty Coverage. Oversee Town wide safety program/policies and Executive Safety Committee. Coordinate management and litigation of claims.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- Issued \$17,220,000 of general obligation bonds in October of 2016 to fund the initial phase of the school renovation projects and for the acquisition of a parcel of land along the Mystic river for the development of the Mystic River Boat House park.
- Sought and completed the return \$158,000 of sales tax refunds to commercial trash customers within the Town of Stonington that the Connecticut Department of Revenue Services had erroneously collected from area businesses over a three-year period.
- Received an \$800,000 Federal Small Cities grant which the Town passed through to the Stonington Housing Authority for the renovation/refurbishment of the Edythe K. Richmond Senior Housing complex.
- Developed comprehensive investment and long-term debt management policies.

### **OBJECTIVES FOR THE COMING YEAR:**

- Review and monitor the Town's current financial and banking relationships with an eye towards maximizing return on Town investments.
- Review and monitor the Town's current risk management relationships to insure the Town and its assets are adequately and properly insured against loss.
- Issue an RFP for auditing services for next three fiscal years.
- Continue to work with the Town's financial advisor, Phoenix Advisors, to monitor existing debt for opportunities to refinance should the economic metrics offer such an opportunity.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

- The Finance Office saw no significant increase in its budget other than the increase to wages due to the 2.6% COLA.
- The Board of Finance saw no significant increase in its budget from last year.
- Risk Management saw an increase of \$32,700 in Property and Liability Insurance line item due to anticipated increase in heart and hypertension claims and anticipated increase in premiums for Workers' Comp and Property and Liability coverage.

**DEPARTMENT OF FINANCE  
TAX COLLECTOR'S OFFICE**

**FUNCTION DESCRIPTION:**

The function of this office is solely to collect taxes using all statutory enforcement tools available. This office collects 90% of the Town's revenue and there is an expected collection rate of 98% as set forth by the Board of Finance.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

This year has been the year of DMV software updates (headaches), thus adding a whole new layer of frustration to taxpayers and tax offices because the DMV sent most tax offices very old address files. That cost lots of money in returned mail and wasted staff time trying to track people down. The tax office expends extra effort in notifying delinquent taxpayers by mail or phone whenever we can. The only good that came from the DMV software transition was that we are now able to clear taxpayers immediately after they pay so that they may register a vehicle. Collections have been going well.

**OBJECTIVES FOR THE COMING YEAR:**

I want to offer training opportunities to my staff so that they may stay current. My goal is to always stay ahead of the curve where technology is concerned in order to operate this office more efficiently and to better serve the public. I hope to collect more than the Board of Finance has directed me to.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

Six of my line items did not increase at all; two of my line items increased by 2% because of past increases in those lines; reproduction and printing has a 12% increase because we now order our own bound posted rate books to reduce wear and tear on the printer as well as to better utilize staff time; training and education is up 50% because of the Northeast Regional Conference in RI and because one staff member wants to complete the CCMC certification. Lastly, Equipment & Software support is up because I've added LexisNexis to my budget in order to better find bad DMV addresses. It will pay for itself in collections.

**COLLECTION HISTORY: 2011-2013 GRAND LIST**

<b>GL COLLECTIBLE</b>	<b>BUDGET</b>	<b>ACTUAL COLLECTIONS</b>
2011 \$50,727,511	\$49,815,240	\$50,842,986
2012 \$51,725,403	\$50,723,736	\$51,959,663
2013 \$53,346,285	\$52,369,373	\$53,843,015
2014 \$56,110,819	\$55,011,658	\$56,373,994
2015 \$58,429,283	\$57,687,713	\$39,293,965 (IN PROGRESS)

Actual collections exceed the Grand List because of delinquent accounts being paid which also include interest and lien fees. And of course, actual collections exceed the Grand List amount because the tax office utilizes various enforcement tools as well as personalized customer service.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>FINANCE OFFICE</b>						
1	Director of Finance	105,000	110,654	110,654	105,000	107,730	110,531
2	Senior Accountant	83,606	88,016	88,016	83,606	85,780	88,008
3	Clerical Salaries	149,530	158,826	158,826	144,771	148,585	154,903
4	Longevity	4,560	4,560	4,560	3,900	3,900	4,080
	<b>Total - Salaries</b>	<b>342,696</b>	<b>362,056</b>	<b>362,056</b>	<b>337,277</b>	<b>345,995</b>	<b>357,522</b>
5	Postage	2,700	2,700	2,713	2,700	2,700	2,700
6	Consumable Supplies	3,500	3,500	3,054	3,800	3,800	3,500
7	Reproduction & Printing	800	800	812	750	750	800
8	Telephone	150	150	154	150	150	160
9	Professional Associations & Publications	1,800	1,800	1,519	1,800	1,800	1,800
10	Payroll Services	30,000	30,000	20,731	25,000	25,000	25,000
11	Equipment & Software Support	18,500	18,500	18,605	19,500	19,500	20,000
12	Furniture & Equipment	100	100	-	100	100	400
13	Training & Education	1,000	1,000	200	1,000	1,000	1,000
	<b>Total - Expenses</b>	<b>58,550</b>	<b>58,550</b>	<b>47,788</b>	<b>54,800</b>	<b>54,800</b>	<b>55,360</b>
14	Finance - Dunbar Armored Truck	4,000	4,000	2,327	4,000	4,000	3,000
	<b>Total - Technical &amp; Professional Services</b>	<b>4,000</b>	<b>4,000</b>	<b>2,327</b>	<b>4,000</b>	<b>4,000</b>	<b>3,000</b>
	<b>TOTAL - FINANCE OFFICE</b>	<b>405,246</b>	<b>424,606</b>	<b>412,171</b>	<b>396,077</b>	<b>404,795</b>	<b>415,882</b>
	<b>OFFICE OF THE TREASURER</b>						
15	Salary of Treasurer	4,024	4,136	4,236	4,024	4,129	4,235
16	Expenses	100	100	-	100	100	100
	<b>TOTAL - TREASURER</b>	<b>4,124</b>	<b>4,236</b>	<b>4,236</b>	<b>4,124</b>	<b>4,229</b>	<b>4,335</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>OFFICE OF THE TAX COLLECTOR</b>						
17	Salary of Tax Collector	70,537	74,258	74,258	72,500	74,385	76,319
18	Clerical Salaries	92,145	98,604	98,604	96,005	98,501	103,700
19	Longevity	300	300	300	350	350	550
	<b>Total - Salaries</b>	<b>162,982</b>	<b>173,162</b>	<b>173,162</b>	<b>168,855</b>	<b>173,236</b>	<b>180,569</b>
20	Postage	14,790	14,790	14,787	15,086	15,086	15,388
21	Advertising	1,500	763	763	1,500	1,500	1,500
22	Consumable Supplies	1,275	1,275	950	1,301	1,301	1,300
23	Reproduction & Printing	6,936	6,824	6,824	7,075	7,075	7,875
24	Telephone	204	93	93	209	209	200
25	Equipment	3,000	7,674	7,674	1,000	1,000	1,000
26	Professional Associations & Publications	150	150	95	150	150	150
27	Miscellaneous	100	100	145	100	100	100
28	Equipment & Software Support	7,000	7,000	6,800	7,140	7,140	8,483
29	Furniture & Equipment	-	-	-	1	1	1
30	Training & Education	612	612	1,093	1,000	1,000	1,500
	<b>Total - Expenses</b>	<b>35,567</b>	<b>39,281</b>	<b>39,224</b>	<b>34,562</b>	<b>34,562</b>	<b>37,497</b>
31	DMV - Delinquent Reporting	4,947	-	-	-	-	-
	<b>Total - Services</b>	<b>4,947</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL - TAX COLLECTOR</b>	<b>203,496</b>	<b>212,443</b>	<b>212,386</b>	<b>203,417</b>	<b>207,798</b>	<b>218,066</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>BOARD OF FINANCE</b>						
32	Clerical Salaries	3,200	3,200	2,750	3,200	3,200	3,200
	<b>Total - Salaries</b>	<b>3,200</b>	<b>3,200</b>	<b>2,750</b>	<b>3,200</b>	<b>3,200</b>	<b>3,200</b>
33	Postage	100	100	-	100	100	100
34	Advertising	270	270	587	270	270	600
35	Consumable Supplies	200	200	129	200	200	200
	<b>Total - Expenses</b>	<b>570</b>	<b>570</b>	<b>716</b>	<b>570</b>	<b>570</b>	<b>900</b>
36	Professional Services	2,000	12,000	10,000	12,000	12,000	6,000
37	Legal Support	95,000	95,000	27,723	50,000	50,000	34,000
38	Accounting & Auditing	57,000	57,000	57,000	59,000	59,000	59,000
39	Special Audit	5,000	5,000	-	5,000	5,000	5,000
40	<i>Contingency for Loss of State Education Aid</i>	-	-	-	-	-	850,000
41	GASB 45 - OPEB Plan Contribution	90,000	90,000	90,000	90,000	90,000	106,000
	<b>Total - Services</b>	<b>249,000</b>	<b>259,000</b>	<b>184,723</b>	<b>216,000</b>	<b>216,000</b>	<b>1,060,000</b>
	<b>TOTAL - BOARD OF FINANCE</b>	<b>252,770</b>	<b>262,770</b>	<b>188,189</b>	<b>219,770</b>	<b>219,770</b>	<b>1,064,100</b>
	<b>RISK MANAGEMENT</b>						
42	Risk Management - Stipend	6,000	6,323	6,323	6,000	6,156	6,316
43	Property & Liability Insurance	651,000	651,000	650,969	681,700	698,284	691,483
44	Claims & Damages	10,000	10,000	10,009	10,000	10,000	10,000
45	Dog Damages	1	1	-	1	1	1
46	Safety Program	2,200	40,708	39,321	2,200	2,200	2,200
	<b>Total - Expenses</b>	<b>669,201</b>	<b>708,032</b>	<b>706,622</b>	<b>699,901</b>	<b>716,641</b>	<b>710,000</b>
47	<i>Risk Management - Technical &amp; Professional</i>	-	-	-	-	-	21,000
	<b>Total - Technical &amp; Professional Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,000</b>
	<b>TOTAL - RISK MANAGEMENT</b>	<b>669,201</b>	<b>708,032</b>	<b>706,622</b>	<b>699,901</b>	<b>716,641</b>	<b>731,000</b>
48	<b>TOTAL FINANCE DEPARTMENT</b>	<b>1,534,837</b>	<b>1,612,087</b>	<b>1,523,604</b>	<b>1,523,289</b>	<b>1,553,233</b>	<b>2,433,383</b>



## DEBT SERVICE PRINCIPAL AND INTEREST

### **FUNCTION DESCRIPTION**

Debt Service provides funding for the redemption of principal and interest obligations of the Town. The use of General Obligation Bonds allows the cost of capital projects to be spread out over a period of time, usually 20 years, so that the entire cost does not impact the taxpayers in one year. Bond Anticipation Notes (BANs) are short-term (1 year or less) bonds issued in advance of a bond issue.

In the fiscal year ended June 30, 2017 the Town paid down long-term debt principal and interest of \$3,713,910 and \$1,286,187, respectively. In April of 2015 the Town approved a \$69,000,000 bond authorization at referendum. The bond authorization was made to fund major renovations and expansions to two of the Town's schools, West Vine Street and Deans Mill elementary schools, as well as roof replacement for the Pawcatuck middle school. In October of 2016, the first round of bonds for the school projects were issued in the amount of \$15,003,836. In September of 2016, the Town approved a \$2,216,164 bond authorization at Town Meeting for the purpose of purchasing a parcel of land along the Mystic river for the future site of the "Mystic River Boat House Park". The bonds for the Boathouse Park were issued in conjunction with the school bonds for a combined total of \$17,220,000 of bonds issued in October of 2016. The Town purchased the Boathouse parcel in January of 2017.

	<b><u>Principal</u></b>	<b><u>Interest</u></b>	<b><u>Total</u></b>
<b>2017-18</b>	4,380,000	1,978,705	6,358,705
<b>2018-19</b>	4,210,000	1,561,980	5,771,980
<b>2019-20</b>	4,195,000	1,399,480	5,594,480
<b>2020-21</b>	3,690,000	1,228,780	4,918,780
<b>2021-22</b>	3,580,000	1,091,531	4,671,531
<b>2022-23</b>	3,580,000	960,631	4,540,631
<b>2023-24</b>	3,570,000	842,119	4,412,119
<b>2024-25</b>	3,325,000	734,048	4,059,048
<b>2025-26</b>	2,740,000	642,682	3,382,682
<b>2026-27</b>	2,255,000	568,813	2,823,813
<b>2027-28</b>	2,085,000	501,294	2,586,294
<b>2028-29</b>	2,085,000	435,363	2,520,363
<b>2029-30</b>	2,085,000	367,663	2,452,663
<b>2030-31</b>	2,085,000	299,962	2,384,962
<b>2031-32</b>	2,080,000	231,975	2,311,975
<b>2032-33</b>	1,480,000	163,314	1,643,314
<b>2033-34</b>	1,480,000	115,263	1,595,263
<b>2034-35</b>	1,270,000	71,419	1,341,419
<b>2035-36</b>	860,000	38,700	898,700
<b>2036-37</b>	860,000	12,900	872,900
	<b><u>\$51,895,000</u></b>	<b><u>\$13,246,622</u></b>	<b><u>\$65,141,622</u></b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF FINANCE	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>DEBT SERVICE</b>						
	<b>Interest Payments:</b>						
1	Series 1998 Clean Water Fund (Mystic)	3,007	3,007	3,006	1,504	1,504	-
2	Series 2000 Clean Water Fund (Mystic)	3,120	3,120	3,120	1,590	1,590	-
3	Series 2007 G.O. Bonds	3,610	3,610	3,609	-	-	-
4	Series 2009 - Refunding	124,125	124,125	124,125	96,125	96,125	77,750
5	Series 2012 Refunding	537,282	537,282	537,281	490,857	490,857	442,256
6	Series 2012 G.O. Bonds (WPCA)	352,500	352,500	352,500	328,500	328,500	304,500
7	Series 2013 G.O. Bonds	135,088	135,088	135,088	129,713	129,713	123,800
8	Series 2014 G.O. Bonds	248,275	248,275	248,275	237,900	237,900	225,449
9	<i>Series 2016 G.O. Bonds - School</i>						701,327
10	<i>Series 2016 G.O. Bonds - Mystic Park</i>						103,623
	<b>Total - Interest payments</b>	<b>1,407,007</b>	<b>1,407,007</b>	<b>1,407,004</b>	<b>1,286,189</b>	<b>1,286,189</b>	<b>1,978,705</b>
	<b>Principal Payments:</b>						
11	Series 1998 Clean Water Fund (Mystic)	75,155	75,155	75,154	75,155	75,155	-
12	Series 2000 Clean Water Fund (Mystic)	77,227	77,227	77,226	78,756	78,756	-
13	Series 2007 G.O. Bonds	175,000	175,000	175,000	-	-	-
14	Series 2009 - Refunding	700,000	700,000	700,000	700,000	700,000	675,000
15	Series 2012 Refunding	1,465,000	1,465,000	1,465,000	1,630,000	1,630,000	1,610,000
16	Series 2012 G.O. Bonds (WPCA)	600,000	600,000	600,000	600,000	600,000	600,000
17	Series 2013 G.O. Bonds	215,000	215,000	215,000	215,000	215,000	215,000
18	Series 2014 G.O. Bonds	415,000	415,000	415,000.00	415,000	415,000	415,000
19	<i>Series 2016 G.O. Bonds - School</i>						753,836
20	<i>Series 2016 G.O. Bonds - Mystic Park</i>						111,164
	<b>Total - Principal Payments</b>	<b>3,722,382</b>	<b>3,722,382</b>	<b>3,722,380</b>	<b>3,713,911</b>	<b>3,713,911</b>	<b>4,380,000</b>
21	<b>Bonding Costs</b>	<b>6,000</b>	<b>6,000</b>	<b>-</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>
22	<b>TOTAL - DEBT SERVICE</b>	<b>5,135,389</b>	<b>5,135,389</b>	<b>5,129,384</b>	<b>5,006,100</b>	<b>5,006,100</b>	<b>6,364,705</b>

## **DEPARTMENT OF PLANNING**

### **FUNCTION DESCRIPTION**

The Department of Planning manages Stonington's land use decision-making and permitting process. The Department provides staff support and technical assistance to several commissions including the Planning & Zoning Commission (PZC), Inland Wetlands & Watercourses Commission, Zoning Board of Appeals, Conservation Commission, Plan of Conservation and Development Implementation Committee, Economic Development Commission and the Architectural Design Review Board. The Department is also involved with long-range planning initiatives such as the Plan of Conservation and Development and often administers special grant-related projects. The Department's other main responsibility is enforcement of the Town's Zoning and Inland Wetlands regulations.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Department processed over three hundred land use applications and one hundred complaints during the past year. Overall activities led to over \$90 million in new projects approved and over \$70 million in new development was able to achieve a Certificate of Zoning Compliance as part of their occupancy process - in character with town plans. The Department was also successful in preparing and assisting on several grant applications for both public and private-sector projects, as a means to implement the Plan of Conservation and Development. These grants include technical assistance (i.e., Route 27 Road Safety Audit), economic development (i.e., Davis-Standard expansion) and funding to build new infrastructure (i.e., Pawcatuck Streetscape). Several community planning forums were also conducted, which serve as a means to engage the community in a conversation about emerging planning issues. Topics included the Incentive Housing Zone program, coastal resiliency, zoning, and road safety. New land use tools (i.e., Greenway Development District, Agricultural Heritage District) were established as an outcome of the Plan of Conservation and Development. These tools enable conservation (e.g., preserving open space, scenic views) and development (e.g., grand list growth, new businesses).

### **OBJECTIVES FOR THE COMING YEAR:**

- Continue to strive to provide "best in class" customer service as part of a customer-centric service environment (The Department's #1 goal)
- Build a team approach to problem-solving and workflow
- Develop tools to automate processes to the extent feasible and repurpose human resources towards the Department's number one goal
- Prepare and present a draft update to the Zoning Regulations; seek adoption by town leaders
- Complete a draft of the Coastal Resiliency Plan; seek adoption by town leaders
- Conduct six community planning forum programs
- Leverage our relationships with non-profit and for-profit entities to market town assets
- Network with community, regional and state leaders regarding public policy and economic development
- Develop a pipeline of \$100 million in private-sector investment
- Issue permits within 50% (or less) of the maximum time prescribed by state law; reduce application risk and cost, to attract investment

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

The Department's overall budget is relatively unchanged. Line items have been adjusted to enable the Department to invest in the human resources of the team via additional emphasis on training.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PLANNING	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>PLANNING OFFICE</b>						
1	Director of Planning	90,000	59,000	55,385	100,000	102,600	105,268
2	Planner	78,380	82,516	82,516	78,380	80,418	82,509
3	Zoning Enforcement Officer	29,697	31,258	31,258	29,697	-	-
4	Land Use Enforcement Officer	29,697	31,258	31,258	29,697	-	-
5	Zoning & Wetlands Official					61,442	64,623
6	Clerical Salaries	95,077	95,077	90,022	85,771	90,167	94,766
7	Clerical Meetings	5,500	5,500	4,300	5,500	5,500	5,500
8	Longevity	2,880	2,880	2,880	1,380	1,380	1,500
	<b>Total - Salaries</b>	<b>331,231</b>	<b>307,489</b>	<b>297,619</b>	<b>330,425</b>	<b>341,507</b>	<b>354,166</b>
9	Consumable Supplies	2,500	2,500	903	2,300	2,300	2,000
10	Reproduction and Printing	5,000	5,000	1,216	4,800	4,800	3,000
11	Telephone	500	500	73	400	400	200
12	Equipment Maintenance	3,000	3,000	3,480	3,200	3,200	3,000
13	Professional Associations & Publications	800	800	1,618	1,000	1,000	1,500
14	Clothing Allowance	200	200	400	200	200	400
15	Furniture & Equipment	1,000	1,000	-	1,000	1,000	500
16	Training & Education	1,500	1,500	284	1,500	1,500	2,000
	<b>Total - Expenses</b>	<b>14,500</b>	<b>14,500</b>	<b>7,974</b>	<b>14,400</b>	<b>14,400</b>	<b>12,600</b>
17	Professional Services	25,000	17,742	3,503	-	-	-
	<b>Total - Services</b>	<b>25,000</b>	<b>17,742</b>	<b>3,503</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>TOTAL - PLANNING OFFICE</b>	<b>370,731</b>	<b>339,731</b>	<b>309,096</b>	<b>344,825</b>	<b>355,907</b>	<b>366,766</b>
	<b>TOTAL BOARDS AND COMMISSIONS <sup>1</sup></b>	<b>40,350</b>	<b>40,350</b>	<b>20,410</b>	<b>41,950</b>	<b>41,950</b>	<b>33,075</b>
	<b>TOTAL - OFFICE OF PLANNING &amp; LAND USE</b>	<b>411,081</b>	<b>380,081</b>	<b>329,506</b>	<b>386,775</b>	<b>397,857</b>	<b>399,841</b>
	<sup>1</sup> The detail for these line items follows on the next page						

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PLANNING	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>BOARDS AND COMMISSIONS</b>						
	<b>PLANNING &amp; ZONING COMMISSION</b>						
18	Postage	7,500	7,500	40	7,500	7,500	3,500
19	Advertising & Court Steno	15,000	15,000	10,935	15,000	15,000	15,000
	<b>TOTAL - PLANNING &amp; ZONING COMMISSION</b>	<b>22,500</b>	<b>22,500</b>	<b>10,975</b>	<b>22,500</b>	<b>22,500</b>	<b>18,500</b>
	<b>ZONING BOARD OF APPEALS</b>						
20	Postage	1,450	1,450	-	1,450	1,450	725
21	Advertising	7,500	7,500	4,169	7,500	7,500	5,500
	<b>TOTAL ZONING BOARD OF APPEALS</b>	<b>8,950</b>	<b>8,950</b>	<b>4,169</b>	<b>8,950</b>	<b>8,950</b>	<b>6,225</b>
	<b>CONSERVATION COMMISSION</b>						
22	Professional Assoc. & Publications	600	600	595	600	600	600
23	Barn Island Field Trips	3,500	3,500	3,500	3,500	3,500	3,500
	<b>TOTAL CONSERVATION COMMISSION</b>	<b>4,100</b>	<b>4,100</b>	<b>4,095</b>	<b>4,100</b>	<b>4,100</b>	<b>4,100</b>
	<b>INLAND WETLANDS COMMISSION</b>						
24	Postage	900	900	-	500	500	250
25	Advertising	2,400	2,400	1,081	2,400	2,400	2,000
	<b>TOTAL - INLAND WETLANDS COMMISSION</b>	<b>3,300</b>	<b>3,300</b>	<b>1,081</b>	<b>2,900</b>	<b>2,900</b>	<b>2,250</b>
	<b>CLIMATE CHANGE TASK FORCE</b>						
26	Clerical Meetings	1,000	1,000	-	1,000	1,000	1,000
	<b>Total - Salaries</b>	<b>1,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
27	Seminars & Programs (Training & Education)	500	500	90	500	500	-
	<b>Total - Expenses</b>	<b>500</b>	<b>500</b>	<b>90</b>	<b>500</b>	<b>500</b>	<b>-</b>
28	Professional Services	-	-	-	2,000	2,000	1,000
	<b>Total - Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,000</b>	<b>2,000</b>	<b>1,000</b>
	<b>TOTAL - CLIMATE CHANGE TASK FORCE</b>	<b>1,500</b>	<b>1,500</b>	<b>90</b>	<b>3,500</b>	<b>3,500</b>	<b>2,000</b>
	<b>TOTAL BOARDS AND COMMISSIONS</b>	<b>40,350</b>	<b>40,350</b>	<b>20,410</b>	<b>41,950</b>	<b>41,950</b>	<b>33,075</b>

## **DEPARTMENT OF PUBLIC WORKS HIGHWAY**

### **FUNCTION DESCRIPTION:**

The Highway staff commits to bring our best to work each day with a positive professional attitude towards providing the highest level of service possible to our customers through improvements to and maintenance of public infrastructure, including 113 miles of road system, 32 miles of sidewalks, roadway signs, storm water drainage systems, parks, athletic turf fields, Pawcatuck Dike and many historic cemeteries. The Department provides direct services to the community when conducting snow removal during winter storm events, emergency response, and resolving diverse issues along the road right of way. Highway strives to foster an innovative, efficient workforce while providing superior service to the community and external agencies.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Highway Department executes paving, drainage and sidewalk repair and/or improvement projects during the construction season. Some of the projects that the Department worked on over the past year include;

- Implemented a Pavement Management System including completion of the roadway inventory, GIS mapping, field inspection of all roadways and completion of existing conditions summary. This system has a MS Access Database Engine that assist the Town in determining proper repair methods, costs and priorities.
- Highway completed 3.8 miles of road rehabilitation and reconstruction including Coogan Blvd, North Anguilla, Morgan Blvd, Stanton Lane, Borodell Ave and half of Old North Road. We completed 20.7 miles of preventative maintenance. This is over 20 percent of the town's entire roadway infrastructure.
- Highway team repaired 18 failed catch basins, completed the West Arch Street cross drain replacement and new headwall, installed new guardrail fence at Spellman Park, improved drainage and field access between the All-Purpose Field and Spellman Drive, completed major road drainage improvements on Deans Mill Road, Tipping Rock Road and Bradford Road.
- Maintenance of Stonington fields located at Stonington High School, Pawcatuck Middle School, Mystic Middle School and West Vine School. In-house services included fertilization, over-seeding, topdressing, pesticide application, grass cutting, lining fields typically for three sports per field, softball field game prep (groom/rack/line/water).
- Responded to 10 winter storm events during the winter storm season.
- Provide support for 23 special events, including street sweeping, grounds and roadside vegetation maintenance, signage, barricade placement/collection and cleanup.
- All employees attended at least one training class this year.
- Development and implementation of a written Town-wide leaf collection program and posting on the Department webpage.

(Continued)

**OBJECTIVES FOR THE COMING YEAR:**

- Effectively execute road related improvements using the Pavement Management Program to improve the Town's pavement condition rating.
- Continue to focus on keeping the Pawcatuck and Mystic Downtown's clean while also cutting roadside grass, cutting the grass at the other schools in Town, replacing road signage throughout Town, painting all stop bars and crosswalks, installing drainage where needed, addressing resident concerns as they arise and performing all of the other tasks that are asked of us.
- Establish and implement a vehicle and equipment replacement program to reduce fleet maintenance cost over the next 5 years.
- Implement more in-house drainage projects to address right of way flooding issues.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

- Pavements Treatments was increased from \$200,000 to \$400,000. Based on the miles of our roadway and condition a minimum of 1.2 million dollars must be spent on a combination of pavement maintenance and reconstruction to maintain our pavement condition rating. This increase will allow us maintain our current roadway condition.
- Street Signs was reduced last year. However, this is impacting our ability to address compliance with Sign Retro-reflectivity Standards. Therefore, this must be increased to allow us to work towards compliance and ensure street safety.
- Tree trimming increased to the prior year's level to allow the Tree Warden to implement a proactive pruning plan.
- Repairs and Maintenance increased due to the aging of the fleet resulting in more frequent repairs. Approximately 36% of our trucks are past their useful life.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>HIGHWAY</b>						
1	Public Works Director	94,372	99,351	99,351	94,372	96,826	99,343
2	Highway Supervisor	80,699	80,699	57,889	70,805	72,646	76,027
3	Regular Salaries	1,122,068	1,102,068	1,099,562	1,117,408	1,146,460	1,157,054
4	Clerical Salaries	23,770	25,062	25,062	23,770	24,388	25,025
5	Longevity	23,790	23,790	23,130	23,460	23,460	19,170
	<b>Total - Salaries</b>	<b>1,344,699</b>	<b>1,330,970</b>	<b>1,304,994</b>	<b>1,329,815</b>	<b>1,363,780</b>	<b>1,376,619</b>
6	Postage	750	750	608	750	750	750
7	Consumable Supplies	2,325	2,325	2,811	2,325	2,325	2,400
8	Telephone	500	500	526	500	500	500
9	Hardware	15,000	15,000	11,406	15,000	15,000	16,000
10	Miscellaneous	1,350	1,350	1,403	1,350	1,350	1,400
11	Clothing Allowance	9,800	9,800	8,958	9,800	9,800	9,800
12	Training & Education	3,500	3,500	3,395	3,500	9,500	3,500
	<b>Total - Expenses</b>	<b>33,225</b>	<b>33,225</b>	<b>29,107</b>	<b>33,225</b>	<b>39,225</b>	<b>34,350</b>
13	Safety & Protective	14,000	14,000	13,734	14,000	14,000	15,000
14	Land Damage	1,600	1,600	1,381	1,600	1,600	1,600
15	Sidewalk Repairs	65,000	65,000	61,679	65,000	65,000	68,000
16	Street Signs	8,500	8,500	6,739	4,500	4,500	6,000
17	Tree Trimming	20,000	20,000	20,000	12,000	12,000	17,000
18	Tree Removal	21,000	21,000	16,502	16,000	16,000	16,000
19	Highway Equipment	12,250	12,250	12,118	12,250	12,250	12,250
20	Road Maintenance	10,000	10,000	1,933	10,000	10,000	10,000
21	Material Disposal	25,000	25,000	44,575	25,000	25,000	25,000
22	Cemetery Upkeep	1,000	1,000	500	1,000	1,000	1,000
23	Catch Basin Cleaning	24,000	24,000	24,000	24,000	24,000	25,000
24	Garage Diagnostic Equip & Tool	3,000	3,000	2,912	3,000	3,000	3,000
25	Leaf Program	5,000	5,000	2,721	5,000	5,000	5,000
26	<i>Bridge Maintenance</i>	-	-	-	-	-	1,000
27	<i>Tree Planting</i>	-	-	-	-	-	500
	<b>Total - Services</b>	<b>210,350</b>	<b>210,350</b>	<b>208,794</b>	<b>193,350</b>	<b>193,350</b>	<b>206,350</b>
28	Unleaded Gasoline	14,000	14,000	14,631	10,000	10,000	10,000
29	Diesel Fuel	65,000	58,728	50,906	50,000	50,000	50,000
30	Oil & Lubrication	5,500	5,500	3,292	5,500	5,500	5,500
31	Repairs & Maintenance (Gas System)	4,000	4,000	7,909	4,000	4,000	4,000
	<b>Total - Gas and Oil</b>	<b>88,500</b>	<b>82,228</b>	<b>76,738</b>	<b>69,500</b>	<b>69,500</b>	<b>69,500</b>



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>2015-2016 ADOPTED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2015-2016 ACTUAL EXPENDED</b>	<b>2016-2017 ADOPTED BUDGET</b>	<b>2016-2017 REVISED BUDGET</b>	<b>2017-2018 ADOPTED BUDGET</b>
<b>32</b>	<b>Repairs &amp; Maintenance</b>	<b>125,000</b>	<b>145,000</b>	<b>140,718</b>	<b>125,000</b>	<b>125,000</b>	<b>150,000</b>
<b>33</b>	Miscellaneous	1,250	1,250	1,070	1,250	1,250	1,250
<b>34</b>	Bituminous Concrete	30,000	30,000	32,556	30,000	30,000	32,000
<b>35</b>	Drainage Materials	12,000	12,000	11,153	20,000	20,000	16,000
<b>36</b>	Sand/Gravel & Loom	25,600	25,600	21,097	25,600	25,600	25,000
<b>37</b>	Lumber	7,500	7,500	7,063	7,500	7,500	8,000
<b>38</b>	Pavement Treatments	195,000	195,000	195,759	200,000	200,000	200,000
	<b>Total - Materials</b>	<b>271,350</b>	<b>271,350</b>	<b>268,698</b>	<b>284,350</b>	<b>284,350</b>	<b>282,250</b>
<b>39</b>	Annual Fertilization Program	40,000	40,000	24,472	34,000	34,000	34,000
<b>40</b>	Seasonal Help	31,000	31,000	19,429	31,000	31,000	31,000
<b>41</b>	Materials, Equipment, Maintenance	21,000	21,000	35,411	27,000	27,000	27,000
<b>42</b>	Field Work	15,000	15,000	16,182	15,000	15,000	15,000
	<b>Total - Field Maintenance</b>	<b>107,000</b>	<b>107,000</b>	<b>95,494</b>	<b>107,000</b>	<b>107,000</b>	<b>107,000</b>
<b>43</b>	Snow Removal Labor	120,000	105,000	78,031	120,000	120,000	120,000
<b>44</b>	Materials	131,000	131,000	157,841	131,000	131,000	140,000
<b>45</b>	Meal Allowance	4,900	4,900	2,120	4,900	4,900	4,000
	<b>Total - Snow Removal Expense</b>	<b>255,900</b>	<b>240,900</b>	<b>237,992</b>	<b>255,900</b>	<b>255,900</b>	<b>264,000</b>
<b>46</b>	<b>TOTAL HIGHWAY</b>	<b>2,436,024</b>	<b>2,421,023</b>	<b>2,362,535</b>	<b>2,398,140</b>	<b>2,438,105</b>	<b>2,490,069</b>

## **DEPARTMENT OF PUBLIC WORKS SOLID WASTE DEPARTMENT**

### **FUNCTION DESCRIPTION:**

The Solid Waste Office is responsible for the operation of the Transfer Station, oversight of the Commercial and Residential Municipal Solid Waste Collection Programs, Recycling Collection and Education Programs and Stonington's representative on the Southeastern Connecticut Regional Resources Recovery Authority (SCRRRA).

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- Tipping Fee remains at \$58/ton, the lowest in the State of CT.
- Welcomed new employee Josh Coles to the position of Landfill Attendant.
- The most important achievement of the year is the completion of the MSA with SCRRRA for a long term (10 year) waste disposal contract. This contract allows us to continue to deliver waste to the SCRRRA and under what conditions. Our current contract expires in February of 2017. This contract will include ancillary services such as hazardous waste and tub grinding as part of our tip fee. The estimated cost savings for those services for Stonington would exceed \$130,000 per year.

### **OBJECTIVES FOR THE COMING YEAR:**

- Stonington has been awarded a Recycling Rewards Grant for recycling achievement in the amount of \$12,060. This award will be used to upgrade the roto phase unit at the Transfer Station. This upgrade will allow us to compact a greater amount of recyclables for transport. It is anticipated that we will be able to significantly reduce the number of pulls to Willimantic thus realizing a substantial savings in transportation of single stream recyclables (calculated to be a 28% decrease in trips or approximately a \$4100 per year savings).
- Installation of a new oil tank and shed at the Transfer Station. This upgrade will cost approximately \$25,000 and will be funded completely by the SCRRRA.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

- Waste generation is up again this year. We have increased the disposal fee line item to reflect the increase. The estimate still does include approximately \$15,000 for storm debris.
- Reproduction/Printing has increased due to the purchase of a new copier for the ground floor. All departments on the floor are responsible for splitting the cost of the maintenance contract.
- Fuel lines have been reduced based on actual miles traveled.
- The Commercial Collection line item includes a 2% cost of living increase
- SCRRRA Repairs and Maintenance are up to allow for repairs necessary due to the age of the vehicle.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>2015-2016 ADOPTED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2015-2016 ACTUAL EXPENDED</b>	<b>2016-2017 ADOPTED BUDGET</b>	<b>2016-2017 REVISED BUDGET</b>	<b>2017-2018 ADOPTED BUDGET</b>
	<b>OFFICE OF SOLID WASTE</b>						
<b>1</b>	Salary of Recycling/Solid Waste Manager	82,726	87,090	87,090	82,726	84,877	87,083
<b>2</b>	General Labor	353,567	358,533	358,533	356,911	366,391	373,975
<b>3</b>	Clerical Salaries	47,539	51,234	51,234	43,592	44,725	47,538
<b>4</b>	Longevity	6,090	6,090	6,090	5,620	5,620	5,910
	<b>Total - Salaries</b>	<b>489,922</b>	<b>502,947</b>	<b>502,947</b>	<b>488,849</b>	<b>501,613</b>	<b>514,506</b>
<b>5</b>	Postage	3,000	3,000	3,000	3,000	3,000	3,000
<b>6</b>	Advertising	300	300	0	300	300	300
<b>7</b>	Consumable Supplies	1,000	1,000	1,405	1,000	1,000	1,300
<b>8</b>	Reproduction & Printing	1,000	1,000	65	500	500	700
<b>9</b>	Equipment	100	100	-	100	100	100
<b>10</b>	Professional Associations & Publications	100	100	90	200	200	200
<b>11</b>	Clothing Allowance	3,100	3,100	3,100	3,100	3,100	3,100
<b>12</b>	Training & Education	1	1	-	500	500	500
<b>13</b>	Unleaded Gasoline	5,500	5,500	4,031	5,500	5,500	4,500
<b>14</b>	Diesel Fuel	11,000	11,000	6,645	11,000	11,000	9,000
<b>15</b>	Road Maintenance	2,000	2,000	2,008	2,000	2,000	2,000
<b>16</b>	Utilities	6,500	6,500	5,500	6,500	6,500	6,500
<b>17</b>	General Operations	51,000	76,000	61,766	52,000	52,000	52,000
<b>18</b>	Parts & Labor	30,000	30,000	18,087	30,000	30,000	30,000
<b>19</b>	Grading & Seeding	500	500	0	500	500	500
<b>20</b>	Water Testing & Monitoring	24,000	24,000	23,400	24,000	24,000	25,000
<b>21</b>	Cap Maintenance	5,000	5,000	1,947	5,000	5,000	4,000
<b>22</b>	Disposal Fees (SCRRA)	730,000	730,000	734,749	738,000	738,000	758,000
<b>23</b>	Residential Collection (SCRRA)	490,000	385,306	385,307	500,000	500,000	500,000
<b>24</b>	Commercial Collection & Rentals (SCRRA)	525,000	508,750	508,751	510,000	510,000	520,000
<b>25</b>	SCRRA Consulting	1	1	-	1	1	1
<b>26</b>	SCRRA Contribution	1	1	-	1	1	1
<b>27</b>	Diesel Fuel (SCRRA Transportation)	17,000	15,291	10,982	14,000	14,000	14,000
<b>28</b>	Repairs & Maintenance (SCRRA Transportation)	7,500	7,500	13,791	7,500	7,500	13,500
<b>29</b>	SCRRA Receptacle Costs	100,000	100,000	87,999	100,000	100,000	98,000
<b>30</b>	Furniture & Equipment	1	1	-	1	1	1
	<b>Total - Expenses</b>	<b>2,013,604</b>	<b>1,915,951</b>	<b>1,872,623</b>	<b>2,014,703</b>	<b>2,014,703</b>	<b>2,046,203</b>
<b>31</b>	<b>TOTAL - SOLID WASTE</b>	<b>2,503,526</b>	<b>2,418,898</b>	<b>2,375,570</b>	<b>2,503,552</b>	<b>2,516,316</b>	<b>2,560,709</b>

## **DEPARTMENT OF PUBLIC WORKS ENGINEERING & BUILDING OPERATIONS**

### **FUNCTION DESCRIPTION:**

The Town Engineers office is responsible for providing technical review of land use applications and support to the respective Land Use Commissions, Town Boards and Town Departments, provides assistance to the Director for Phase 2 stormwater compliance, and direction of the development, management and oversight of municipal projects. The town engineer is also the Floodplain Manager.

The Public Works Director is also the Facility Manager. This division employs one full time Building Maintainer responsible for custodial and semi-skilled maintenance repair work. Technical repairs and maintenance of the facilities are completed by external contractors managed by the Public Works Director. The Facilities the Division is responsible for include:

- Eight (8) Town buildings
  - Town Hall
  - Two (2) Town Highway Garages
  - Human Services Building
  - Pawcatuck Neighborhood Center
  - Fourth District Voting Hall
  - Mystic River Boathouse Park Existing Onsite Structures
- Two (2) Picnic Grounds (East and West Pavilions)
- Six (6) Parks & Playgrounds (Old Mystic Playground, Borough Playground, Spellman Playground, Donahue Park, Veterans Memorial, Mystic River Boathouse Park)
- Pawcatuck Dike Facility
- Town Dock Facility

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

#### ***Engineering***

- Technical Review - provided for private development applications to PZC & IWC:
  - Ocean Community YMCA
  - Davis-Standard
  - Mystic Estates Subdivision – Toll Brothers
  - Extrusion Drive Warehouse
  - Pawcatuck Threadmill
  - Spruce Meadows
  - Perkins Farm Master Plan
  - Mystic Harbor Landing Master Plan - Greylock Properties
  - Deans Mill & West Vine St School Projects

(Continued)

- Oversight of Inspections and Private Development Bonds (Erosion & Sediment Control and Public Improvement Bonds) for large-scale, private sector, construction projects including: subdivisions, condominiums, drainage infrastructure and roadway improvements.
- Manage Municipal Capital Improvement Projects Including:
  - Bridges:
    - North Stonington Road Bridge
    - Lantern Hill Road Bridge
    - Stillman Ave Bridge
  - Drainage Projects:
    - Bayview Ave drainage Improvements
  - ADA Phase I – Improvements to Lower Fields (Spellman Drive)
  - Flood Control Systems – Improvements/modifications to Pawcatuck Hurricane Control System (Mechanic Street Pawcatuck)
- FEMA floodplain management and support to town hall staff and land use commissions:
  - Elevation certificate review for all new and substantially improved structures in a special flood hazard zone
  - Public liaison to contractors, surveyors, realtors and citizens for flood zone related questions including: insurance, flood zone designation, construction compliance, and other general FEMA/NFIP related questions

***Building Operations:***

- The Division implemented FacilityDude a maintenance management system to improve work order tracking and efficiency for Town facilities in collaboration with other Departments including Police and the School District.
- Retrofitted the Town Hall, Highway Garages, and Human Services Building with LED lighting under the Eversource Energy Small Business Energy Advantage Program.

**OBJECTIVES FOR THE COMING YEAR:**

***Engineering***

- Continue to provide technical review and support for land development applications.
- Assist the Director of Public Works with town-wide construction & drainage projects.
- Completion of multiple town CIP projects including: Bayview Ave Drainage project, Stillman Ave Bridge Repairs, and various Improvements to the Pawcatuck Hurricane Protection System.
- Upgrade the municipal Stormwater Management Plan as mandated by the CTDEEP General Permit for the Discharge of Small Municipal Separate Stormwater Sewer Systems (MS4) and improve implementation & compliance.
- Continue to improve overall floodplain management compliance by defining standard operating procedures, guidelines and policies for staff to utilize when permitting land development projects and coordinate the efforts of reinstatement of the town into the Community Rating System.

***Building Operations***

- Establish and implement a long-term building maintenance program for all Town Buildings that projects equipment replacement costs over a long term for all Town facilities managed by this Division.

(Continued)

**MAJOR BUDGET CHANGES AND COMMENTARY:**

Due to increased permit requirements mandated by the CTDEEP on the town's MS4 system, the engineering department is requesting to increase the Phase II Stormwater Requirement budget from 1,000 to 10,000 to assist in implementation of the new town wide Stormwater Manage Plan (To be developed by Spring 2017). Other changes in the engineering budget include a decrease of the professional service fees from 30,000 to 20,000 which will be used for continued compliance with the FEMA CRS program and other various on-call professional services.

Building Operations General Maintenance has increased due aging facilities requiring more significant maintenance and acquisition of additional town property. Increased costs that we have incurred this year in Town Hall includes almost \$10,000 repair to the 25 year old elevator and \$12,500 of repair or replacement of HVAC equipment. There is also a need to make all door handles in the building ADA compliant with levers. Some repairs that I anticipate for next budget year include replacement of several of the doors on the Highway Garage which cost \$4,500 each, replacement of other components in the Town Hall elevator to extend its life, and replacement of some flooring in the Human Services Building.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>ENGINEERING SERVICES</b>						
1	Town Engineer	80,024	84,245	84,245	80,024	82,105	84,240
2	Flood Plain Manager	1	2,001	1,954	2,000	2,052	2,105
3	Longevity	-	-	-	-	-	150
	<b>Total - Salaries</b>	<b>80,025</b>	<b>86,246</b>	<b>86,199</b>	<b>82,024</b>	<b>84,157</b>	<b>86,495</b>
4	Phase II Storm Water Requirements	1,000	1,000	188	1,000	1,000	10,000
5	Community Rating System Requirements	3,500	3,500	3,500	3,500	3,500	3,500
6	Office Expenses	2,500	2,500	965	2,500	2,500	2,500
7	Clothing Expense	400	400	400	400	400	400
	<b>Total - Expenses</b>	<b>7,400</b>	<b>7,400</b>	<b>5,053</b>	<b>7,400</b>	<b>7,400</b>	<b>16,400</b>
8	Professional Services	9,000	4,779	1,952	30,000	30,000	20,000
	<b>Total - Services</b>	<b>9,000</b>	<b>4,779</b>	<b>1,952</b>	<b>30,000</b>	<b>30,000</b>	<b>20,000</b>
	<b>TOTAL - ENGINEERING SERVICES</b>	<b>96,425</b>	<b>98,425</b>	<b>93,204</b>	<b>119,424</b>	<b>121,557</b>	<b>122,895</b>
	<b>OPERATIONS &amp; MAINTENANCE OF TOWN BUILDINGS AND PROPERTY</b>						
9	Janitorial/Maintenance Salary	56,787	57,624	57,624	56,787	61,263	62,751
10	Longevity	450	450	450	600	600	660
	<b>Total - Salaries</b>	<b>57,237</b>	<b>58,074</b>	<b>58,074</b>	<b>57,387</b>	<b>61,863</b>	<b>63,411</b>
11	Miscellaneous-Work Oder Management System	2,000	1,163	223	2,000	2,000	2,890
12	Town Hall	10,000	10,000	7,286	10,000	10,000	9,000
13	Highway Garage #1	15,000	15,000	13,335	20,000	20,000	15,000
14	4th District Hall	1,700	1,700	888	1,700	1,700	1,000
15	Police Station	20,400	20,400	10,023	16,000	16,000	13,000
16	Human Services Building	7,000	7,000	6,542	7,000	7,000	7,000
17	<i>Mystic River Boat House Park</i>	-	-	-	-	-	1,500
	<b>Total - Heating Oil</b>	<b>54,100</b>	<b>54,100</b>	<b>38,074</b>	<b>54,700</b>	<b>54,700</b>	<b>46,500</b>
18	Town Hall	41,000	41,000	25,234	35,000	35,000	30,000
19	Highway Garage #1	16,200	16,200	13,085	16,200	16,200	15,000
20	4th District Hall	750	750	583	750	750	750
21	Police Station	70,000	70,000	68,681	70,000	70,000	70,000
22	Human Services Building	16,000	16,000	16,314	16,000	16,000	17,000
23	<i>Mystic River Boat House Park</i>	-	-	-	-	-	1,000
	<b>Total - Electricity</b>	<b>143,950</b>	<b>143,950</b>	<b>123,897</b>	<b>137,950</b>	<b>137,950</b>	<b>133,750</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>2015-2016 ADOPTED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2015-2016 ACTUAL EXPENDED</b>	<b>2016-2017 ADOPTED BUDGET</b>	<b>2016-2017 REVISED BUDGET</b>	<b>2017-2018 ADOPTED BUDGET</b>
24	Town Hall	2,200	2,200	2,179	2,500	2,500	2,400
25	4th District Hall	300	300	233	300	300	300
26	Police Station	2,400	2,400	1,889	2,400	2,400	2,200
27	Human Services Building	400	400	125	400	400	300
28	Pawcatuck Park	700	700	1,095	1,000	1,000	1,100
29	<i>Mystic River Boat House Park</i>	10,000	-	-	-	-	400
	<b>Total - Water</b>	<b>16,000</b>	<b>6,000</b>	<b>5,521</b>	<b>6,600</b>	<b>6,600</b>	<b>6,700</b>
30	Town Hall	1,000	1,000	755	1,100	1,100	900
31	4th District Hall	70	70	70	100	100	100
32	Police Station	950	950	560	1,100	1,100	900
33	Human Services Building	350	350	245	350	350	350
34	<i>Mystic River Boat House Park</i>	-	-	-	-	-	100
	<b>Total - Sewer Use</b>	<b>2,370</b>	<b>2,370</b>	<b>1,630</b>	<b>2,650</b>	<b>2,650</b>	<b>2,350</b>
	<b>Total - General Operations</b>	<b>218,420</b>	<b>207,583</b>	<b>169,345</b>	<b>203,900</b>	<b>203,900</b>	<b>192,190</b>
35	Town Hall	36,000	36,000	34,509	40,000	40,000	44,000
36	Highway Garage #1	22,000	22,000	21,192	22,000	22,000	24,500
37	4th District Hall	750	750	399	850	850	800
38	Human Services Building	20,000	20,000	16,600	18,000	18,000	20,000
39	Picnic Grounds	3,700	3,700	92	3,000	3,000	3,000
40	Pawcatuck Dike	28,800	28,800	33,923	30,000	55,000	35,000
41	Pawcatuck Neighborhood Center	14,500	14,500	16,247	12,000	12,000	16,000
42	DEP Compliance - Town Wide	6,000	6,000	5,732	6,000	6,000	8,000
43	Playgrounds & Parks	7,000	7,000	7,410	8,000	8,000	10,000
44	Town Dock Facility	6,000	6,000	6,421	8,000	8,000	7,000
45	<i>Mystic River Boat House Park</i>	-	-	-	-	-	4,000
	<b>Total - General Maintenance</b>	<b>144,750</b>	<b>144,750</b>	<b>142,525</b>	<b>147,850</b>	<b>172,850</b>	<b>172,300</b>
46	<b>Street Lighting-Electricity and Maintenance</b>	<b>242,000</b>	<b>242,000</b>	<b>246,155</b>	<b>247,000</b>	<b>247,000</b>	<b>258,000</b>
47	<b>TOTAL - BUILDING OPERATIONS</b>	<b>662,407</b>	<b>652,407</b>	<b>616,099</b>	<b>656,137</b>	<b>685,613</b>	<b>685,901</b>



## **DEPARTMENT OF PUBLIC WORKS BUILDING OFFICIAL'S OFFICE**

### **FUNCTION DESCRIPTION:**

The Building Official's Office enforces the provisions of the State Building Code as they apply to the construction, alterations, movement, enlargement, replacement, repair, equipment, use and occupancy, location, removal and demolition of every building or structure and the Public Health Code for new or repair of subsurface septic disposal systems.

- Review plans and specifications for compliance with the State Building Code and FEMA regulations
- Issue Building Permits for construction and collects fees for same.
- Conducts inspections of work in progress for construction activities.
- Actively participates in professional continuing education programs.
- Cites Code violations and assists in prosecution of violators.
- Reviews plans and inspects septic systems for compliance with the Public Health Code.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

Masonicare at 45 Clara Drive has been completed. It was a \$45,000,000 project which took almost three years to complete. Spruce Meadows at 100 South Broad Street has completed Building B and will be finished with Phase 1 by the beginning of March. They hope to start Phase 2 in April. The Thread Mill on 12 River Road, Pawcatuck, has received their Certificate of Occupancy for the residential portion of the project. The Thompson Exhibition Building at Mystic Seaport was completed last fall. The renovation projects for the Deans Mill School and the West Vine Street School are expected to begin in spring of this year. The Building Department took in permits this last year for \$37,000,000 worth of construction projects. That equates to around \$290,000 in permit fees collected by the Building Department. The number of new single family house permits doubled from 13 to 26 from past calendar year. The majority of the new house projects were for homes valued in excess of \$1,000,000. Permits for renovations and additions were slightly higher and permits for roof mounted solar installations continue to be a popular residential project. The Building Department is working closely with Planning and Zoning on the Perkins Farm project. The Building Official retired in September and the Assistant Building Official was promoted to that position and has been carrying the workload since. The position of Assistant Building Official was filled this January.

### **OBJECTIVES FOR THE COMING YEAR:**

The State adopted new Building Code documents in October of last year. Both the Building Official and the Assistant Building Official are required to attend training seminars covering the new codes to retain their State licenses. It is the goal of the Building Department to continue to provide the services to the community as it has in the past to keep up with the increased level of development in the town. The Building Department is working with the Planning Department, the Tax Assessor's Office, Tax Collectors Office, and IT to explore adopting software to manage all of the records of those departments into one database program.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

Increase in Training & Education line item to cover possible costs associated with training for the Building Official and the Assistant Building Official on the new Code.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF PUBLIC WORKS	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>BUILDING OFFICIAL</b>						
1	Building Official	84,089	91,217	91,217	84,089	100,500	81,054
2	Assistant Building Official	61,389	63,879	63,879	61,389	62,985	64,623
3	Clerical	47,539	51,175	51,175	47,539	48,775	50,250
4	Longevity	2,400	2,400	2,400	2,520	2,520	1,800
	<b>Total - Salaries</b>	<b>195,417</b>	<b>208,671</b>	<b>208,671</b>	<b>195,537</b>	<b>214,780</b>	<b>197,727</b>
5	Postage	500	500	500	500	500	500
6	Consumable Supplies	700	559	559	500	500	500
7	Reproduction & Printing	1,000	469	470	1,000	1,000	750
8	Telephone	300	79	79	300	300	200
9	Equipment	4,000	3,564	3,564	4,000	4,000	4,000
10	Professional Association & Publications	2,000	1,698	1,698	1,000	1,000	1,000
11	Clothing Allowance	400	400	400	800	800	800
12	Training & Education	500	-		500	500	1,000
13	Furniture & Equipment	1	1		1	1	1
	<b>Expenses</b>	<b>9,401</b>	<b>7,270</b>	<b>7,270</b>	<b>8,601</b>	<b>8,601</b>	<b>8,751</b>
14	Technical Assistance	2,000	-	-	1,000	1,000	1,000
	<b>Total - Services</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>1,000</b>	<b>1,000</b>	<b>1,000</b>
15	<b>TOTAL - BUILDING OFFICIAL</b>	<b>206,818</b>	<b>215,941</b>	<b>215,941</b>	<b>205,138</b>	<b>224,381</b>	<b>207,478</b>

**DEPARTMENT OF PUBLIC WORKS  
WATER POLLUTION CONTROL AUTHORITY (WPCA)**

**FUNCTION DESCRIPTION:**

Stonington, unlike any other city or town in Connecticut, has three separate wastewater facilities located in Mystic, the Stonington Borough, and Pawcatuck. Through its contractor Suez, a French company based in Paramus New Jersey, the WPCA operates and maintains these facilities as well as 15 pumping stations, 3 separate odor control facilities, and 62 miles of sanitary sewers of various sizes. The WPCA is in the third year of a five year contract extension with Suez who has operated the facilities since 1999.

Each of these three treatment facilities has its own separate and distinct discharge permit issued by the CT. DEEP and were built using Federal Clean Water Funding in the late 1970's and are quickly approaching 40 years in operation. In 2012, using an \$18,300,000 bond funds, substantial work was undertaken to improve the operations at each of these facilities with the bulk of those monies being spent at the Mystic Facility. Improvements at Mystic enabled the operations staff to process sludge at the facility and improve the operational process. All three facilities were changed from chemical chlorination/dechlorination to ultra violet light to disinfect the effluent as well as the installation of new energy efficient blower systems installed to improve operations and aid in nutrient removal.

**HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The 10" sewer line through the Olde Mistick Village was successfully lined with a plastic resin to improve its' flow characteristics and allow for the additional flow which will come from Masonicare who financed this project at a cost of over \$80,000.

The WPCA is moving forward in the process of closing out the Design Build Improvements Contract with the engineering group CDM Smith which began in 2012 and included major upgrades to the Mystic Facility as well as the Stonington Borough and Pawcatuck Facility. To solve an unforeseen compliance issue at the Mystic facility an additional piece of equipment known as an effluent filter, was added and became operational in June of 2016.

The WPCA agreed to extend the sewer district lines to accommodate the entire parcel for the proposed Perkins Farm Development planned for the Perkins Farm site on Jerry Brown Road.

The WPCA moved forward in its effort to meet 100% compliance with the DEEP's FOG Regulations with regards to reducing the amount of fats, oils, and grease which enter the collection system and reach the treatment facilities.

(Continued)

**OBJECTIVES FOR THE COMING YEAR:**

Going forward into 2017/18 the focus will be on capital projects including the replacement of the plant water system at the Borough facility (est. cost. \$125,000), a project which was been put on hold pending the completion of the Mystic upgrade, the replacement of the leaking 16" air line at the Pawcatuck Facility, at a cost of \$200,000, (an unforeseen project) and the replacement of the standby power generator at the White Rock Pumping Station at a cost of \$50,000. We plan to finance these projects with the remaining funds within \$18,300,000 Bond monies.

An engineering review will be done on the collection system and the Maritime pump station which will accept the additional flows from the Perkins Farm Development to verify any improvements which might be necessary to accommodate the addition wastewater flows from this development to this 25 year old pump station.

The WPCA will be negotiating with Suez to undertake the cleaning and televising of the sewer interceptor on Route 27/Greenmanville Ave. This main artery for the transportation of wastewater from north and central Mystic to the Mystic Facility varies in size from 18" to 30". There is a concern about the integrity of this line from what is termed "crown corrosion" which is caused by hydrogen sulfide, a corrosive and toxic gas which can develop in sewer lines where sewage is flowing slowly and for long distances. WPCA feels it is extremely important to verify the condition of this important line which would cause major interruptions in service should it fail. The identification of early signs of a problem would give the WPCA non-dig options for repairs thus avoiding a traffic nightmare any excavation on this busy road would cause.

The WPCA will continue its effort to have the NOV (Notice of Violation) issued by the CT DEEP to the Mystic Facility removed. This NOV was issued due to exceeding one parameter within its operating permit which has proven a challenge to mitigate. The WPCA is confident that we have resolved this issue and are waiting on DEEP who insists on another summer of no violations before lifting the NOV.

**MAJOR BUDGET CHANGES AND COMMENTARY:**

The operation of three separate facilities will continue to be a financial challenge. In an effort to deal with these costs the WPCA has increased the sewer rates by 10% over the last year to keep pace with expenditures to operate the system. These two 5% increases were the first increases in 8 years. Going forward rates will have to be increased to keep pace with the cost of operations.

As we deplete the bond funds issued in 2012 on additional capital projects, the WPCA has to look at long term funding of its capital improvements. In addition, the sewer cleaning and televising vehicle will need substantial reconditioning or replacement in the near future. This piece of equipment is used for cleaning and televising the sanitary system and has also assisted the public works departments in both Stonington and the Borough with work involving storm drain blockages.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF PUBLIC WORKS</b>	<b>2015-2016 ADOPTED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2015-2016 ACTUAL EXPENDED</b>	<b>2016-2017 ADOPTED BUDGET</b>	<b>2016-2017 REVISED BUDGET</b>	<b>2017-2018 ADOPTED BUDGET</b>
	<b>WATER POLLUTION CONTROL AUTHORITY</b>						
<b>1</b>	Clerical	71,308	75,253	75,253	71,308	73,182	75,075
<b>2</b>	Longevity	2,760	2,910	2,910	2,850	2,850	2,940
	<b>Total Salaries</b>	<b>74,068</b>	<b>78,163</b>	<b>78,163</b>	<b>74,158</b>	<b>76,032</b>	<b>78,015</b>
<b>3</b>	Consulting Services	-	-	-	5,000	5,000	2,500
<b>4</b>	Postage	6,000	6,000	5,800	6,000	6,000	6,000
<b>5</b>	Advertising	500	500	500	500	500	500
<b>6</b>	Consumable Supplies	2,000	2,000	1,835	2,000	2,000	2,000
<b>7</b>	Reproduction & Printing	1,000	1,000	903	1,000	1,000	1,300
<b>8</b>	Telephone	100	100	40	100	100	100
<b>9</b>	Equipment (Software Maintenance)	5,000	5,000	5,234	5,000	5,000	5,700
	<b>Total - Expenses</b>	<b>14,600</b>	<b>14,600</b>	<b>14,312</b>	<b>19,600</b>	<b>19,600</b>	<b>18,100</b>
<b>10</b>	<b>Operations (Town Share)</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
<b>11</b>	<b>TOTAL - WPCA</b>	<b>388,668</b>	<b>392,763</b>	<b>392,475</b>	<b>393,758</b>	<b>395,632</b>	<b>396,115</b>

## **DEPARTMENT OF POLICE SERVICES**

### **FUNCTION DESCRIPTION:**

The Stonington Police Department's function is to serve and protect the public in the Town of Stonington. We respond to a variety of calls that consist of criminal complaints, medical calls, burglar alarms, motor vehicle accidents and a number of miscellaneous calls. In addition, the Department enforces motor vehicle and criminal laws and Town ordinances. The Department provides boating safety and has control of the Animal Control Division. We also provide educational programs in the schools and to the public.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

The Department continues to work closely with the community and schools in a variety of ways. This includes approximately 100 safety visits to schools each month in response to the Sandy Hook tragedy, Youth Officer and DARE Program. The Stonington Police Department also conducted over 2500 separate business checks. This year, the entire Detective Division (Sergeant and two Detectives) retired leaving these three vacancies to fill which has occurred.

- Increased DWI arrests (149 total) and 35 drug related arrests
- Collaboration and teamwork with all schools in response to the Sandy Hook tragedy.
- Testing for and hiring of all open positions.
- Continued discussions on upgrading our aging radio/communication system.
- Continued to work closely with the Town of Stonington Human Services Department, the Prevention Council, DCF worker assigned to Stonington.
- Continued response to the Heroin crisis including enforcement and community education.
- Successful Community Alert program in place and increasing our social media presence
- Continue to complete all the necessary training for personnel as required by the police academy.
- Successful transition and assignment of a new Det. Sergeant and two Detectives.
- Successful transition to new phone system at PD

### **OBJECTIVES FOR THE COMING YEAR:**

- Assign an additional officer to the Detective Division as available for narcotics investigations.
- Continue to work with the schools and community groups on law enforcement issues such as school safety initiatives and heroin epidemic.
- Stay abreast on the proposed developments that will increase the workload of the police department such as the Spruce Meadows and Thread Mill projects in Pawcatuck and the Masonic Care facility, Perkins Farm property, and old Color Lab property in Mystic.
- Continue work on technology issues such as upgrading our radio/communication systems, IMC Records Management System to include NCIS LYNX and continued and upgrades to dispatch technology as needed. Transition to new phone system as well.
- Complete all the mandatory training for police personnel.
- Continue to examine and upgrade dispatching services as needed to include dispatch protocols.
- Update and examine our five-year strategic plan for the police department.
- Continue to train for critical incidents issues, including active shooter scenarios.
- Complete installation of new air conditioning and heating equipment at HQ

(continued)

**MAJOR BUDGET CHANGES AND COMMENTARY:**

- 1) Request for increases in overtime/training personnel accounts to reflect salary increases and increased need for more active shooter training.
- 2) Request for increases in lines to address cost increases such as telecommunications. Some of this is increases in service contracts or implementation of new technology.
- 3) Request for one (1) additional Officer to bring out total full-time sworn strength to 39. (Further justification will be on a separate presentation)
- 4) The Police Officers' State Pension Contribution rate increased 1.93% over prior year resulting in an increase of \$70,000 to that line item over prior year.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>POLICE SERVICES</b>						
1	Salary of Chief	109,736	115,528	115,528	109,736	112,589	115,411
2	Salary of Captain	101,976	107,357	107,357	101,976	104,627	107,314
3	Salary of Lieutenants	178,473	187,923	187,923	178,473	183,113	187,794
4	Salary of Sergeants	484,203	509,844	509,844	487,703	500,383	508,702
5	Salary of Regular Officers	1,888,168	1,890,977	1,890,977	1,942,945	1,993,462	2,093,009
6	Janitorial/Maintenance Salary	75,747	76,858	76,858	77,716	87,675	79,511
7	Boating Safety Personnel	14,000	14,000	13,890	14,500	14,500	14,500
8	Training Personnel Services	82,000	88,999	88,999	99,000	99,000	102,000
9	Communication Spec.-Salaries	378,347	378,347	367,717	407,885	447,762	417,690
10	Communication Spec.-Overtime	21,000	21,000	15,557	21,600	22,162	22,500
11	Communication Spec.-Uniforms	3,600	3,600	3,150	3,600	3,600	3,800
12	Community Service Officers	26,000	26,000	20,003	26,000	26,000	26,000
13	Special Officers	20,000	20,000	19,228	20,520	20,520	22,000
14	Police Commission Clerical	2,000	2,000	2,000	1,500	1,500	1,500
15	School Crossing Guards	45,056	45,056	41,860	45,000	45,000	44,000
16	Animal Control Salaries	58,277	58,277	61,924	59,792	61,347	61,357
17	School Safety Personnel	15,000	15,000	13,065	15,390	15,390	15,500
18	Clerical Salaries	127,916	134,689	134,689	133,516	133,900	139,594
19	Regular Overtime- Officers	150,471	150,471	161,885	155,000	159,030	160,000
20	Paid Holidays	154,345	133,575	133,575	155,403	159,444	162,780
21	Longevity	40,550	40,550	38,150	36,200	36,200	35,530
	<b>Total - Salaries</b>	<b>3,976,865</b>	<b>4,020,051</b>	<b>4,004,179</b>	<b>4,093,455</b>	<b>4,227,204</b>	<b>4,320,492</b>
22	Postage	1,700	1,700	1,638	1,700	1,700	1,700
23	Advertising	1,500	1,500	639	1,500	1,500	1,200
24	Consumable Supplies	15,000	15,000	14,048	15,000	15,000	15,000
25	Reproduction & Printing	5,000	5,000	4,490	5,000	5,000	5,000
26	Equipment	12,000	12,000	8,732	12,000	12,000	12,000
27	Professional Associations & Publications	1,500	1,500	1,122	1,500	1,500	1,500
28	Miscellaneous	7,000	7,000	7,781	7,000	7,000	7,000
	<b>Total - Expenses</b>	<b>43,700</b>	<b>43,700</b>	<b>38,450</b>	<b>43,700</b>	<b>43,700</b>	<b>43,400</b>



**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF POLICE SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
29	Canine Expenses	5,000	5,000	2,699	5,000	5,000	4,800
30	Service Officer's Equipment	1,500	1,500	843	1,500	1,500	1,500
31	Boating Safety Expenses	13,000	13,000	7,936	13,000	13,000	13,000
32	Building Maintenance	24,000	24,000	26,503	24,000	24,000	24,500
33	Maintenance/Operation of Radios	6,500	6,500	1,979	6,500	6,500	6,500
34	Traffic Signs & Signals	44,000	44,000	39,945	44,000	44,000	44,000
35	Law Enforcement Council	12,433	12,433	12,433	12,744	12,744	12,744
36	Drug Program	5,500	5,500	5,093	5,500	5,500	5,500
	<b>Total - Services</b>	<b>111,933</b>	<b>111,933</b>	<b>97,431</b>	<b>112,244</b>	<b>112,244</b>	<b>112,544</b>
37	Regular Officers	26,250	26,250	22,661	26,250	26,250	28,000
38	Special Officers	1,000	1,000	850	1,000	1,000	1,000
39	Outfitting New Officers	6,000	6,000	10,598	6,000	6,000	6,500
	<b>Uniforms - Regular Officers</b>	<b>33,250</b>	<b>33,250</b>	<b>34,109</b>	<b>33,250</b>	<b>33,250</b>	<b>35,500</b>
40	Furniture & Equipment	3,000	3,000	940	3,000	3,000	3,000
41	Telecommunications	97,000	97,000	92,903	100,000	100,000	108,000
42	Retirement Fund	517,919	477,703	477,703	515,047	530,047	600,000
43	Physicals	7,000	7,000	6,484	7,000	7,000	7,000
44	Educational Incentive	3,000	3,000	-	3,000	3,000	2,500
	<b>Total - Headquarters' Expense</b>	<b>627,919</b>	<b>587,703</b>	<b>578,030</b>	<b>628,047</b>	<b>643,047</b>	<b>720,500</b>
45	Postage	180	180	180	180	180	180
46	Advertising	370	370	0	370	370	370
47	Consumable Supplies	300	300	127	300	300	300
48	Miscellaneous	750	750	787	750	750	750
	<b>Total - Police Commission Expense</b>	<b>1,600</b>	<b>1,600</b>	<b>1,094</b>	<b>1,600</b>	<b>1,600</b>	<b>1,600</b>
49	Consumable Supplies	6,500	6,500	6,566	7,000	7,000	7,000
50	Miscellaneous	1,000	1,000	771	1,000	1,000	1,000
51	Training	18,000	18,000	17,992	18,000	18,000	18,000
	<b>Total - Regular &amp; Reserve Training Exp</b>	<b>25,500</b>	<b>25,500</b>	<b>25,329</b>	<b>26,000</b>	<b>26,000</b>	<b>26,000</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

<b>LINE #</b>	<b>DEPARTMENT OF POLICE SERVICES</b>	<b>2015-2016 ADOPTED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2015-2016 ACTUAL EXPENDED</b>	<b>2016-2017 ADOPTED BUDGET</b>	<b>2016-2017 REVISED BUDGET</b>	<b>2017-2018 ADOPTED BUDGET</b>
52	Telephone	600	600	494	600	600	600
53	Clothing Allowance	1,000	1,000	791	1,000	1,000	1,000
54	Professional Services	3,500	530	506	3,500	3,500	3,000
55	Building Maintenance	2,500	2,500	1,111	2,500	2,500	2,400
	<b>Total - Animal Control Expenses</b>	<b>7,600</b>	<b>4,630</b>	<b>2,902</b>	<b>7,600</b>	<b>7,600</b>	<b>7,000</b>
56	Equipment (Emergency Vehicles)	6,000	6,000	5,185	6,000	6,000	6,000
57	Unleaded Gasoline	81,500	81,500	73,142	61,500	61,500	65,000
58	Oil & Lubrication	3,000	3,000	3,000	3,000	3,000	3,000
59	Parts & Labor	39,000	39,000	40,042	39,000	39,000	40,000
60	Tires	6,500	6,500	6,406	6,500	6,500	6,500
	<b>Total - Maint. &amp; Operation of Vehicles</b>	<b>136,000</b>	<b>136,000</b>	<b>127,775</b>	<b>116,000</b>	<b>116,000</b>	<b>120,500</b>
61	<b>TOTAL POLICE SERVICES</b>	<b>4,964,367</b>	<b>4,964,367</b>	<b>4,909,299</b>	<b>5,061,896</b>	<b>5,210,645</b>	<b>5,387,536</b>

## DEPARTMENT OF HUMAN SERVICES

### **FUNCTION DESCRIPTION:**

The mission of the Human Services Department is to enhance the quality of life for Stonington residents from all age groups and economic backgrounds by advocating for their basic needs and promoting self-sufficiency. The Department is comprised of four divisions: Social Services; Recreation; Youth and Family Services; and Senior Services. The divisions are interdependent in order to effectively utilize department-wide resources to best serve our residents.

### **HIGHLIGHTS OF PRESENT YEAR OPERATIONS:**

- Implementation of the Stonington RecDesk™ online registration system, which allows residents to register and pay electronically for all Human Services programs 24 hours/day, 7 days/week. In-person registration remains available during our normal business hours (M-F, 9am-4:30pm).
- Engaged Essex Printing to begin publication of *Stonington Events* magazine. The periodical, which is distributed town-wide via US mail to all Stonington households, features program and event information from the Human Services Department, and also allows space for other Town Departments, non-profits, libraries and emergency services to submit articles and/or FAQs each quarter.
- 7,939 meals were served to Stonington youth ages 18 and under through the State Department of Education/USDA grant-funded Summer Food Service Program - a 31% increase from 2015, which is reflective of the need for summer meals for children in our community. This program, a partnership with Stonington Public Schools, has served 83,109 meals since its inception in 2004.
- Offered 26 unique summer programs through the Recreation Division, totaling 2,626 participants.
- Provided energy assistance to 287 households, resulting in over \$150,000 in grant awards to keep residents warm during the cold winter months.
- Collaborated with local police and fire personnel, Town Administration, as well as the WARM Center, Pawcatuck Neighborhood Center, MASH, New London Homeless Hospitality Center and CT Coalition to End Homelessness to establish an inter-agency approach to address homelessness within our community.
- Developed and distributed a Resource & Referral sheet to all local first responders (including police, fire and ambulance services), to reference when approached by, or encounter, an individual in need of addiction and recovery services.
- In partnership with the Commission on Aging, re-launched *Gray Matters*, a quarterly newsletter for Stonington senior citizens.

(Continued)

### **OBJECTIVES FOR THE COMING YEAR:**

- Launch the groundbreaking Citizens with Autism Safety System (CASS) application. Through the collaboration of several Town Departments, Human Services' Autism Parent Support Group and the Town's Geographical Information Systems vendor, the Town of Stonington has developed an application to assist first responders in locating an autistic individual if they are reported missing by using available maps and information from the persons loved ones / family.
- Critical components in maintaining and enhancing a community's quality of life are vibrant and extensive Recreation offerings.
  - Continue to grow and develop additional Recreation programs for all for all demographics, interests and levels, while maintaining the quality and support of existing activities.
- Establish new collaborations with local non-profits (Pawcatuck Neighborhood Center, Stonington COMO, Ocean Community YMCA, Frank Olean Center and libraries serving Stonington residents) and civic groups (Pawcatuck and Mystic Lions Clubs and Stonington and Mystic Rotary groups) while maintaining and building on existing partnerships.
- Expand the CHOICES counseling program that provides Medicare information, advocacy, and paperwork assistance to residents.
- Continue to partner with Shine a Light on Heroin (SALOH), Community Speaks Out and Southeastern Regional Action Council (SERAC) to raise awareness of local prevention services to ensure residents battling addiction are connected with appropriate services, education and resources.
- Increase partnerships with the Pawcatuck Neighborhood Center, Stonington COMO, MASH, TVCCA, United Way of Southeastern CT, Visiting Nurse Association, WARM Center and Adult Day Center of Westerly, as well as state and regional initiatives, to enhance supportive programming offerings which will assist residents in securing stability and regaining self-sufficiency.
- Increase volunteer engagement for support within our programs, as well as within administrative and clerical functions.
- Continue to pursue grants and implement self sustaining programming.

### **MAJOR BUDGET CHANGES AND COMMENTARY:**

- Request for an increase to the Recreation Utilities line, which covers lighting at the Spellman Park Recreation Complex, to reflect the rising cost of electricity.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>OFFICE OF HUMAN SERVICES</b>						
1	Human Services Director	-	-	-	75,111	77,064	79,068
2	Social Services Administrator	66,091	69,577	69,577	71,064	72,912	74,807
3	Youth & Family Services Administrator	72,222	88,492	88,492	53,030	54,409	55,824
4	Human Services Program Coordinator	42,534	36,084	36,084	-	-	-
5	Youth Services Program Coordinator	16,900	16,900	16,826	48,920	50,192	38,591
6	<i>Preschool Head Teacher</i>	-	-	-	-	-	-
7	Counseling Services	36,000	33,931	33,931	36,000	36,000	36,000
8	Clerical	72,509	75,219	75,219	77,223	79,231	82,155
9	Longevity	2,570	2,570	2,570	2,690	2,690	3,110
	<b>Total - Salaries</b>	<b>308,826</b>	<b>322,773</b>	<b>322,699</b>	<b>364,038</b>	<b>372,498</b>	<b>369,555</b>
10	Postage	1,500	1,500	1,077	1,500	1,500	2,000
11	Consumable Supplies	1,500	1,500	1,497	1,500	1,500	1,500
12	Telephone	3,000	2,348	2,192	2,200	2,200	2,200
13	Equipment and Repairs	3,700	3,700	3,284	4,500	4,500	3,000
14	Reproduction and Printing	3,750	3,750	5,139	3,750	3,750	5,150
15	Professional Associations & Publications	1,100	1,100	1,102	1,100	1,100	1,100
16	Youth & Family Services Program Expenses	7,800	7,800	7,800	7,800	7,800	7,800
17	General Assistance	30,000	29,650	29,650	30,000	30,000	30,000
18	Furniture & Equipment	1,700	1,700	1,381	1,700	1,700	1,300
19	Training & Education	1,000	1,000	990	1,000	1,000	1,000
	<b>Total - Expenses</b>	<b>55,050</b>	<b>54,048</b>	<b>54,112</b>	<b>55,050</b>	<b>55,050</b>	<b>55,050</b>
	<b>TOTAL - OFFICE OF HUMAN SERVICES</b>	<b>363,876</b>	<b>376,821</b>	<b>376,811</b>	<b>419,088</b>	<b>427,548</b>	<b>424,605</b>
	<b>COMMISSION ON AGING</b>						
20	Postage	1,500	1,500	1,500	1,500	1,500	1,500
21	Reproduction & Printing	1,100	1,100	1,100	1,100	1,100	1,100
22	Program Expense	2,200	2,200	2,165	2,200	2,200	2,200
	<b>Total - Expenses</b>	<b>4,800</b>	<b>4,800</b>	<b>4,765</b>	<b>4,800</b>	<b>4,800</b>	<b>4,800</b>
	<b>TOTAL - COMMISSION ON AGING</b>	<b>4,800</b>	<b>4,800</b>	<b>4,765</b>	<b>4,800</b>	<b>4,800</b>	<b>4,800</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>RECREATION</b>						
23	Salary of Director	54,856	57,634	57,634	58,320	59,836	61,392
24	Officials & Instructors	21,159	21,159	21,128	21,159	21,159	-
25	<i>Recreation Program Coordinator</i>	-	-	-	-	-	32,760
26	Longevity	-	-	-	-	-	-
	<b>Total - Salaries</b>	<b>76,015</b>	<b>78,793</b>	<b>78,762</b>	<b>79,479</b>	<b>80,995</b>	<b>94,152</b>
27	Consumable Supplies	3,050	3,050	3,050	3,050	3,050	3,050
28	Telephone	200	200	-	200	200	1
29	Program Expense	5,000	5,000	5,515	5,000	5,000	5,000
30	Equipment & Trophies	3,200	3,200	2,585	3,200	3,200	3,200
31	Parts & Labor	4,500	2,904	2,425	4,500	4,500	4,500
32	Utilities	3,000	3,000	3,810	3,000	3,000	4,500
33	Professional Association/Training	400	400	400	400	400	400
	<b>Total - Expenses</b>	<b>19,350</b>	<b>17,754</b>	<b>17,785</b>	<b>19,350</b>	<b>19,350</b>	<b>20,651</b>
	<b>TOTAL - RECREATION</b>	<b>95,365</b>	<b>96,547</b>	<b>96,547</b>	<b>98,829</b>	<b>100,345</b>	<b>114,803</b>
	<b>TOTAL HUMAN SERVICES</b>	<b>464,041</b>	<b>478,168</b>	<b>478,123</b>	<b>522,717</b>	<b>532,693</b>	<b>544,208</b>
	<b>HOUSING AUTHORITY</b>						
34	Clerical (Housing Authority)	700	700	-	700	700	1
	<b>TOTAL - HOUSING AUTHORITY</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>700</b>	<b>700</b>	<b>1</b>
	<b>LIBRARIES</b>						
35	Westerly Public Library	91,500	91,500	91,500	93,000	93,000	93,000
36	Stonington Free Library	140,000	140,000	140,000	147,000	147,000	147,000
37	Mystic & Noank Library	85,000	85,000	85,000	86,500	86,500	86,500
38	Stonington Historical Society	3,000	3,000	3,000	3,000	3,000	4,000
	<b>TOTAL - LIBRARIES</b>	<b>319,500</b>	<b>319,500</b>	<b>319,500</b>	<b>329,500</b>	<b>329,500</b>	<b>330,500</b>

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

LINE #	DEPARTMENT OF HUMAN SERVICES	2015-2016 ADOPTED BUDGET	2015-2016 REVISED BUDGET	2015-2016 ACTUAL EXPENDED	2016-2017 ADOPTED BUDGET	2016-2017 REVISED BUDGET	2017-2018 ADOPTED BUDGET
	<b>OUTSIDE AGENCIES</b>						
39	Westerly Pops Concert (moved from Dept First Selectman)	-	-	-	2,000	2,000	2,000
40	Public Health & Nursing	27,000	27,000	27,000	27,000	27,000	27,000
41	Pawcatuck Neighborhood Center	172,500	172,500	172,500	180,000	180,000	180,000
42	Stonington Como Center	42,000	42,000	42,000	50,000	50,000	60,000
43	Mystic Area Shelter & Hospitality (M.A.S.H)	4,000	4,000	4,000	4,000	4,000	5,000
44	Westerly Area Rest and Meals (WARM)	6,000	6,000	6,000	6,000	6,000	6,000
45	Westerly Adult Day Services, Inc.	1	8,001	8,000	8,000	8,000	10,000
46	Community Vocational Services (Olean Center)	2,000	2,000	2,000	4,000	4,000	4,000
47	T.V.C.C.A.	1,000	1,000	1,000	1,000	1,000	1,000
48	Stonington Prevention Council	500	500	500	500	500	500
49	New London Homeless Hospitality Center	1,500	1,500	1,500	1,500	1,500	2,000
50	Safe Futures, Inc.	2,000	2,000	2,000	2,000	2,000	2,000
51	Sexual Assault Crisis Center	-	-	-	500	500	-
52	New England Science & Sailing	-	-	-	4,000	4,000	-
53	Stonington Cemetery	-	-	-	-	-	2,625
54	Denison Pequotsepos Nature Center	-	-	-	-	-	3,000
55	Mystic Branch of Ocean Comm. YMCA	-	-	-	-	-	-
56	Ocean Community Chamber Foundation	-	-	-	-	-	2,000
	<b>TOTAL - OUTSIDE AGENCIES</b>	<b>258,501</b>	<b>266,501</b>	<b>266,500</b>	<b>290,500</b>	<b>290,500</b>	<b>307,125</b>
	<b>AMBULANCES &amp; FIRE SERVICES</b>						
57	Stonington Ambulance	32,500	217,500	217,500	35,000	35,000	35,000
58	Mystic River Ambulance	32,500	32,500	32,500	35,000	35,000	35,000
59	Westerly Ambulance	32,500	32,500	32,500	35,000	35,000	35,000
	<b>Total - Ambulances</b>	<b>97,500</b>	<b>282,500</b>	<b>282,500</b>	<b>105,000</b>	<b>105,000</b>	<b>105,000</b>
60	Fire Department Dispatch	-	-	-	36,000	36,000	36,000
	<b>Total - Services</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>36,000</b>	<b>36,000</b>	<b>36,000</b>
	<b>TOTAL - AMBULANCES &amp; FIRE SERVICES</b>	<b>97,500</b>	<b>282,500</b>	<b>282,500</b>	<b>141,000</b>	<b>141,000</b>	<b>141,000</b>
61	<b>TOTAL DEPARTMENT OF HUMAN SERVICES</b>	<b>1,140,242</b>	<b>1,347,369</b>	<b>1,346,623</b>	<b>1,284,417</b>	<b>1,294,393</b>	<b>1,322,834</b>

## **EDUCATION**

The following is a summary of expenditures for the 2017-2018 fiscal year as submitted by the Board of Education Department. Any questions regarding the education portion of this budget should be directed to Gary Shettle, Director of Finance, Stonington Public Schools. He can be reached at 860-572-0506.

The detail budget book can be obtained at the Board of Education – Central Office.



# Stonington Public Schools

## EDUCATION DEPARTMENT SUMMARY

Account Number / Description	1 Year Prior Adopted 7/1/2016 - 6/30/2017	1 Year Prior Revised 7/1/2016 - 6/30/2017	Budget Total 7/1/2017 - 6/30/2018	Budget Difference 7/1/2017 - 6/30/2018	% Difference
<b><u>REVENUES</u></b>					
41701 GATES RECIEPTS	\$ (15,000)	\$ (15,000)	\$ (15,000)	\$ -	0.00%
41740 PARKING FEE REVENUE	(12,000)	(12,000)	(12,000)	-	0.00%
GRANT REVENUES	-	-	-	-	100.00%
<b>TOTAL EDUCATION DEPT. REVENUES</b>	<b>\$ (27,000)</b>	<b>\$ (27,000)</b>	<b>\$ (27,000)</b>	<b>\$ -</b>	<b>0.00%</b>
<b><u>EXPENDITURES</u></b>					
ADMINISTRATION	\$ 7,832,601	\$ 7,732,601	\$ 8,033,482	\$ 200,881	2.60%
CURRICULUM	651,968	646,320	624,431	(27,537)	(4.26%)
OPERATIONS	3,305,239	3,305,239	3,257,824	(47,415)	(1.43%)
MAINTENANCE	915,980	915,980	810,422	(105,558)	(11.52%)
SPECIAL EDUCATION	7,019,719	7,116,719	7,714,278	694,559	9.76%
SPECIAL SERVICES	1,269,708	1,269,708	1,257,215	(12,493)	(0.98%)
TECHNOLOGY	694,517	703,165	805,255	110,738	15.75%
DEANS MILL SCHOOL	2,291,923	2,291,923	2,364,090	72,167	3.15%
WEST BROAD/WEST VINE STREET SCHOOLS	2,078,070	2,078,070	1,894,518	(183,552)	(8.83%)
MYSTIC MIDDLE SCHOOL	2,590,266	2,590,266	2,478,323	(111,943)	(4.32%)
PAWCATUCK MIDDLE SCHOOL	2,033,135	2,033,135	2,185,376	152,241	7.49%
STONINGTON HIGH SCHOOL	5,199,040	5,195,740	5,219,778	20,738	0.40%
STONINGTON HIGH SCHOOL ATHLETICS	411,955	415,255	419,491	7,536	1.81%
<b>TOTAL EDUCATION DEPT. EXPENDITURES</b>	<b>\$ 36,294,121</b>	<b>\$ 36,294,121</b>	<b>\$ 37,064,483</b>	<b>\$ 770,362</b>	<b>2.12%</b>
<b>SUBTOTAL EDUCATION DEPT. NET BUDGET</b>	<b>\$ 36,267,121</b>	<b>\$ 36,267,121</b>	<b>\$ 37,037,483</b>	<b>\$ 770,362</b>	<b>2.12%</b>

# Stonington Public Schools

## Administration With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	%Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	411,423	411,423	425,726	14,303	3.48%
51140 BLDG.ADM SECRETARY SAL	244,995	244,995	263,422	18,427	7.52%
51150 MAINT/CUST SALARY	15,349	15,349	14,672	(677)	(4.41%)
51240 SUB SECRETARY SALARY	5,000	5,000	5,000	-	0.00%
51340 SECRETARY OVERTIME			15,000	15,000	
52100 HEALTH INS	4,198,768	4,158,768	4,221,780	23,012	0.55%
52110 FLEX PLAN	18,000	18,000	18,000	-	0.00%
52140 LIFE INS	33,000	33,000	33,000	-	0.00%
52150 LDI	4,250	4,250	6,400	2,150	50.59%
52210 PENSION	494,000	494,000	485,000	(9,000)	(1.82%)
52230 FICA	24,700	24,700	36,897	12,197	49.38%
52240 MEDICARE	22,500	22,500	19,029	(3,471)	(15.43%)
52310 W.C.	170,000	170,000	176,375	6,375	3.75%
52320 UNEMPLOYMENT	80,000	80,000	153,832	73,832	92.29%
52400 COURSE CREDIT	30,200	30,200	31,200	1,000	3.31%
52500 RETIREMENT	60,000	-	60,000	-	0.00%
53190 OTHER PROF/TECH SERVICES	138,350	138,350	127,570	(10,780)	(7.79%)
53320 IN TOWN TRAVEL	1,350	1,350	1,700	350	25.93%
54300 REPAIRS/MAINTENANCE	1,000	1,000	1,000	-	0.00%
54400 RENTALS	475	475	500	25	5.26%
55100 REGULAR BUS TRANSPORTATION	1,247,512	1,247,512	1,232,410	(15,102)	(1.21%)
55300 COMMUNICATION	9,000	9,000	9,500	500	5.56%
55400 ADVERTISING	9,250	9,250	9,250	-	0.00%
55500 PRINT/BIND	3,000	3,000	3,000	-	0.00%
55600 TUITION	439,887	439,887	463,199	23,312	5.30%
55800 CONFERENCES	17,500	17,500	14,750	(2,750)	(15.71%)
56100 NON-INSTRUCTIONAL SUPPLIES	10,450	10,450	10,450	-	0.00%
56200 TRANSPORTATION FUEL	114,417	114,417	165,905	51,488	45.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	5,000	5,000	5,000	-	0.00%
58100 DUES/FEES	23,225	23,225	23,915	690	2.97%
<b>TOTAL ADMINISTRATION</b>	<b>7,832,601</b>	<b>7,732,601</b>	<b>8,033,482</b>	<b>200,881</b>	<b>2.60%</b>

# Stonington Public Schools

## Curriculum With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	151,730	151,730	153,041	1,311	0.86%
51140 BLDG.ADM SECRETARY SAL	42,012	42,012	49,799	7,787	18.54%
51330 ADDED TEACHER SALARY	40,000	40,000	45,290	5,290	13.23%
52230 FICA	2,700	2,700	2,900	200	7.41%
52240 MEDICARE	2,800	2,800	2,974	174	6.21%
53120 PROF DEV INSTR CONSULANT	26,500	26,500	9,000	(17,500)	(66.04%)
53320 IN TOWN TRAVEL	4,500	4,500	5,500	1,000	22.22%
55800 CONFERENCES	39,725	39,725	38,625	(1,100)	(2.77%)
56100 NON-INSTRUCTIONAL SUPPLIES	8,500	8,500	8,500	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	206,541	206,541	187,982	(18,559)	(8.99%)
56400 CLASSROOM BOOKS	61,100	55,452	61,100	-	0.00%
56500 LIB/MEDIA BOOKS	17,000	17,000	17,000	-	0.00%
56600 PROF MATERIAL	3,700	3,700	3,700	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	6,500	6,500	6,500	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	3,500	3,500	3,500	-	0.00%
58100 DUES/FEES	35,160	35,160	29,020	(6,140)	(17.46%)
<b>TOTAL CURRICULUM</b>	<b>651,968</b>	<b>646,320</b>	<b>624,431</b>	<b>(27,537)</b>	<b>(4.26%)</b>

# Stonington Public Schools

## Operations With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51150 MAINT/CUST SALARY	910,021	910,021	981,155	71,134	7.82%
51250 SUB MAINT/CUST SALARY	30,000	30,000	19,000	(11,000)	(36.67%)
52230 FICA	51,000	51,000	51,292	292	0.57%
52240 MEDICARE	14,900	14,900	15,622	722	4.85%
53910 POLICE SERVICES	36,074	36,074	37,500	1,426	3.95%
54100 PUBLIC UTILITY	1,400,000	1,400,000	1,252,500	(147,500)	(10.54%)
54300 REPAIRS/MAINTENANCE	98,331	98,331	99,545	1,214	1.23%
54400 RENTALS	110,036	110,036	98,850	(11,186)	(10.17%)
55200 PROPERTY/ LIABILITY INS	262,200	262,200	269,860	7,660	2.92%
55300 COMMUNICATION	20,594	20,594	21,000	406	1.97%
56150 MAINTENANCE SUPPLIES	95,033	95,033	102,000	6,967	7.33%
56250 HEAT ENERGY	277,050	277,050	309,500	32,450	11.71%
<b>TOTAL OPERATIONS</b>	<b>\$ 3,305,239</b>	<b>\$ 3,305,239</b>	<b>\$ 3,257,824</b>	<b>\$ (47,415)</b>	<b>(1.43%)</b>

# Stonington Public Schools

## Maintenance With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51150 MAINT/CUST SALARY	431,910	431,910	307,013	(124,897)	(28.92%)
51250 SUB MAINT/CUST SALARY	10,000	10,000	21,500	11,500	115.00%
52230 FICA	23,000	23,000	19,945	(3,055)	(13.28%)
52240 MEDICARE	5,800	5,800	4,664	(1,136)	(19.59%)
53190 OTHER PROF/TECH SERVICES	13,800	13,800	14,000	200	1.45%
54300 REPAIRS/MAINTENANCE	277,915	277,915	290,000	12,085	4.35%
54400 RENTALS	2,485	2,485	2,500	15	0.60%
55300 COMMUNICATION	3,460	3,460	1,800	(1,660)	(47.98%)
55800 CONFERENCES	590	590	500	(90)	(15.25%)
56150 MAINTENANCE SUPPLIES	128,520	128,520	130,000	1,480	1.15%
56200 TRANSPORTATION FUEL	16,000	16,000	16,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	1,300	1,300	1,500	200	15.38%
58100 DUES/FEES	1,200	1,200	1,000	(200)	(16.67%)
<b>TOTAL MAINTENANCE</b>	<b>915,980</b>	<b>915,980</b>	<b>810,422</b>	<b>(105,558)</b>	<b>(11.52%)</b>

# Stonington Public Schools

## Special Education With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	138,000	138,000	144,078	6,078	4.40%
51130 TEACHER SALARY	2,278,337	2,278,337	2,724,687	446,350	19.59%
51140 BLDG.ADM SECRETARY SAL	74,752	74,752	79,127	4,375	5.85%
51170 AIDE SALARY	1,388,863	1,448,863	1,671,930	283,067	19.54%
51180 NON-CERTIFIED PROFESSIONALS	289,067	289,067	196,492	(92,575)	(32.03%)
51230 TEMP INSTR TEACHER	14,336	14,336	15,232	896	6.25%
51240 SUB SECRETARY SALARY	2,000	2,000	2,000	-	0.00%
51270 TEMP INSTR AIDE	31,200	31,200	35,000	3,800	12.18%
51330 ADDED TEACHER SALARY	61,897	61,897	69,607	7,710	12.46%
51530 TUTOR	20,000	20,000	20,000	-	0.00%
52100 HEALTH INS	(40,000)	-	-	40,000	#N/A
52230 FICA	67,175	67,175	60,821	(6,354)	(9.46%)
52240 MEDICARE	73,500	73,500	68,993	(4,507)	(6.13%)
53110 STUDENT ENRICHMENT	4,775	4,775	6,000	1,225	25.65%
53130 PROF/TECH	133,941	133,941	133,941	-	0.00%
53190 OTHER PROF/TECH SERVICES	46,230	43,230	40,000	(6,230)	(14.41%)
53320 IN TOWN TRAVEL	4,843	4,843	4,843	-	0.00%
54300 REPAIRS/MAINTENANCE	3,702	3,702	5,447	1,745	47.14%
55110 SE SPEC.NEEDS SYS. TRANSPORTAT	600,493	600,493	569,160	(31,333)	(5.22%)
55120 FIELD TRIPS	500	500	500	-	0.00%
55300 COMMUNICATION	1,192	1,192	1,192	-	0.00%
55500 PRINT/BIND	320	320	320	-	0.00%
55600 TUITION	1,741,108	1,741,108	1,776,450	35,342	2.03%
56100 NON-INSTRUCTIONAL SUPPLIES	6,000	6,000	6,000	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	16,417	16,417	16,417	-	0.00%

Continued

# Stonington Public Schools

## Special Education With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
56200 TRANSPORTATION FUEL	16,000	16,000	24,000	8,000	50.00%
56350 BID SUPPLIES	1,436	1,436	1,436	-	0.00%
56400 CLASSROOM BOOKS	4,605	4,605	3,605	(1,000)	(21.72%)
56600 PROF MATERIAL	14,030	14,030	12,000	(2,030)	(14.47%)
57000 NEW EQUIP INSTRUCTIONAL	25,000	25,000	25,000	-	0.00%
<b>TOTAL SPECIAL EDUCATION</b>	<b>\$ 7,019,719</b>	<b>\$ 7,116,719</b>	<b>7,714,278</b>	<b>\$ 694,559</b>	<b>9.76%</b>

# Stonington Public Schools

## Special Services With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51130 TEACHER SALARY	639,272	639,272	613,866	(25,406)	(3.97%)
51160 NURSE SALARY	337,374	337,374	344,534	7,160	2.12%
51260 SS HEALTH SRVS PT/SUB NURSE	129,741	129,741	129,741	-	0.00%
51530 TUTOR	31,500	31,500	31,500	-	0.00%
52230 FICA	18,000	18,000	21,361	3,361	18.67%
52240 MEDICARE	14,000	14,000	16,392	2,392	17.09%
53130 PROF/TECH	34,459	34,459	34,459	-	0.00%
53190 OTHER PROF/TECH SERVICES	9,684	9,684	9,684	-	0.00%
53320 IN TOWN TRAVEL	1,234	1,234	1,234	-	0.00%
54300 REPAIRS/MAINTENANCE	5,020	5,020	5,020	-	0.00%
55300 COMMUNICATION	1,006	1,006	1,006	-	0.00%
55500 PRINT/BIND	1,154	1,154	1,154	-	0.00%
55800 CONFERENCES	27,019	27,019	27,019	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	16,803	16,803	16,803	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	711	711	711	-	0.00%
56350 BID SUPPLIES	519	519	519	-	0.00%
56400 CLASSROOM BOOKS	312	312	312	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	1,715	1,715	1,715	-	0.00%
58100 DUES/FEES	185	185	185	-	0.00%
<b>TOTAL SPECIAL SERVICES</b>	<b>\$ 1,269,708</b>	<b>\$ 1,269,708</b>	<b>\$ 1,257,215</b>	<b>\$ (12,493)</b>	<b>(0.98%)</b>



# Stonington Public Schools

## Technology With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51180 NON-CERTIFIED PROFESSIONALS	329,153	329,153	392,051	62,898	19.11%
51330 ADDED TEACHER SALARY	4,933	4,933	4,587	(346)	(7.01%)
52230 FICA	16,000	16,000	24,307	8,307	51.92%
52240 MEDICARE	4,300	4,300	5,685	1,385	32.21%
53190 OTHER PROF/TECH SERVICES	69,960	69,960	118,030	48,070	68.71%
53320 IN TOWN TRAVEL	5,600	5,600	5,600	-	0.00%
54300 REPAIRS/MAINTENANCE	27,500	27,180	20,000	(7,500)	(27.59%)
55300 COMMUNICATION	69,971	72,171	76,500	6,529	9.05%
55800 CONFERENCES	8,000	8,000	7,000	(1,000)	(12.50%)
56120 CA DISTRICT TECH SUPPLIES	600	920	600	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	39,000	47,648	30,000	(9,000)	(18.89%)
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	2,500	2,500	2,500	-	0.00%
58100 DUES/FEES	3,000	800	3,000	-	0.00%
58120 CURRICULUM DISTRICT TECH/LIC.	114,000	114,000	115,395	1,395	1.22%
<b>TOTAL TECHNOLOGY</b>	<b>694,517</b>	<b>703,165</b>	<b>805,255</b>	<b>110,738</b>	<b>15.75%</b>

# Stonington Public Schools

## Deans Mill School

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	235,501	235,501	245,361	9,860	4.19%
51130 TEACHER SALARY	1,833,369	1,833,369	1,879,853	46,484	2.54%
51140 BLDG.ADM SECRETARY SAL	75,024	75,024	77,567	2,543	3.39%
51170 AIDE SALARY	14,303	14,303	15,408	1,105	7.73%
51230 TEMP INSTR TEACHER	54,456	54,456	57,860	3,404	6.25%
51240 SUB SECRETARY SALARY	1,000	1,000	1,000	-	0.00%
51270 TEMP INSTR AIDE	1,100	1,100	3,000	1,900	172.73%
52230 FICA	5,300	5,300	4,809	(491)	(9.26%)
52240 MEDICARE	25,350	25,350	34,312	8,962	35.35%
53110 STUDENT ENRICHMENT	2,000	2,000	2,000	-	0.00%
54300 REPAIRS/MAINTENANCE	300	300	150	(150)	(50.00%)
55300 COMMUNICATION	2,000	2,000	2,000	-	0.00%
55500 PRINT/BIND	1,000	1,000	-	(1,000)	(100.00%)
56100 NON-INSTRUCTIONAL SUPPLIES	5,700	5,700	6,000	300	5.26%
56110 INSTRUCTIONAL SUPPLIES	4,820	4,820	4,800	(20)	(0.41%)
56350 BID SUPPLIES	18,000	18,000	19,970	1,970	10.94%
56400 CLASSROOM BOOKS	2,000	2,000	2,500	500	25.00%
56500 LIB/MEDIA BOOKS	2,000	2,000	2,000	-	0.00%
56550 MEDIA SUPPLIES	1,200	1,200	1,200	-	0.00%
56600 PROF MATERIAL	600	600	600	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	2,700	2,700	1,500	(1,200)	(44.44%)
57100 NEW EQUIP NON INSTRUCTIONAL	200	200	200	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	500	500	500	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	1,000	1,000	-	(1,000)	(100.00%)
58100 DUES/FEES	2,500	2,500	1,500	(1,000)	(40.00%)
<b>TOTAL DEANS MILL SCHOOL</b>	<b>2,291,923</b>	<b>2,291,923</b>	<b>2,364,090</b>	<b>72,167</b>	<b>3.15%</b>

# Stonington Public Schools

## West Broad / West Vine St. School With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	236,051	236,051	245,911	9,860	4.18%
51130 TEACHER SALARY	675,388	675,388	699,551	24,163	3.58%
51130 TEACHER SALARY	927,776	927,776	697,980	(229,796)	(24.77%)
51140 BLDG.ADM SECRETARY SAL	36,881	36,881	38,184	1,303	3.53%
51140 BLDG.ADM SECRETARY SAL	40,073	40,073	41,547	1,474	3.68%
51170 AIDE SALARY	11,591	11,591	15,408	3,817	32.93%
51170 AIDE SALARY	20,680	20,680	22,145	1,465	7.08%
51230 TEMP INSTR TEACHER	21,782	21,782	23,143	1,361	6.25%
51230 TEMP INSTR TEACHER	27,228	27,228	28,930	1,702	6.25%
51240 SUB SECRETARY SALARY	1,000	1,000	1,000	-	0.00%
51240 SUB SECRETARY SALARY	1,000	1,000	1,000	-	0.00%
51270 TEMP INSTR AIDE	600	600	1,500	900	150.00%
52230 FICA	3,430	3,430	2,497	(933)	(27.20%)
52230 FICA	4,020	4,020	3,815	(205)	(5.10%)
52240 MEDICARE	13,370	13,370	12,764	(606)	(4.53%)
52240 MEDICARE	14,200	14,200	16,143	1,943	13.68%
53110 STUDENT ENRICHMENT	4,500	4,500	4,500	-	0.00%
55300 COMMUNICATION	2,000	2,000	2,000	-	0.00%
55500 PRINT/BIND	2,800	2,800	2,800	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	3,460	3,460	3,460	-	0.00%
56110 INSTRUCTIONAL SUPPLIES	2,500	2,500	2,500	-	0.00%
56350 BID SUPPLIES	16,740	16,740	16,740	-	0.00%
56400 CLASSROOM BOOKS	700	700	700	-	0.00%
56500 LIB/MEDIA BOOKS	1,800	1,800	1,800	-	0.00%
56550 MEDIA SUPPLIES	1,800	1,800	1,800	-	0.00%
56600 PROF MATERIAL	250	250	250	-	0.00%

Continued

# Stonington Public Schools

## West Broad / West Vine St. School With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
57000 NEW EQUIP INSTRUCTIONAL	3,500	3,500	5,600	2,100	60.00%
57100 NEW EQUIP NON INSTRUCTIONAL	900	900	200	(700)	(77.78%)
57200 REPLACEMENT EQUIP INSTRUCTIONAL	900	900	200	(700)	(77.78%)
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	900	900	200	(700)	(77.78%)
58100 DUES/FEES	250	250	250	-	0.00%
<b>TOTAL WEST BROAD/WEST VINE ST. SCHOOLS</b>	<b>2,078,070</b>	<b>2,078,070</b>	<b>1,894,518</b>	<b>(183,552)</b>	<b>(8.83%)</b>

# Stonington Public Schools

## Mystic Middle School w/Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	254,478	254,478	265,213	10,735	4.22%
51130 TEACHER SALARY	2,059,585	2,059,585	1,926,913	(132,672)	(6.44%)
51140 BLDG.ADM SECRETARY SAL	79,250	79,250	81,767	2,517	3.18%
51170 AIDE SALARY	23,562	23,562	22,767	(795)	(3.37%)
51230 TEMP INSTR TEACHER	43,564	43,564	46,287	2,723	6.25%
51240 SUB SECRETARY SALARY	1,000	1,000	1,000	-	0.00%
51270 TEMP INSTR AIDE	300	300	2,000	1,700	566.67%
51330 ADDED TEACHER SALARY	33,252	33,252	37,544	4,292	12.91%
52230 FICA	6,800	6,800	5,070	(1,730)	(25.44%)
52240 MEDICARE	32,950	32,950	32,762	(188)	(0.57%)
53110 STUDENT ENRICHMENT	1,100	1,100	2,020	920	83.64%
53900 REFEREES	4,380	4,380	2,190	(2,190)	(50.00%)
54300 REPAIRS/MAINTENANCE	1,600	1,600	1,800	200	12.50%
54400 RENTALS	400	400	250	(150)	(37.50%)
55120 FIELD TRIPS	4,298	4,298	4,298	-	0.00%
55300 COMMUNICATION	2,200	2,200	2,200	-	0.00%
55500 PRINT/BIND	3,245	3,245	2,000	(1,245)	(38.37%)
55800 CONFERENCES	800	800	1,200	400	50.00%
56100 NON-INSTRUCTIONAL SUPPLIES	5,150	5,150	5,665	515	10.00%
56110 INSTRUCTIONAL SUPPLIES	10,700	10,700	12,250	1,550	14.49%
56350 BID SUPPLIES	14,492	14,492	14,492	-	0.00%
56500 LIB/MEDIA BOOKS	1,250	1,250	1,250	-	0.00%
56600 PROF MATERIAL	300	300	300	-	0.00%
57000 NEW EQUIP INSTRUCTIONAL	900	900	900	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	600	600	2,075	1,475	245.83%
58100 DUES/FEES	4,110	4,110	4,110	-	0.00%
<b>TOTAL MYSTIC MIDDLE SCHOOL</b>	<b>2,590,266</b>	<b>2,590,266</b>	<b>2,478,323</b>	<b>(111,943)</b>	<b>(4.32%)</b>

# Stonington Public Schools

## Pawcatuck Middle School With Pay

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	254,478	254,478	264,813	10,335	4.06%
51130 TEACHER SALARY	1,563,732	1,563,732	1,682,737	119,005	7.61%
51140 BLDG.ADM SECRETARY SAL	53,739	53,739	55,044	1,305	2.43%
51170 AIDE SALARY	9,864	9,864	10,626	762	7.73%
51230 TEMP INSTR TEACHER	49,010	49,010	52,073	3,063	6.25%
51240 SUB SECRETARY SALARY	1,000	1,000	1,000	-	0.00%
51270 TEMP INSTR AID	-	-	2,200	2,200	#N/A
51330 ADDED TEACHER SALARY	29,232	29,232	32,945	3,713	12.70%
52230 FICA	2,200	2,200	2,429	229	10.41%
52240 MEDICARE	20,330	20,330	27,509	7,179	35.31%
53110 STUDENT ENRICHMENT	1,500	1,500	1,500	-	0.00%
53900 REFEREES	2,480	2,480	2,030	(450)	(18.15%)
54300 REPAIRS/MAINTENANCE	1,600	1,600	3,700	2,100	131.25%
54400 RENTALS	1,120	1,120	-	(1,120)	(100.00%)
55120 FIELD TRIPS	3,750	3,750	3,100	(650)	(17.33%)
55300 COMMUNICATION	2,700	2,700	2,000	(700)	(25.93%)
55500 PRINT/BIND	3,500	3,500	3,000	(500)	(14.29%)
55800 CONFERENCES	1,500	1,500	1,100	(400)	(26.67%)
56100 NON-INSTRUCTIONAL SUPPLIES	750	750	500	(250)	(33.33%)
56110 INSTRUCTIONAL SUPPLIES	10,500	10,500	10,540	40	0.38%
56350 BID SUPPLIES	9,500	9,500	10,000	500	5.26%
56550 MEDIA SUPPLIES	480	480	500	20	4.17%
56600 PROF MATERIAL	280	280	300	20	7.14%
57000 NEW EQUIP INSTRUCTIONAL	2,350	2,350	5,400	3,050	129.79%
57100 NEW EQUIP NON INSTRUCTIONAL	650	650	2,300	1,650	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	1,000	1,000	1,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	750	750	1,000	250	33.33%
58100 DUES/FEES	5,140	5,140	6,030	890	17.32%
<b>TOTAL PAWCATUCK MIDDLE SCHOOL</b>	<b>\$ 2,033,135</b>	<b>\$ 2,033,135</b>	<b>\$ 2,185,376</b>	<b>\$ 152,241</b>	<b>7.49%</b>

# Stonington Public Schools

## Stonington High School

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51110 BLDG.ADM. SALARY	382,548	382,548	398,634	16,086	4.20%
51130 TEACHER SALARY	4,157,391	4,157,391	4,191,762	34,371	0.83%
51140 BLDG.ADM SECRETARY SAL	168,061	168,061	169,170	1,109	0.66%
51170 AIDE SALARY	111,818	111,818	97,662	(14,156)	(12.66%)
51230 TEMP INSTR TEACHER	62,624	62,624	66,538	3,914	6.25%
51240 SUB SECRETARY SALARY	4,000	4,000	4,000	-	0.00%
51270 TEMP INSTR AIDE	1,300	1,300	1,400	100	7.69%
51330 ADDED TEACHER SALARY	60,338	57,338	48,492	(11,846)	(20.66%)
51340 SECRETARY OVERTIME	-	-	5,500	5,500	#N/A
51530 TUTOR	8,500	8,500	8,500	-	0.00%
52230 FICA	13,800	13,800	9,615	(4,185)	(30.33%)
52240 MEDICARE	57,500	57,500	68,335	10,835	18.84%
53110 STUDENT ENRICHMENT	3,000	3,000	3,000	-	0.00%
53120 PROF DEV INSTR CONSULANT	800	800	800	-	0.00%
53190 OTHER PROF/TECH SERVICES	17,000	17,000	17,000	-	0.00%
53320 IN TOWN TRAVEL	300	-	300	-	#N/A
53910 POLICE SERVICES	1,000	1,000	1,000	-	0.00%
54300 REPAIRS/MAINTENANCE	5,600	5,600	5,600	-	0.00%
54400 RENTALS	4,800	4,800	4,800	-	0.00%
55120 FIELD TRIPS	7,900	7,900	6,900	(1,000)	(12.66%)
55300 COMMUNICATION	7,000	7,000	7,000	-	0.00%
55500 PRINT/BIND	7,500	7,500	7,700	200	2.67%
55800 CONFERENCES	5,000	5,000	5,000	-	0.00%
56100 NON-INSTRUCTIONAL SUPPLIES	7,000	7,000	7,600	600	8.57%
56110 INSTRUCTIONAL SUPPLIES	41,050	41,050	43,050	2,000	4.87%
56350 BID SUPPLIES	15,000	15,000	15,000	-	0.00%
56600 PROF MATERIAL	1,500	1,500	1,500	-	0.00%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	14,390	14,390	16,600	2,210	15.36%
58100 DUES/FEES	32,320	32,320	7,320	(25,000)	(77.35%)
<b>TOTAL STONINGTON HIGH</b>	<b>\$ 5,199,040</b>	<b>\$ 5,195,740</b>	<b>\$ 5,219,778</b>	<b>\$ 20,738</b>	<b>0.40%</b>

# Stonington Public Schools

## Stonington High School Athletics

	1 Year Prior Adopted	1 Year Prior Revised	Budget Total	Budget Difference	% Difference
Account Number / Description	7/1/2016 - 6/30/2017	7/1/2016 - 6/30/2017	7/1/2017 - 6/30/2018	7/1/2017 - 6/30/2018	
51200 OTHER SALARY	5,050	5,050	5,050	-	0.00%
51330 ADDED TEACHER SALARY	200,840	200,840	184,032	(16,808)	(8.37%)
52240 MEDICARE	500	500	215	(285)	(57.00%)
53130 PROF/TECH	15,000	15,000	25,000	10,000	66.67%
53320 IN TOWN TRAVEL	400	400	400	-	0.00%
53900 REFEREES	38,077	38,077	39,858	1,781	4.68%
53910 POLICE SERVICES	12,000	12,000	18,000	6,000	50.00%
54300 REPAIRS/MAINTENANCE	10,500	8,250	10,500	-	0.00%
54400 RENTALS	1,500	4,500	1,500	-	0.00%
55120 FIELD TRIPS	62,763	63,063	64,611	1,848	2.93%
55200 PROPERTY/ LIABILITY INS	16,554	16,554	20,000	3,446	20.82%
55800 CONFERENCES	3,600	3,600	3,800	200	5.56%
56100 NON-INSTRUCTIONAL SUPPLIES	21,390	21,390	21,940	550	2.57%
57200 REPLACEMENT EQUIP INSTRUCTIONAL	12,000	12,000	12,000	-	0.00%
57300 REPLACEMENT EQUIP NON INSTRUCTIONAL	4,146	6,396	4,500	354	5.53%
58100 DUES/FEES	7,635	7,635	8,085	450	5.89%
<b>TOTAL STONINGTON HIGH SCHOOL ATHLETICS</b>	<b>\$ 411,955</b>	<b>\$ 415,255</b>	<b>\$ 419,491</b>	<b>\$ 7,536</b>	<b>1.81%</b>



## CAPITAL IMPROVEMENT PROGRAM

### **FUNCTION DESCRIPTION**

To account for major projects undertaken by the Town that are greater than \$10,000 and generally not recurring. The Long-Range Capital Improvements Committee reviews the requests made by departments and makes recommendations to the Board of Selectmen for their consideration. The Board of Selectmen then reviews the requests and recommends to the Board of Finance requests with a priority of A, B or C.

The priorities are defined as follows:

- A. Committed:** Projects which the Town has already agreed to undertake
- B. Urgent:** Projects which will eliminate conditions that imperil safety, health or projects that will eliminate gross deficiencies in essential services
- C. Needed:** Projects which are needed to replace unsatisfactory conditions or to provide minimum essential services
- D. Acceptable:** Projects which are fully planned, but implementation can wait until funds are available
- E. Deferrable:** Projects that would be desirable for ideal operation but which cannot be recommended as feasible and will have to be deferred

The Long-Range Capital Improvements Committee is appointed by the Board of Selectmen and consists of sixteen (16) members, said members to serve two (2) year terms concurrent with the Board of Selectmen's term of office. Such committee shall consist of members selected from the following boards, authorities, and departments: Board of Selectmen, Board of Police Commissioners, Board of Education, Board of Finance, Planning and Zoning Commission, Administrative Officer, Director of Finance, Director of Public Works, Director of Water Pollution Control Authority, Director of Planning, Chief of Police, Director of Human Services, Solid Waste Manager, Town Engineer, Information Technology Manager, and Director of Assessment.

The members of the Long-Range Capital Improvements Committee are as follows:

Rob Simmons	First Selectman
Vincent Pacileo	Director of Administrative Services
James Sullivan	Director of Finance
J. Darren Stewart	Chief of Police
Barbara McKrell	Director of Public Works
Douglas Nettleton	Director, WPCA
John Phetteplace	Solid Waste Manager
Scot Deledda	Town Engineer
Roger Kizer	IT Manager
June Strunk	Member, Board of Finance
Bob Tabor	Board of Police Commissioners
Bill King	Board of Education Operations Manager
David Rathburn	Planning & Zoning Commission
Marsha Standish	Director of Assessment
Leanne Theodore	Director of Human Services
Jason Vincent	Director of Planning

(Continued)

## **OBJECTIVES FOR THE COMING YEAR AND MAJOR BUDGET DRIVERS:**

### **General Operations**

- The IT department continues its annual request to fund the Town-wide Computer upgrade. New this year is a request from all Town Hall departments for an integrated document management system. With ever increasing demands for public documents and information from the public, regulatory agencies, and between Town departments, the need for an organization wide system of cataloging documents was identified.
- The net year over year increase requested by general operations is \$47,500.

### **Police Services**

- Two of the major drivers in the police department capital budget continue to be the annual replacement of police vehicles, and prefunding a reserve for the replacement of the department's aging radio system. The police department has adopted a vehicle replacement policy in which the department replaces its aging fleet with four new vehicles every year. The financing plan employed to purchase these vehicles resulted in an increase of \$55,000 over prior fiscal year. The prefunding reserve for the radio replacement resulted in an increase of \$50,000 over prior fiscal year.
- Two new major capital items requested pertain to the aging of systems within the police services building. The boiler which heats the building is failing and must be replaced over the summer at a cost of \$45,000. The backup battery system which provides electricity for a seamless transition from outside power to the backup up generator is failing and will cost \$30,000 to replace.
- The net year over year increase requested by police services is \$125,000.

### **Office of Assessor**

- The department of assessment continues its annual request of \$70,000 to prefund a reserve for the mandated Revaluation for the Town which must be done every five years.
- There was no increase in the assessor's capital funding over prior year.

### **Public Works: Highway Department**

- Two of the major drivers in the highway department capital budget continue to be the annual replacement of highway equipment and funding of road rehabilitation projects. The financing plan employed to purchase the highway equipment resulted in an increase of \$76,000 over prior fiscal year. The amount requested for road rehabilitation projects increase by \$300,000 over prior year. Per a study of Town roads done by the Director of Public Works, this level of funding in CIP, along with other funding in the General and Town Aid Road Funds for a combined total of \$1.2million, is required to keep the road surface rating at a 77 Town-wide.
- The Town has several aging underground fuel tanks that are required to be replaced every thirty years. All of these tanks are due to be replaced in either the 17/18 or 18/19 fiscal years. The highway department is requesting \$180,000 for each these years to fund these replacements.
- These three projects alone accounted for a year over year increase of \$390,000 of CIP funding, however this increase was mitigated by a decrease in other recurring capital items of approximately \$160,000.
- The net year over year increase requested by the highway department is \$233,000.
- The Director of Public Works has identified three projects needed to provide safe spaces for employees and the public, 1) Town Hall exterior painting, including the removal of lead paint currently flaking off the building. 2) Town Hall public restroom floor replacement. The waterproof underlayment has failed resulting in potential hazard if any of the plumbing would fail and the inability to thoroughly clean. 3) Playground issues identified by CIRMA in a recent inspection. The current operational budget for playgrounds only provides funding for replacement of certified playground mulch. Therefore, an additional appropriation is required to address these items.

(Continued)

### **Public Works: Engineering Department**

- The engineering department is contemplating several large projects in the coming fiscal year from multiple bridge replacements, and Pawcatuck dike facilities repairs and improvements, to a study and plan for the management and remediation of issues effecting flooding of the West Vine Street Pond.
- The Town is currently faced with repairing and replacing three bridges in Town - the North Stonington Road Bridge, the South Anguilla Road Bridge, and the Stillman Avenue Bridge.
  - The North Stonington Road Bridge which connects Stonington to Groton in Old Mystic is estimated at a total cost of \$1,196,000. The cost of the replacement will be split evenly between the two Towns with Stonington's portion being \$598,000, \$299,000 of which will be funded by the State through Local Bridge Grants. The Town had previously funded the project with a \$100,000 in a prior fiscal year, resulting in a net funding request of \$199,000 in the 17/18 CIP budget.
  - The South Anguilla Road Bridge is estimated at a total cost of \$140,000 over three years, of which 80% or \$112,000 is expected to be funded by Federal Bridge Grants. Fiscal year 17/18 expenditures are expected to be about \$40,000, but with the net fiscal year 17/18 funding request of only \$8,640.
  - The Stillman Avenue Bridge replacement is a long-term project that the State of Connecticut has taken management over. In the short-term the Town of Stonington, in partnership with Westerly has agreed to handle the necessary repairs and maintenance to the bridge to make it safe while the full replacement project goes through development.
- The Town requested a total of \$120,000 of funding in 17/18 fiscal year for the removal of vegetation in the West Vine Street Pond - \$50,000, and for a flooding study for the Pond - \$70,000.
- \$100,000 has been requested to replace the roof of the Pawcatuck Pumphouse.
- \$30,000 has been requested for a study of the Washington Street drainage issues.
- These six projects comprise the \$457,000 requested by the engineering department for fiscal year 17/18 CIP budget.

### **Solid Waste**

- Solid Waste is requesting \$34,000 over each of the next four years to prefund a reserve for the replacement of a roll-off truck for an estimated future cost of \$136,000.
- The \$34,000 is the total solid waste CIP request for 17/18.

### **Building Department**

- The building department is requesting \$30,000 for 17/18 to purchase a pickup truck for the Assistant Building Official.
- The \$30,000 is the total building department CIP request for 17/18.

(Continued)

## **Planning Department**

- After many years of the Town foregoing filling the Director of Planning position, that position has at last been filled. However, during the years that the position went unfilled, a backlog of potential municipal projects built up. The lack of any funding for municipal development in the preceding years made for a startling increase in the planning departments fiscal 17/18 CIP budget request. The year over year request went from \$0 to \$3,515,000 for 17/18.

## **Outside Agencies**

- The Stonington Community Center requested \$22,585 of funding from the Town to help fund improvements to the Center's kitchen to allow it to come into compliance with Kitchen Health and safety codes.
- The Stonington Ambulance Corp has requested \$39,500 of funding from the Town to help fund repairs and improvements to the second floor of the Corps aging facility located at Alpha Avenue.
- The Mystic branch of the Ocean Community YMCA, has requested \$100,000 of funding from the Town to help fund its \$7million plus renovation and expansion to its facilities and parking area. Leaders of the YMCA impressed upon the CIP Committee, the message such support would send to the public and other members of the community which would enhance its fundraising ability throughout the rest of the Community.

## **CAPITAL LEASE FINANCING PROGRAM Budget Figures**

- Over the last and current fiscal years, 15/16 and 16/17, the Board of Finance in cooperation with the Director of Finance established a capital leasing plan to fund the acquisition of vehicles and equipment for the police and highway departments. Both departments were faced with aging fleets of vehicles which required the immediate purchase of several vehicles and/or pieces of equipment. The police department purchased 4 vehicles in each of the 15/16/17 fiscal years, while the highway department purchased several pieces of equipment in each fiscal year as well. The vehicles and equipment purchased through capital lease financing for fiscal years 15/16 and 16/17, as well as those budgeted for fiscal year 17/18 are scheduled below. The Town will own the equipment outright at the conclusion of each of the capital leases.

<u>Highway Equipment</u>	<u>Present Value Cost</u>	<u>15/16 Funding</u>	<u>16/17 Funding</u>	<u>17/18 Funding</u>	<u>18/19 Funding</u>	<u>19/20 Funding</u>	<u>20/21 Funding</u>	<u>21/22 Funding</u>	<u>Total Cost</u>
<u>15/16 FY</u>									
Street Sweeper	\$195,000	\$ 44,900	\$ 43,700	\$ 42,500	\$ 41,500	\$ 40,200			\$212,800
Dump Truck	\$170,000	\$ 39,100	\$ 38,100	\$ 37,100	\$ 36,000	\$ 35,000			\$185,300
Dump Truck	<u>\$170,000</u>	<u>\$ 39,100</u>	<u>\$ 38,100</u>	<u>\$ 37,100</u>	<u>\$ 36,000</u>	<u>\$ 35,000</u>			<u>\$185,300</u>
Total	\$535,000	\$123,100	\$119,900	\$116,700	\$113,500	\$110,200			\$583,400
<u>16/17 FY</u>									
Backhoe	\$115,000		\$ 26,500	\$ 25,800	\$ 25,100	\$ 24,400	\$ 23,700		\$125,500
Dump Truck	\$179,000		\$ 41,200	\$ 40,100	\$ 39,000	\$ 38,000	\$ 36,900		\$195,200
Turf Mower	<u>\$ 50,000</u>		<u>\$ 11,500</u>	<u>\$ 11,500</u>	<u>\$ 10,600</u>	<u>\$ 10,600</u>	<u>\$ 10,300</u>		<u>\$ 54,500</u>
Total	\$344,000		\$ 79,200	\$ 77,400	\$ 74,700	\$ 73,000	\$ 70,900		\$375,200
<u>17/18 FY</u>									
Utility Truck	\$ 65,000			\$ 15,000	\$ 14,600	\$ 14,200	\$ 13,800	\$ 13,400	\$ 71,000
Dump Truck(L)	\$188,000			\$ 43,000	\$ 42,100	\$ 41,000	\$ 39,900	\$ 38,700	\$205,000
Dump Truck(S)	\$ 70,000			\$ 16,100	\$ 15,700	\$ 15,300	\$ 14,800	\$ 14,400	\$ 76,300
Flatbed Trailer	<u>\$ 30,000</u>			<u>\$ 7,000</u>	<u>\$ 6,700</u>	<u>\$ 6,500</u>	<u>\$ 6,400</u>	<u>\$ 6,200</u>	<u>\$ 32,800</u>
Total	\$353,000			\$ 81,100	\$ 79,100	\$ 77,000	\$ 74,900	\$ 72,700	\$385,100

(Continued)

<u>Police Vehicles</u>	<u>Present Value Cost</u>	<u>15/16 Funding</u>	<u>16/17 Funding</u>	<u>17/18 Funding</u>	<u>18/19 Funding</u>	<u>19/20 Funding</u>	<u>20/21 Funding</u>	<u>21/22 Funding</u>	<u>Total</u>
<u>15/16 FY</u>									
4 Police Vehicles	\$150,000	\$ 50,000	\$ 50,000	\$ 50,000					\$150,000
<u>16/17 FY</u>									
4 Police Vehicles	\$150,000		\$ 50,000	\$ 50,000	\$ 50,000				\$150,000
<u>17/18 FY</u>									
4 Police Vehicles	\$155,000			\$ 51,500	\$ 55,000	\$ 55,000			\$165,000
Total Funding Of All Capital Leases By Budget Year	<u>\$1,687,000</u>	<u>\$173,100</u>	<u>\$299,100</u>	<u>\$426,700</u>	<u>\$372,300</u>	<u>\$315,200</u>	<u>\$145,800</u>	<u>\$ 72,700</u>	<u>\$1,808,700</u>

- Interest rates for the 2015-2016 financing agreements ranged between 1.34 and 1.65%.
- Interest rates for the 2016-2017 financing agreements ranged between 2.23 and 2.54%.
- Interest rates for the 2017-2018 financing agreements are estimated at 2.23 and 2.54% for the police vehicles and highway equipment, respectively. Police vehicles are financed over three years, whereas highway equipment is financed over five years.

**TOWN OF STONINGTON  
GENERAL FUND EXPENDITURES  
2017-2018 ADOPTED BUDGET**

<b>LINE #</b>	<b>CAPITAL IMPROVEMENTS</b>	<b>2015-2016 ADOPTED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2015-2016 REVISED BUDGET</b>	<b>2016-2017 ADOPTED BUDGET</b>	<b>2016-2017 REVISED BUDGET</b>	<b>2017-2018 ADOPTED BUDGET</b>
<b>1</b>	Capital Improvements Budget - Town	1,070,517	1,399,517	1,399,517	1,876,544	2,001,823	2,935,142
<b>2</b>	LESS: Revenue Offsets	(109,956)	(109,956)	(109,956)	(110,944)	(110,944)	(824,817)
<b>3</b>	Net Town CIP Appropriation	960,561	1,289,561	1,289,561	1,765,600	1,890,879	2,110,325
<b>4</b>	Capital Improvements Budget - Public Schools	500,000	500,000	500,000	1,054,680	1,054,680	1,076,401
<b>5</b>	LESS: Revenue Offsets	-	-	-	-	-	(151,941)
<b>6</b>	Net Public School CIP Appropriation	500,000	500,000	500,000	1,054,680	1,054,680	924,460
<b>7</b>	<b>TOTAL CIP APPROPRIATION FOR GENERAL GOVERNMENT AND PUBLIC SCHOOLS</b>	<b>1,460,561</b>	<b>1,789,561</b>	<b>1,789,561</b>	<b>2,820,280</b>	<b>2,945,559</b>	<b>3,034,785</b>

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2017-2018 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED REVISED Fiscal Year 2015-16	FUNDED ADOPTED Fiscal Year 2016-17	FUNDED REVISED Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22
	<b>GENERAL OPERATIONS</b>											
1	Townwide Computer Upgrade	A	A	A	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000
2	Orthophotography/Planimetric Updates	A	A	A	1,000	7,500	7,500	15,000	15,000	15,000	15,000	15,000
3	Network Intrusion Detection	A	A	A	20,000	20,000	20,000	20,000	-	-	-	-
4	Integrated Document Management	D	B	B	-	-	-	1	-	-	-	-
5	<b>TOTAL GENERAL OPERATIONS</b>				<b>86,000</b>	<b>92,500</b>	<b>92,500</b>	<b>100,001</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>	<b>80,000</b>
	<b>POLICE SERVICES</b>											
6	Fleet Upgrade	A	A	A	50,000	100,000	100,000	151,500	155,000	155,000	155,000	155,000
7	Technology Upgrade / Communication Equipment Upgrade	B	B	B	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
8	Public Information Message Board				1	-	-	-	-	-	-	-
9	MDT Replacement	B	B	B	17,000	-	-	19,000	-	19,000	-	19,000
10	Surveillance Cameras Program	B	B	B	15,000	15,000	15,000	15,000	-	15,000	-	15,000
11	UPS Station Upgrade/Replacement	B	B	B	-	-	-	30,000	-	-	-	-
12	Radio System Replacement	A	A	A	-	350,000	350,000	350,000	400,000	400,000	-	-
13	Police Dept. Main Air Conditioning Units				-	60,000	60,000	-	-	-	-	-
14	Fuel Management System				-	14,000	14,000	-	-	-	-	-
15	Police Officer Bullet Proof Vest Replacement				-	-	-	-	34,000	-	-	-
16	Emergency Operations Center Generator Replacement				-	-	-	-	-	100,000	-	-
17	Police Facility Internal Camera System Replacement				-	-	-	-	50,000	-	-	-
18	Boiler Repair/Replacement	B	B	B	-	-	-	45,000	-	-	-	-
19	<b>TOTAL POLICE SERVICES</b>				<b>102,001</b>	<b>559,000</b>	<b>559,000</b>	<b>630,500</b>	<b>659,000</b>	<b>709,000</b>	<b>175,000</b>	<b>209,000</b>
	<b>ASSESSOR'S DEPARTMENT</b>											
20	Town Revaluation	A	A	A	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000
21	<b>TOTAL ASSESSOR'S DEPARTMENT</b>				<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
	<b>PUBLIC WORKS: HIGHWAY</b>											
22	LOCIP - Capital Improvement Expenditures	A	A	A	110,944	110,944	110,944	-	109,735	109,735	109,735	109,735
23	Repair of Mystic Middle School Roof				250,000	250,000	250,000	-	-	-	-	-
24	Drainage Town wide	B	B	B	12,500	-	-	30,000	30,000	30,000	30,000	30,000
25	Reclaim & Pave Hewitt Rd				25,000	150,000	150,000	-	-	-	-	-
26	Roadway Safety-Guide Rail				30,000	30,000	30,000	-	-	-	-	-
27	Highway Equipment - Capital Leasing Program	A	A	A	179,000	199,100	199,100	275,200	347,000	413,500	409,400	438,700
28	Highway Equipment - Purchase	A	A	A	-	-	-	193,300	-	-	-	-
29	Artificial Turf Replacement	A	A	A	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
30	S Broad Street Sidewalk				40,000	-	-	-	-	-	-	-
31	Mistuxet Sidewalks				1	-	-	-	-	-	-	-
32	ADA Public Works Transition Plan	B	B	B	-	-	-	50,000	25,000	25,000	25,000	25,000
33	Athletic Fields ADA Accessibility-Phase I				50,000	-	-	-	-	-	-	-
34	Athletic Fields ADA Accessibility-Phase II				-	-	-	-	-	-	-	-
35	Playground Safety	B	B	B	-	-	-	25,000	20,000	-	-	-
36	Town Hall Restroom Floor Replacement	B	B	B	-	-	-	-	-	-	-	-
37	Town Hall Exterior Painting	C	C	B	-	-	-	-	-	-	-	-

**TOWN OF STONINGTON**  
**SCHEDULE OF CAPITAL IMPROVEMENTS - BY DEPARTMENT**  
**KEY: A--COMMITTED, B--URGENT, C--NEEDED, D--ACCEPTABLE, E--DEFERRABLE**  
**2017-2018 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	FUNDED REVISED Fiscal Year 2015-16	FUNDED ADOPTED Fiscal Year 2016-17	FUNDED REVISED Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22
38	Lg Vehicle Overhead & Undercarriage Wash System				30,000	-	-	-	-	-	-	-
39	Townwide Planting				5,000	-	-	-	-	-	-	-
40	Roads Rehabilitation Projects/Pavement Management	A	A	A		300,000	300,000	450,000	600,000	600,000	600,000	600,000
41	Underground Storage Tank Replacement	A	A	A		40,000	40,000	180,000	180,000	-	-	-
42	Mystic River Park Rest Rooms	C	C	C	-	-	-	37,500	-	-	-	-
43	Drainage Meadow Ave./Bayview						65,279	-	-	-	-	-
44	<b>TOTAL PUBLIC WORKS: HIGHWAY</b>				<b>762,445</b>	<b>1,110,044</b>	<b>1,175,323</b>	<b>1,271,000</b>	<b>1,341,735</b>	<b>1,208,235</b>	<b>1,204,135</b>	<b>1,233,435</b>
	<b>PUBLIC WORKS: ENGINEERING</b>											
45	North Stonington Road Bridge (CTDOT Brdg #058001)	A	B	B				497,555				
46	Pawcatuck Pumphouse: Roof replacement & Masonry repair	B	B	B	-	-	-	50,000	-	-	-	-
47	South Anguilla Road Bridge (CTDOT Brdg #04790)	B	B	B	-	-	-	40,000	50,000	50,000		
48	Stillman Ave Bridge (CTDOT Brdg #04158)	B	B	A	-	-	-	1	1	1	1	
49	Washington Street Drainage Issues Study	C	C	B	-	-	-	-	15,000	15,000	-	-
50	West Vine St Pond Flooding Study	C	B	B	-	-	-	-	50,000	50,000	50,000	-
51	West Vine St Pond Vegetation Removal	C	C	C	-	-	-	-	-	-	-	-
52	Lantern Hill Bridge Project				329,000	-	-	-	-	-	-	-
53	Climate Change Impact Study				5,000			-	-	-	-	-
54	<b>TOTAL PUBLIC WORKS: ENGINEERING</b>				<b>334,000</b>	<b>-</b>	<b>-</b>	<b>587,556</b>	<b>115,001</b>	<b>115,001</b>	<b>50,001</b>	<b>-</b>
	<b>SOLID WASTE</b>											
55	Ford F250 Pickup Truck				1	-	-	-	-	-	-	-
56	Roll-Off Truck	B	B	B	-	-	-	34,000	34,000	34,000	34,000	-
57	<b>TOTAL SOLID WASTE</b>				<b>1</b>	<b>-</b>	<b>-</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>	<b>34,000</b>	<b>-</b>
	<b>BUILDING DEPARTMENT</b>											
58	Pickup Truck For Assistant Building Official	B	B	B	-	-	-	30,000	-	-	-	-
59	<b>TOTAL BUILDING DEPARTMENT</b>				<b>-</b>	<b>-</b>	<b>-</b>	<b>30,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>PLANNING DEPARTMENT</b>											
60	Bicycling and Walking Plan/Greenway Way Plan	E	E	C	-	-	-	-	20,000	-	-	-
61	Community Information Signs	E	E	E	-	-	-	-	20,000	20,000	-	-
62	Community Meeting Room/Leased Space	C	B	B	-	-	-	-	30,000	30,000	30,000	30,000
63	Community/Tourism Wayfinding Signs	E	E	E	-	-	-	-	80,000	40,000	-	-
64	Town Owned Facilities/Operations Plan	C	C	C	-	-	-	-	150,000	-	-	-
65	Town Wide Historic Resources Inventory	E	E	E	-	-	-	-	50,000	25,000	-	-
66	Town Wide Sea Level Adaptation Program	C	C	C	-	-	-	-	100,000	100,000	100,000	100,000
67	Coogan Blvd Master Plan / Streetscape	C	C	B	-	-	-	-	200,000	100,000	100,000	100,000
68	Coogan Blvd Wayfinding Project	E	E	E	-	-	-	-	220,000	-	-	-
69	Mystic Streetscape	C	C	C	-	-	-	-	1,100,000	1,100,000	1,100,000	-
70	Old Mystic Streetscape	E	E	E	-	-	-	-	800,000	800,000		
71	Pawcatuck Waterline Loop	C	C	B	-	-	-	50,000	-	-	-	-
72	Pawcatuck Streetscape - Route 1	C	C	C	-	-	-	-	800,000	800,000	-	-
73	Pawcatuck Streetscape - Route 2	C	C	C	-	-	-	-	1,100,000	1,100,000	1,100,000	-
74	Pawcatuck River Greenway	E	E	E	-	-	-	-	600,000	600,000	500,000	-



**TOWN OF STONINGTON**  
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**2017-2018 ADOPTED BUDGET**

LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	REVISED Fiscal Year 2015-16	ADOPTED Fiscal Year 2016-17	REVISED Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22
75	Pawcatuck River Pedestrian Bridge	C	C	B	-	-	-	-	500,000	-	-	-
76	Pawcatuck Hurricane Barrier Study	C	B	B	-	-	-	50,000	-	-	-	-
77	Stonington Gateway Project	E	E	E	-	-	-	-	-	-	-	-
78	<b>TOTAL PLANNING DEPARTMENT</b>				-	-	-	100,000	5,770,000	4,715,000	2,930,000	230,000
79	<b>TOTAL GENERAL GOVERNMENT</b>				1,354,447	1,831,544	1,896,823	2,823,057	8,069,736	6,931,236	4,543,136	1,822,435
	<b>OUTSIDE AGENCIES</b>											
80	Stonington Como-Floor Tile Replacement				10,070	-	-	-	-	-	-	-
81	Stonington Como-Safety, Security & Handicapped Access				-	45,000	45,000	-	-	-	-	-
82	Stonington Como - Kitchen Health & Safety Code Upgrades	B	B	B	-	-	-	22,585	-	-	-	-
83	Stonington Ambulance Corp - Second Floor Remodel	C	C	B	-	-	-	39,500	-	-	-	-
84	Ocean Community YMCA - Renovation/Expansion/Parking	B	B	B	-	-	-	50,000	-	-	-	-
85	Public Restrooms at Town Dock				5,000	-	-	-	-	-	-	-
86	PNC-Generator				30,000		60,000	-	-	-	-	-
87	<b>TOTAL OUTSIDE AGENCIES</b>				45,070	45,000	105,000	112,085	-	-	-	-
88	<b>TOTAL GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES CIP EXPENDITURE BUDGET</b>				1,399,517	1,876,544	2,001,823	2,935,142	8,069,736	6,931,236	4,543,136	1,822,435
	<b>LESS: OTHER ANTICIPATED REVENUE SOURCES</b>											
89	State LOCIP Grant				(109,956)	(110,944)	(110,944)	(201,180)	(109,735)	(109,735)	(109,735)	(109,735)
90	Federal Local Bridge Program Grant (CTDOT Bridge #058001)				-	-	-	(298,777)	-	-	-	-
91	Federal Local Bridge Program Grant (CTDOT Bridge #04790)				-	-	-	(31,360)	(40,320)	(40,320)	-	-
92	Reappropriation of CIP Fund Balance for Defunct Projects				-	-	-	(186,000)	-	-	-	-
93	SNEFLA Contribution Towards Town Dock Oil Tank Replac.				-	-	-	(107,500)	-	-	-	-
94	<b>TOTAL OTHER REVENUE AND EXPENDITURE OFFSETS</b>				(109,956)	(110,944)	(110,944)	(824,817)	(150,055)	(150,055)	(109,735)	(109,735)
95	<b>TOTAL NET APPROPRIATION FOR GENERAL GOVERNMENT &amp; OUTSIDE AGENCIES FROM GENERAL FUND</b>				1,289,561	1,765,600	1,890,879	2,110,325	7,919,681	6,781,181	4,433,401	1,712,700
	<b>STONINGTON PUBLIC SCHOOLS</b>											
96	BOE Computer Lease - HP INC -Lease	A			90,000	365,000	365,000	410,000	410,000	410,000	410,000	410,000
97	BOE Computer Purchase One to One				-	-	-	-	140,000	140,000	140,000	140,000
98	BOE Purchase - One Time Network Additions	A				323,250	323,250	-	-	-	-	-
99	BOE Computer Lease - APPLE INC -Lease				150,000	-	-	-	-	-	-	-
100	District Phone System Upgrade	A			60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000
101	Roof Repairs District Wide				-	1	1	-	-	-	-	-
102	Technology Infrastructure (Partial lease) Districtwide				105,000	-	-	-	-	-	-	-
103	Install Security System & Cameras - District Wide	B			-	1	1	16,000	16,000	16,000	16,000	16,000
104	Elevator Shaft Replacement (Lined Shaft) PMS	B			-	1	1	1	-	-	-	-
105	Pavement Crack Sealing and Coating District	B			-	1	1	-	52,500	52,500	52,500	52,500
106	Roof Ladders and Cables - SHS	B			-	1	1	-	30,000	-	-	-
107	Classroom Blind/Shade Replacement - District				-	1	1	-	-	-	-	-

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**2017-2018 ADOPTED BUDGET**

					FUNDED	FUNDED	FUNDED					
LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	REVISED Fiscal Year 2015-16	ADOPTED Fiscal Year 2016-17	REVISED Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22
108	Athletic Field Repair - Baseball Turf Repair SHS	B			20,000	-	-	25,000	-	-	-	-
109	Tiling/Carpeting - District	B			-	1	1	-	62,000	62,000	62,000	64,000
110	Major Equipment Replacement-Property Maintenance.				-	-	-	-	-	-	-	-
111	Asbestos Abatement & Tiling rooms - DMS /WBS				30,000	-	-	-	-	-	-	-
112	Additional Parking - WVS				-	-	-	-	-	-	-	-
113	Additional Parking-Lower Area - DMS				-	-	-	-	-	-	-	-
114	Additional Parking - MMS	C			-	-	-	-		55,000	55,000	
115	Exterior & Interior Lighting - PMS	B			-	1	1	-	35,000	35,000	40,000	
116	Replace Maintenance truck - District	B			-	1	1	30,000	15,000	15,000	15,000	15,000
117	Track Replacement/Repair - SHS	C			-	-	-	-		55,000		
118	Network Stand alone security system - SHS				-	1	1	-	-	-	-	-
119	Replace Printer Badge - District				-	-	-	-	-	-	-	-
120	Replace Exterior & Interior Lighting - MMS	B			-	1	1	-	50,000	50,000		
121	Replace Student lockers in Basement - MMS				-	-	-	-	-	-	-	-
122	Replace Fire Alarm System with code buttons MMS	B			-	1	1	78,000	-	-	-	-
123	Replace Fire Alarm System with code buttons SHS	B			-	1	1	73,000	-	-	-	-
124	Replace Plumbing Fixtures - District	C			-	-	-	-	50,000		50,000	
125	Minivan for SPED	B			30,000	32,000	32,000	32,000	-	-	-	34,000
126	Classroom Furniture - District	B			-	-	-	-	10,000	10,000	10,000	10,000
127	Replace aerial lift (Reach Gyms/Auditoriums) - District				15,000	-	-	-	-	-	-	-
128	Air Conditioning for GYM wing - SHS	C			-	-	-	-				120,000
129	BOE Portable Classrooms (4 Requested) WVS	A			-	44,400	44,400	44,400	44,400	-	-	-
130	Replace Underground Storage Tanks	B			-	150,000	150,000	100,000	100,000	100,000	100,000	
131	Replace Hot water System SHS	B			-	-	-	60,000	-	-	-	-
132	Window Unit Air Conditioning - District				-	-	-	-	-	-	-	-
133	H2O Boost Pump				-	15,000	15,000	-	-	-	-	-
134	Baseboard Heat Science Room	B			-	1	1	-	-	-	10,000	
135	Replace Condenser Coils in Two RTUS - SHS	B			-	1	1	66,000	-	-	-	-
136	AED Replacements	B			-	-	-	12,000	12,000	-	-	-
137	Elevator Replacement - MMS	C			-	-	-	-	15,000	-	-	-
138	Gym Pads on Walls	C			-	-	-	-	10,000	-	-	-
139	Sound Panels for Cafeteria	C			-	-	-	-	11,000	-	-	-
140	Replace Two RTUS Piping Prior to Roof Replacement				-	1	1	-	-	-	-	-
141	Replace Handicap Lift to Music Room				-	55,000	55,000	-	-	-	-	-
142	Construct Wall for Access to Office only - MMS	B			-	1	1	-	-	42,000	-	-
143	Construct Wall for Access to Office only - PMS	B			-	1	1	-	-	-	38,000	-
144	Install 31 Code Lockdown Buttons PMS	B			-	1	1	-	-	-	-	-
145	Install 43 Code Lockdown Buttons MMS	B			-	1	1	-	-	-	-	-
146	Install Code Lockdown Buttons SHS	B			-	1	1	-	-	-	-	-
147	Install Fencing for Broached Areas				-	1	1	-	-	-	-	-
148	Install Safety Film on Glass - MMS	B			-	1	1	21,000	-	-	-	-
149	Install Safety Film on Glass - PMS	B			-	1	1	49,000	-	-	-	-
150	Install Strobe Lights in Areas of Assembly SHS				-	10,000	10,000	-	-	-	-	-
151	Replace Locksets for Consistency PMS	B			-	1	1	-	20,000	-	-	-

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					REVISED	ADOPTED	REVISED					
LINE #	Expenditure Classification	Dept.	CIP Comm	BOS Priority	Fiscal Year 2015-16	Fiscal Year 2016-17	Fiscal Year 2016-17	Fiscal Year 2017-18	Fiscal Year 2018-19	Fiscal Year 2019-20	Fiscal Year 2020-21	Fiscal Year 2021-22
152	Replace Damaged Light Poles SHS	B			-	1	1	-	20,000	-	-	-
153	Replace Major equipment Mower and Groomer District	B			-	1	1	-	15,000	15,000	15,000	
154	Increase Electric Capacity MMS	B			-	1	1	-	17,000	-	-	-
155	Increase Electric Capacity PMS	B			-	1	1	-	15,000	-	-	-
156	Steamer Kettle for Kitchen - MMS	B			-	1	1	-	20,000	-	-	-
157	Bleachers to Increase Seating Capacity - PMS	B			-	-	-	-	-	-	-	10,000
158	TOTAL PUBLIC SCHOOLS CIP EXPENDITURE BUDGET				500,000	1,054,680	1,054,680	1,076,401	1,229,900	1,117,500	1,073,500	931,500
	LESS: PUBLIC SCHOOLS OTHER ANTICIPATED REVENUE SOURCES											
159	State & Federal Grants				-	-	-	-	-	-	-	-
160	Reappropriation of CIP Fund Balance for Defunct BOE Projects				-	-	-	(151,941)	-	-	-	-
161	TOTAL OTHER PUBLIC SCHOOL REVENUE AND EXPENDITURE OFFSETS				-	-	-	(151,941)	-	-	-	-
162	TOTAL NET APPROPRIATION FOR PUBLIC SCHOOLS CIP FROM GENERAL FUND				500,000	1,054,680	1,054,680	924,460	1,229,900	1,117,500	1,073,500	931,500
163	TOTAL NET APPROPRIATION FOR ALL CIP PROJECTS FROM GENERAL FUND				1,789,561	2,820,280	2,945,559	3,034,785	9,149,581	7,898,681	5,506,901	2,644,200